Parkland Budget, Finance & Infrastructure Committee

Agenda

Committee Members

Ramon Miguez, PE – Chair
Marjorie Petty, JD
Yasmin Simon, JD
Jeff Tillotson, JD

Agenda for the **Budget, Finance & Infrastructure Committee** meeting of the Dallas County Hospital District is scheduled **for Tuesday, November 17, 2026, at 11:30 AM** at 5200 Harry Hines Blvd (WISH Building) Dallas, TX 75235, Executive Conference Room 02-175. (If assistance is needed in locating the room, please see the Administration receptionist on the 4th floor, 04-131. A quorum will be physically present at the location of the meeting. Videoconferencing access is also possible via Webex. That application is available at https://www.webex.com/downloads.html. Teleconferencing access is possible by calling +1-415-655-0001. Both virtual access forms require inputting (meeting number: 2308 848 8368; meeting password: 1234) to join the meeting. **The Budget, Finance & Infrastructure Committee** reserves the right to exercise discretion and may convene in Executive Session as permitted by Texas Government Code §§551.071 (consultation with attorney), 551.072 (deliberations regarding real estate), 551.074 (personnel matters), 551.076 (deliberations regarding security devices or security audits), 551.078 and/or 551.0785 (deliberations by medical committee or by governmental body that administers a public insurance, health or retirement plan regarding individuals' medical or psychiatric records), 551.085 (deliberation by governing board of certain providers of health care services), 551.087 (deliberation regarding economic development negotiations), 551.088 (deliberation regarding test item); Texas Government Code §418.183 (deliberation of information under §§418.175 – 418.182 for purposes of disaster management or disaster planning); Texas Health & Safety Code §161.032 (medical committee or medical peer review committee records, information or reports; and/or medical committee or medical peer review committee proceedings under Tex. Health & Safety Code Chapter 161 and/or Tex. Occ. Code Chapters 151 and 160); and/or as otherwise authorized by law on any item listed below. **The Budget, Finance & Infrastructure Committee** may consider any of the agenda items in open or executive session and may continue the meeting as necessary to accomplish the business at the time and place designated by the Chair to reconvene.

		PAGE	TIME (MIN)	PRESENTER(S)
I.	**Determine a Quorum is Present and Record Attendance/Call to Order/Mission Statement** **I CARE** Integrity Compassion and Collaboration Accountability Respect Equity The agenda has been developed by the Chief Governance Officer in consultation with the Committee Chair and reviewed and affirmed by Counsel.			Chair
II.	**Public Comments Regarding Agenda Items** *See public comment registration information and rules at https://www.parklandhospital.com/board-of-managers*			
III.	**Reports Requiring Deliberation(s) or Approval(s)**			
A.	Consideration and Appropriate Action Regarding Contracts over $200,000 **(See Attached List of Contracts)**	*4*	20 min.	Pamela Bryant
B.	Consideration and Appropriate Action Regarding the Operating Funds Investment Policy 8311104	*41*	5 min.	Travis Smith
C.	Update and Report Regarding Parkland Financial Performance Presentation	*73*	25 min.	Travis Smith
D.	Update and Report on Current FY27 Facilities Projects **(See Attached List of Projects)**	*119*	15 min.	Lance Mendiola
IV.	**Action Item**			
A.	The Board may take action on any agenda item(s) above			
V.	**Closing Remarks**			Chair
VI.	**Adjourn**			Chair

FY27 Facilities Project List:

A. **Mike A. Myers Health Center (Richland Clinic)**
B. **Parkland Campus – OK Paper Warehouse Demolition & Surface Parking**
C. **Parkland Hospital – ACH 8th & 9th Floor Shell Buildout**
D. **Parkland Hospital - Emergency Department Triage Expansion**
E. **Parkland Hospital – Interventional Radiology Expansion Rooms 5 & 6**
F. **Parkland Hospital – Lab Consolidation**
G. **Parkland Hospital – Cardiac EP Lab Shell Buildout**
H. **Parkland Campus – Pediatric Behavioral Health Center Renovation**
I. **Parkland Campus – Redfield Parking Lot Improvements**
J. **Inland Port**
K. **Southeast Health Center**

Item	Contract Type	Service or Product	Supplier	Contract Term	Current Contract Approval Amount Request	New Approved Contract Value	Selection Method	Budgeted?	Business Owner / Dept.
									November 18, 2026
				Medical Products and Services					
M1	Revenue	Mod # 1 Funding request Sushi Revenue Contract	Advanced Fresh Concepts	7/1/2023 - 6/30/2028	$505,000	$1,500,000	Non-Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Eric Walker/Nutrition Services
M2	Expense	Mod#4 Adding funds for six-month extension Main Campus Grounds Maintenance	Bare Roots Landscape Design, Inc.	3/15/2021 - 5/31/2027	$450,000	$5,265,093	Non-Sole Source Modification	Expense	Roderick Stephens/Engineering Services
M3	Expense	Coffee Equipment, Services and Supplies	Community Coffee Company LLC	1/1/2027 - 12/31/2031	$538,696	$538,696	Request for Proposals (Best Value)	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Pamela Bryant /Multiple Locations
M4	Expense	Pounce Thrombectomy System	Endologix LLC	12/1/2026 - 11/30/2028	$500,000	$500,000	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	David Alexander/Main Operating Room

M5	Expense	Mod#1 Add Funds for Durable Medical Equipment Prosthetic Devices, Prosthetics, Orthotics, and Supplies Services	One Source Medical Solutions	12/14/2018 –12/13/2026	$295,212	$19,357,310	Non-Sole Source Modification	Yes	Shannan Bradley, Alissa Tran, Pamela Bryant/Care Management, Hospital at Home, Supply Chain
M6	Expense	Mod#2 New Streck Laboratories annual quote for Cell-Free DNA (cfDNA) blood collection tubes (BCT)	Streck Laboratories Inc	12/1/2026 – 12/30/2030	$900,000	$1,700,000	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Tim Lenz/Chemistry Lab
M7	Expense	Mod#1 adding funds for kidney transplant living donor services	The University of Texas Southwestern Medical Center	3/1/2023 - No expiration	$200,000	$200,000	Contract Extension without Competition	Yes	Kavita Devairakkam/Transplant Services
M8	Expense	Mod#3 Adding funds and one year extension Biotel Emergency Medical Services	The University of Texas Southwestern Medical Center	12/1/2016-9/30/2027	$124,260	$715,334	Contract Extension without Competition	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Melody Gardner/ Courtney Edwards/Biotel Department
M9	Revenue	Mod#4 Phlebotomy Training to UTSW (Revenue)	The University of Texas Southwestern Medical Center	6/1/2018-9/30/2028	($130,000)	($650,000)	Contract Extension without Competition	N/A-Revenue	Stephanie Nobles/Phlebotomy Services
				Information Technology					
IT1	Expense	uPerform Integrations for ServiceNow	Ancile Solutions, Inc. dba uPerform	12/1/2026 - 9/30/2031	$2,164,998	$2,164,998	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Deborah Johnson, Greggory Ervin , Tesdey Melaku/Information Technology Clinical Informatics
IT2	Capital	Product or Service: Bio-Medical Device (BMDI) Middleware	Masimo America, Inc	12/4/2026 – 12/3/2031	$1,927,650	$1,927,650	Request for Proposals (Low Price/Tech Accept)	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Peng Lee/Information Technology
IT3	Expense	Mod#1 Adding funds Cisco Enterprise Agreement License, Subscription, Maintenance and Support Reconciliation and Co-Term Alignment	Netsync Network Solutions, Inc.	6/30/2025 - 6/29/2030	$973,049	$19,462,322	Non-Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Darren Jones / Jeff Dean/Information Technology
IT4	Expense	IT Consultants for Project Align	Revuud Inc	11/18/2026 – 4/30/2028	$1,948,477	$1,948,477	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Greggory Ervin/Michele Davis/Brian Ramirez/Mia Smith/Information Technology
IT5	Capital	Camera, Badge Reader and Server Upgrades with five years of Warranty and Support	Siemens Industry, Inc.	11/20/2026 – 11/19/2031	$1,499,914	$1,499,914	GPO Purchase	Yes	William Davis/Ryan Humphries /Information Technology
				Hospital Operations					
O1	Expense	Dallas Area Rapid Transit (DART) for the 2027 DART Employee Annual Transit Pass	Dallas Area Rapid Transit (DART)	1/1/2027 – 12/31/2027	$515,970	$515,970	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Tawana McCullough/ Office of Talent Management/ Total Rewards

Consideration and Appropriate Action Regarding Contracts over $200,000

Item	Contract Type	Service or Product	Supplier	Contract Term	Current Contract Approval Amount Request	New Approved Contract Value	Selection Method	Budgeted?	Business Owner / Dept.
November 18, 2026									
Medical Products and Services									
M1	Revenue	Mod # 1 Funding request Sushi Revenue Contract	Advanced Fresh Concepts	7/1/2023 - 6/30/2028	$505,000	$1,500,000	Non-Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Eric Walker/Nutrition Services
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IT4	Expense	IT Consultants for Project Align	Revuud Inc	11/18/2026 – 4/30/2028	$1,948,477	$1,948,477	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Greggory Ervin/Michele Davis/Brian Ramirez/Mia Smith/Information Technology
IT5	Capital	Camera, Badge Reader and Server Upgrades with five years of Warranty and Support	Siemens Industry, Inc.	11/20/2026 – 11/19/2031	$1,499,914	$1,499,914	GPO Purchase	Yes	William Davis/Ryan Humphries /Information Technology
				Hospital Operations					
O1	Expense	Dallas Area Rapid Transit (DART) for the 2027 DART Employee Annual Transit Pass	Dallas Area Rapid Transit (DART)	1/1/2027 – 12/31/2027	$515,970	$515,970	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Tawana McCullough/ Office of Talent Management/ Total Rewards

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: November 18, 2026	Modification: Mod # 1 Funding request Sushi Revenue Contract	
Business Owner: Eric Walker	Business Owner Dept: Nutrition Services	Contract Number: PONCS-22214-A3
Vendor/Supplier: Advanced Fresh Concepts Basis of Original Contract Award Request for Proposals (Best Value) Basis of this Modification Non-Sole Source Modification	Original Contract (07/01/2023)	($199,000)
	Prior Board of Manager Approvals Initial (02/26/2025)	($701,000)
Revenue, Expense or Capital: Revenue	Action(s) Since Last BOM Approval Action# 1 (02/26/2025)	($95,000)
	Board Approval Amount Modification# 1	($505,000)
Original Start Date: 7/1/2023 Current Expiration: 6/30/2028 Mod Start Date: 11/18/2026 Expiration after this Mod: 6/30/2028	New Total Contract Amount:	($1,500,000)

Approvals

Has the <u>final</u> modification been approved by Legal for legal sufficiency?	Legal approved base document, amendment has no changes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	N/A-Revenue
FTE Impact:	None

Submitted By (Division VP): Eric Walker, Vice President, Support Services

Parkland

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Recommendation
Approve this contract modification with Advanced Fresh Concepts Mod # 1 Funding request Sushi revenue contract.

Background

This contract was awarded through an RFP process for sushi services. The vendor prepares and sells sushi directly in the cafeteria and pays Parkland 25% of its sales. Sales have been higher than expected, resulting in the need for additional funds to cover the vendor's share of the sales revenue. Additional funding is needed to support the increased sales and cover the remaining contract term through June 2028.

Fair and Reasonable Price Determination
This contract represents financial gain for Parkland by providing 25% of the overall sushi sales. Anticipated revenue will yield $168,000 to Parkland based on the current funding request of $505,000.

Financial Forecast

Current Approved Contract Amount	FY2026	FY2027	FY2028	Total
($995,000)	($38,848)	($233,076)	($233,076)	($1,500,000)

Document Contact/Author:	Latarsha Hawkins

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: November 18, 2026	Modification: # 4 Adding funds for six-month extension Main Campus Grounds Maintenance	
Business Owner: Roderick Stephens	Business Owner Dept: Engineering Services	Contract Number: PONCS-19029 A11
Vendor/Supplier: Bare Roots Landscape Design, Inc. Basis of Original Contract Award Request for Proposals (Best Value) Basis of this Modification Non-Sole Source Modification	Original Contract BOM (1/26/2021) Prior Board of Manager Approvals Modification #1 (7/6/2022) Modification #2 (4/22/2026) Modification #3 (9/23/2026)	$3,823,062 $198,375 $570,000 $132,000
Revenue, Expense or Capital: Expense	Action totaling less than $100,000 Board Approval Amount Modification# 4	$91,656 $450,000
Original Start Date: 3/15/2021 Current Expiration: 11/30/2026 Mod Start Date: 11/19/2026 Expiration after this Mod: 5/31/2027	New Total Contract Amount:	$5,265,093

Approvals

Has the <u>final</u> modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes
FTE Impact:	None

Submitted By (Division VP): Lance Mendiola, Vice President of Construction, Facilities, Real Estate, Operations Administration

Parkland

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Recommendation
Approve this modification with Bare Roots Landscape Design, Inc to add funds for a six-month extension to the Main Campus Grounds Maintenance contract.

Background
This contract provides landscaping and grounds maintenance service for the main campus. In addition to scheduled mowing, edging, fertilizer and pesticide applications, contractors maintain irrigation systems, trims trees, and provides inclement-weather services.

Additional funds are needed to allow time to resolicit services for a new contract.

Fair and Reasonable Price Determination
A fair and reasonable price was determined through adequate competition. Bare Roots Landscape Design, Inc. was the highest technically rated and lowest cost of the seven proposals originally received.

Financial Forecast

Current Approved Contract Amount	FY2027	Total
$4,815,093	$450,000	$5,265,093

Document Contact/Author:	Steve Adrian

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: November 18, 2026	**Product or Service:** Coffee equipment, services and supplies	
Business Owner: Pamela Bryant	**Business Owner Dept:** Multiple Locations	**Contract Number:** PONCS-24862
Vendor/Supplier/Contractor: Community Coffee Company LLC	**Source Selection Methodology:** Request for Proposals (Best Value)	**Fair and Reasonable Price Determination:** Adequate Competition

Revenue, Expense or Capital:

Expense

	Contract Dates	Contract Price
Base Term:	1/1/2027 – 12/31/2029	$323,218
Out Years:	2 Year(s)	+$215,478
Total:	1/1/2027 – 12/31/2031	$538,696

Lowest Bidder

Is this contractor the lowest bidder/supplier? Yes

If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? No

Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.

FTE Impact: None

Submitted By (Division VP): Pam Bryant, Senior Vice President, Chief Supply Chain Officer

Parkland

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Recommendation
Approve this contract with Community Coffee Company for Coffee equipment, services and supplies.

Background
This contract provides coffee equipment, supplies, delivery, and maintenance services for Parkland office locations and is currently utilized by twenty departments. The vendor furnishes and services the coffee equipment, as well as manages scheduled deliveries of coffee and related supplies. A competitive Request for Proposal (RFP) was conducted for this agreement, and three vendors submitted responses.

Fair and Reasonable Price Determination

A fair and reasonable price was determined through adequate competition.

Competitive Range				
Vendor	**Key Strengths**	**Key Weaknesses**	**Non-Cost Score**	**Annual Price Differential**
Community Coffee	Able to service multiple locations and shows ability to resolve issues effectively		85	$0
Vendor B	Demonstrates clear service processes and execution capability Demonstrates capacity for multi-site service	Sometimes not responsive	72	$29,267
Vendor C		Locally owned, smaller operation, equipment failure during peak hours	47	$86,528

Community Coffee was the highest technically rated and lowest price.

Financial Forecast

Base Term	FY2027	FY2028	FY2029	FY2030	FY2031	Totals
Expenses / Consumables	$107,739	$107,739	$107,739			$323,218
Out Years	**FY2027**	**FY2028**	**FY2029**	**FY2030**	**FY2031**	**Totals**
Expenses / Consumables				$107,739	$107,739	$215,478
Grand Totals	**$107,739**	**$107,739**	**$107,739**	**$107,739**	**$107,739**	**$538,696**

Document Contact/Author:	LaTarsha Hawkins

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: November 18, 2026	**Product or Service:** Pounce Thrombectomy System	
Business Owner: David Alexander	**Business Owner Dept:** Main Operating Room	**Contract Number:** POCP-26385
Vendor/Supplier/Contractor: Endologix LLC	**Source Selection Methodology:** Sole Source	**Fair and Reasonable Price Determination:** Market Price

Revenue, Expense or Capital:

Expense

	Contract Dates	Contract Price
Base Term:	12/1/2026 – 11/30/2028	$500,000
Out Years:	0 Year(s)	+$0
Total:	12/1/2026 – 11/30/2028	$500,000

Lowest Bidder

Is this contractor the lowest bidder/supplier? N/A-Sole Source

If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? No

Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.

FTE Impact: None

Submitted By (Division VP): David Alexander, Senior Vice President, Nursing, Executive Nursing Leadership

Parkland

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Recommendation
Approve this contract with Endologix LLC for Pounce Thrombectomy System.

Background
The Pounce Mechanical Thrombectomy system is a single use, disposable, mechanical thrombectomy device for non-surgical removal of clots from the peripheral arterial system. It allows the operator to physically remove the clot, which makes the procedure significantly faster. Compared to the current suction-based option, which typically results in 200–500 mL of blood loss. Pounce has minimal blood loss—usually around 20–30 mL.

Pounce is intended for cases of acute limb ischemia or visceral ischemia and is not a replacement for the current system. Instead, it serves as an endovascular, less invasive alternative treatment to an open surgical thrombectomy.

Fair and Reasonable Price Determination
Although the item being purchased is a sole source for the reasons discussed below, this item is sold in substantial quantities in the commercial marketplace. Market research conducted through ECRI shows that the Parkland price is consistent with other member hospitals. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Base Term	FY2027	FY2028	Totals
Expenses / Consumables	$250,000	$250,000	$500,000

Sole Source Justification
The Pounce system is the only fully mechanical, basket-style thrombectomy device that removes thrombus without the need for aspiration, capital equipment, or thrombolytic drugs. This design allows for rapid clot extraction with minimal blood loss (20–30 mL) compared to suction-based systems, which typically result in 200–500 mL of blood loss. Losing less blood during a procedure is significant because it keeps the patient safer and more stable.

Document Contact/Author:	Bryson Hendrix

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: November 18, 2026	Modification: #1 Add Funds for Durable Medical Equipment Prosthetic Devices, Prosthetics, Orthotics, and Supplies Services	
Business Owner: Shannan Bradley, Alissa Tran, Pamela Bryant	Business Owner Dept: Care Management, Hospital at Home, Supply Chain	Contract Number: POCS-18177 A10
Vendor/Supplier: One Source Medical Solutions Basis of Original Contract Award Request for Proposals (Best Value) Basis of this Modification Non-Sole Source Modification	Original Contract (Deviation signed 12/12/2018, BOM Date 1/29/2019)	$19,000,000
Revenue, Expense or Capital: Expense	Action(s) Since Last BOM Approval Action # 1 (10/02/2023) Action # 2 (02/25/2025) Action # 3 (10/2/2026) Board Approval Amount Modification #1	$16,575 $15,000 $30,523 $295,212
Original Start Date: 12/14/2018 Current Expiration: 12/13/2026 Mod Start Date: 11/18/2026 Expiration after this Mod: 12/13/2026	New Total Contract Amount:	$19,357,310

Approvals

Has the <u>final</u> modification been approved by Legal for legal sufficiency?	Legal approved base document, amendment has no changes
Does this modification have an IT Component?	Yes; and IT approved
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes
FTE Impact:	None

Submitted By (Division VP): Edmundo Castañeda, Executive Vice President & Chief Operating Officer

Parkland

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Recommendation

Approve this contract with One Source Medical Solutions Inc. modification to Add Funds for Durable Medical Equipment Prosthetic Devices, Prosthetics, Orthotics, and Supplies Services.

Background

This contract provides Durable Medical Equipment (DME) Prosthetic Devices, Prosthetics, Orthotics, and Supplies (POS) services, which includes wheelchairs, walkers, canes, oxygen, and related supplies, to support safe patient discharge, continuity of care, and reduce patient length of stay to support the Care Management Department and the Hospital at Home Department.

The original contract amount was $19,000,000 and was approved by Board at the time of award. There have been funds added to this contract that did not meet the board approval threshold which included adding the Hospital at Home program for these services. Based on projected utilization through the current contract expiration date, an additional $295,212 is needed to ensure sufficient funding remains available through the expiration date of the contract for ongoing DME needs. The Request for Proposal (RFP) process has been completed, and a new agreement with the incumbent vendor was approved by the Board on October 28, 2026. The new contract will become effective on December 14, 2026, at which time it will replace the existing agreement.

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Fair and Reasonable Price Determination

Pricing was negotiated based on market rates at the time of origination. The pricing was identified in the original approved agreement and has not changed.

Financial Forecast

Current Contract Amount	FY2027	Total
$19,062,098	$295,212	$19,357,310

Document Contact/Author:	Tracy Hayford

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: November 18, 2026	Modification: #2 New Streck Laboratories annual quote for Cell-Free DNA (cfDNA) blood collection tubes (BCT)	
Business Owner: Tim Lenz	Business Owner Dept: Chemistry Lab	Contract Number: PO 10378
Vendor/Supplier: Streck Laboratories Basis of Original Contract Award Sole Source Basis of this Modification Sole Source Modification	Prior Board of Manager Approvals Initial (12/18/2024) Modification #1 (12/17/2025)	 $400,000 $400,000
Revenue, Expense or Capital: Expense	Board Approval Amount Modification# 2	$900,000
Original Start Date: 1/1/2024 Current Expiration: 12/31/2026 Mod Start Date: 1/1/2027 Expiration after this Mod: 12/31/2030	New Total Contract Amount:	$1,700,000

Approvals

Has the <u>final</u> modification been approved by Legal for legal sufficiency?	Legal approved base document, amendment has no changes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Submitted By (Division VP): Enrique Gallegos, Senior Vice President & Assoc Chief Operating Officer

Parkland

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Recommendation

Approve this contract modification with Streck Laboratories for the new annual quote for Cell-Free DNA (cfDNA) blood collection tubes (BCT).

Background

This contract provides for the purchase of blood collection tubes from Streck Laboratories for use with Parkland's Vanadis testing platform within the Chemistry Laboratory. Pricing for these products is provided through an annual quotation from Streck. Efforts were made to transition these purchases to a formal purchase agreement; however, Streck does not offer purchase agreements for these products. As a result, this request is being submitted as a three-year funding approval, with purchases supported by annual quotes throughout the term.

Fair and Reasonable Price Determination

Although the item being purchased is a sole source for the reasons discussed below, this item is sold in substantial quantities in the commercial marketplace. Market research conducted through ECRI shows that Parkland's pricing falls between the 25th percentile and the median among other member hospitals. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Current Approved Contract Amount	FY2027	FY2028	FY2029	FY2030	Total
$800,000	$225,000	$300,000	$300,000	$75,000	$1,700,000

Sole Source Justification

The compatibility of equipment, accessories, or replacement parts is the paramount consideration, and there is no assurance that other supplies will perform the same function, including additions or modifications to existing systems, software, licenses, maintenance, etc. Specimen tubes are designed specifically for testing on the Vanadis cfDNA Platform, and no other tube can be used.

Document Contact/Author:	Tamisha Smallwood

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: November 18, 2026	Modification: #1 adding funds for kidney transplant living donor services	
Business Owner: Kavita Devairakkam	Business Owner Dept: Transplant Services	Contract Number: POCS-22219
Vendor/Supplier: The University of Texas Southwestern Medical Center Basis of Original Contract Award Interlocal agreement Basis of this Modification Contract Extension without Competition	Original Contract (3/1/2023) Board Approval Amount Modification# 1	$190,000 $200,000
Revenue, Expense or Capital: Expense		
Original Start Date: 3/1/2023 Current Expiration: No expiration Mod Start Date: 3/1/2023 Expiration after this Mod: No expiration	New Total Contract Amount:	$390,000

Approvals

Has the <u>final</u> modification been approved by Legal for legal sufficiency?	Legal approved base document, amendment has no changes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes
FTE Impact:	None

Submitted By (Division VP): Edmundo Castañeda, Executive Vice President & Chief Operating Officer

Parkland

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Recommendation
Approve this contract modification with The University of Texas Southwestern Medical Center to adding funds for kidney transplant living donor services.

Background
This is a contract for services that support a living donor of a kidney. These services are essential for the health and well-being of the donor. This is an interlocal agreement with UTSW as a sole source provider based on the integrated care of both the donor and recipient as well as the first refusal rights provision in the UTSW/Parkland MSA. This agreement is needing additional funds to continue based on the current utilization of these services. It was decided by the then business owners to keep this contract outside the MSA.

Fair and Reasonable Price Determination
The pricing was determined to be reasonable based on CMS reimbursable standards and current MSA negotiated rates for similar services.

Financial Forecast

Current Contract Amount	FY2027	Total
$190,000	$200,000	$390,000

Sole Source Justification
This contract is for a good or service for which it is impractical to obtain competition. The contract is an interlocal agreement which is between local government entities or political subdivisions of the state of Texas to carry out a governmental purpose. Examples are contracts with UT, the City of Dallas, Dallas County, etc. that serve our governmental purpose of providing care to the indigent. The government entity for this contract is The University of Texas Southwestern Medical Center.

Document Contact/Author:	Stephanie Toth

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: November 18, 2026	Modification: #3 Adding funds and one year extension Biotel Emergency Medical Services	
Business Owner: Melody Gardner and Courtney Edwards	Business Owner Dept: Biotel Department	Contract Number: POCS-19839 A5
Vendor/Supplier: The University of Texas Southwestern Medical Center	Last Board Approval (2/25/2026)	$583,714
Basis of Original Contract Award Interlocal agreement Basis of this Modification Contract Extension without Competition	Modification #1 (10/1/2024) Modification #2 (2/25/2026)	$7,200 $160
Revenue, Expense or Capital: Expense	This Modification# 3	$124,260
Original Start Date: 12/1/2016 Current Expiration: 9/30/2026 Mod Start Date: 11/18/2026 Expiration after this Mod: 9/30/2027	New Total Contract Amount:	$715,334

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Submitted By (Division VP): Dawn Marchetto, Senior Vice President Nursing, Executive Nursing Leadership

Parkland

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Recommendation
Approve this contract with The University of Texas Southwestern Medical Center modification for Adding funds and one year extension Biotel Emergency Medical Services.

Background
This contract is for Biotel subcontracted services. Parkland provides Biotel services to multiple EMS agencies. Part of those Biotel services (e.g., medical direction) is provided by the University of Texas Southwestern Medical Center. This expense is offset by the revenue Parkland receives from those EMS agencies. These Biotel services are provided by Parkland's Emergency Services Department's Biotel Team. This modification extends the term of the underlying contract with the University of Texas Southwestern Medical Center by another year. This contract includes gap language which covers services from October 1 to date of signature after Board approval.

Fair and Reasonable Price Determination
Amounts are determined to be fair and reasonable based on historical pricing.

Financial Forecast

Current Board Approved Contract Amount	FY2026	FY2027	Total
$583,714	$7,360	$124,260	$715,334

Sole Source Justification
This contract is for a good or service for which it is impractical to obtain competition. The contract is an interlocal agreement which is between local government entities or political subdivisions of the state of Texas to carry out a governmental purpose. Examples are contracts with UT, the City of Dallas, Dallas County, etc. that serve our governmental purpose of providing care to the indigent. The government entity for this contract is The University of Texas Southwestern Medical Center.

Document Contact/Author:	Stephanie Toth

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: November 18, 2026	Modification: Phlebotomy Training to UTSW (Revenue)	
Business Owner: Stephanie Nobles	Business Owner Dept: Phlebotomy Services	Contract Number: POCS-19735 A4
Vendor/Supplier: The University of Texas Southwestern Medical Center Basis of Original Contract Award N/A-Revenue Basis of this Modification Contract Extension without Competition	Last Board of Manager Approval (7/25/2023) This Includes: Original ($60,000) Amendment 1 ($60,000) Amendment 2 ($60,000) Amendment 3 ($60,000) Amendment 4 ($62,400) Amendment 5 ($124,800)	($427,200)
Revenue, Expense or Capital: Revenue	Action(s) Totaling Less Than $100,000 Since Last BOM Approval Action# 1 (8/1/2025-10/1/2026)	($93,600)
	This Board Approval Amount Request	($130,000)
Original Start Date: 8/1/2018 Current Expiration: 9/30/2026 Mod Start Date: 10/1/2026 Expiration after this Mod: 9/30/2028	New Total Contract Amount:	($650,800)

Approvals

Has the <u>final</u> modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	N/A-Revenue
FTE Impact:	None

Submitted By (Division VP): Edmundo Castañeda, Executive Vice President & Chief Operating Officer

Parkland

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Recommendation
Approve this contract modification to extend phlebotomy training (revenue) and associated price increase.

Background
This is a revenue contract where District provides phlebotomy training to the University of Texas Southwestern Medical Center students.

Fair and Reasonable Price Determination
Business partner determined the amount to be fair based on historical amounts.

Financial Forecast

Current Board Approved Contract Amount	FY2025	FY2026	FY2027	FY2028	Total
($427,200)	($13,371)	($80,229)	($70,000)	($70,000)	($650,800)

Contract Extension without Competition Justification
This is a contract between governmental entities and is exempt from competition.

Document Contact/Author:	Stephanie Toth

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: November 18, 2026	**Product or Service:** uPerform Integrations for ServiceNow	
Business Owner: Deborah Johnson Greggory Ervin Tesdey Melaku	**Business Owner Dept:** Information Technology Clinical Informatics	**Contract Number:** POIT-26833
Vendor/Supplier/Contractor: Ancile Solutions, Inc. dba uPerform	**Source Selection Methodology:** Sole Source	**Fair and Reasonable Price Determination:** Sole Source

Revenue, Expense or Capital:

Expense

	Contract Dates	Contract Price
Base Term:	12/1/2026 – 9/30/2031	$2,164,998
Out Years:	0 Year(s)	+$0
Total:	12/1/2026 – 9/30/2031	$2,164,998

Lowest Bidder

Is this contractor the lowest bidder/supplier? N/A-Sole Source

If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? Yes; and IT approved

Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes

FTE Impact: None

Submitted By (Division VP): Joe Longo, Senior Vice President & Chief Information Officer

Parkland

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Recommendation
Approve this contract for uPerform Integrations for ServiceNow.

Background
This contract provides uPerform Cloud Subscription for 22,020 Users, uPerform Cloud Subscription Community Connect Users for 250 Users, software licenses and related services to support Project Align, Parkland's enterprise Epic implementation initiative. uPerform will be used to develop, manage, and deliver Epic training materials, simulations, assessments, job aids, and workflow support resources that promote workforce readiness, user adoption, and standardized workflows. In addition, uPerform's integration capabilities with ServiceNow enable employees and support teams to access approved learning content directly within existing support workflows, improving self-service capabilities, increasing knowledge accessibility, and supporting operational efficiency across the organization.

Fair and Reasonable Price Determination
A fair and reasonable price was determined based on uPerform's ability to support Epic training, knowledge management, and user adoption requirements for Project Align. The solution provides specialized training and ServiceNow integration capabilities that support implementation readiness, workforce efficiency, and long-term organizational value.

Parkland requested independent pricing benchmarking from Gartner for this procurement; however, Gartner confirmed that it does not maintain sufficient data points for this specific vendor to conduct a meaningful pricing comparison. Therefore, independent benchmarking could not be completed for this purchase.

Financial Forecast

Base Term	FY2027	FY2028	FY2029	FY2030	FY2031	Totals
Expenses / Consumables	$422,114	$404,370	$424,588	$445,818	$468,108	$2,164,998

Sole Source Justification

This vendor is a sole source due to its ability to sit on top of Epic and provide screen by screen how to use functionality. The Role based group filtering is based on Epic roles assigned to users. It provides custom template design, uPerform Editor on author machines, full author training, and full content creation: tip sheets, simulations, and asynchronous courses. This will be used by our Informatics department to not only help with Project Align but to make all go lives after able to train faster with better results and less classroom needs. This allows those that use Epic to get the training in Epic and not an outside source.

Document Drafted by:	Tonya Calhoun

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: November 18, 2026	**Product or Service:** Bio-Medical Device (BMDI) Middleware	
Business Owner: Peng Lee	**Business Owner Dept:** Information Technology	**Contract Number:** POIT-25441
Vendor/Supplier/Contractor: Masimo America, Inc.	**Source Selection Methodology:** Request for Proposals (Low Price/Tech Accept)	**Fair and Reasonable Price Determination:** Adequate Competition

Revenue, Expense or Capital:

Capital

	Contract Dates	Contract Price
Base Term:	12/4/2026 – 12/3/2029	$1,672,650
Out Years:	2 Year(s)	+$255,000
Total:	12/4/2026 – 12/3/2031	$1,927,650

Lowest Bidder

Is this contractor the lowest bidder/supplier? Yes

If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? Yes; and IT approved

Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.

FTE Impact: None

Submitted By (Division VP): Joe Longo, Senior Vice President & Chief Information Officer

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Recommendation
Approve this contract with Masimo America, Inc. for Bio-Medical Device (BMDI) Middleware.

Background
This request supports the replacement of Parkland's existing Cerner CareAware medical device integration platform, which was implemented during the NPH go-live in 2015 and serves as the critical interface between patient monitoring devices and Epic. The proposed solution, pending award to Masimo America under the 2025 RFP, will replace a manufacturer-discontinued platform that has reached end of support. CareAware currently automates the collection and transfer of patient vital signs from medical devices into the electronic medical record (EMR), reducing manual documentation and improving data accuracy. Because the current platform is no longer supported, replacement parts are unavailable and new device integrations are no longer being developed. Without a system replacement, Parkland will increasingly face an inability to repair failed hardware and integrate new patient monitoring technologies. Over time, clinical staff would be required to manually enter patient vital signs into Epic, slowing workflows, increasing administrative burden, and elevating the risk of documentation errors. This is fundamentally an operational sustainability and patient care continuity initiative, ensuring Parkland maintains reliable, automated medical device integration capabilities across the enterprise while supporting future clinical technology requirements.

Fair and Reasonable Price Determination
A fair and reasonable price was determined through adequate competition.

Competitive Range				
Vendor	**Key Strengths**	**Key Weaknesses**	**Non-Cost Score**	**Price Differential**
Masimo America, Inc.	Excellent References, dedicated Project Manager, provides practical exercises including simulated failures, and maintains a library of over 1,000 device drivers.	Linux not currently supported.	72	-$719,376
Vendor B	Good References.	Does not meet several requirements including no PoE (Power over Ethernet), no built-in battery, does not support Welch Allen devices, and uses Oracle Linux rather than Red Hat Linux.	65.3	

Masimo America, Inc. was the highest technically rated and the lowest price.

Financial Forecast

Base Term	FY2027	FY2028	FY2029	FY2030	FY2031	Totals
Expenses / Consumables	$169,000					$169,000
Maintenance		$127,500	$127,500			$255,000
Equipment / Licenses	$1,248,650					$1,248,650
Totals	$1,417,650	$127,500	$127,500			$1,672,650
Out Years	**FY2027**	**FY2028**	**FY2029**	**FY2030**	**FY2031**	**Totals**
Maintenance				$127,500	$127,500	$255,000
Grand Totals	**$1,417,650**	**$127,500**	**$127,500**	**$127,500**	**$127,500**	**$1,927,650**

Document Contact/Author:	Andrew Barter

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: November 18, 2026	Modification: # 1 Add funds for Cisco Enterprise Agreement License, Subscription, Maintenance and Support Reconciliation and Co-Term Alignment.	
Business Owner: Darren Jones / Jeff Dean	Business Owner Dept: Information Technology	Contract Number: POIT-25251
Vendor/Supplier: Netsync Network Solutions, Inc. Basis of Original Contract Award DIR Purchase Basis of this Modification Non-Sole Source Modification	Original Contract (6/30/2025)	$18,471,382
	Action(s) Since Last BOM Approval Action# 1 (10/1/2025)	$17,891
Revenue, Expense or Capital: Expense	Board Approval Amount Modification# 1	$973,049
Original Start Date: 6/30/2025 Current Expiration: 6/29/2030 Mod Start Date: 11/19/2026 Expiration after this Mod: 6/29/2030	New Total Contract Amount:	$19,462,322

Approvals

Has the <u>final</u> modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	Yes; and IT approved
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Submitted By (Division VP): Joe Longo, Senior Vice President & Chief Information Officer

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

Recommendation

Approve this contract modification with Netsync Network Solutions, Inc. to Add funds for Cisco Enterprise Agreement License, Subscription, Maintenance and Support Reconciliation and Co-Term Alignment.

Background

This purchase provides the additional Cisco licensing of 12,362, hardware maintenance, software maintenance, and technical support necessary to align Parkland's existing Cisco Enterprise Agreement with current infrastructure and usage requirements. The agreement includes Cisco Data Center, Enterprise and Flex Enterprise Agreements, Webex Audio Edge, ISE and ACI subscriptions, and Smart Net maintenance and support services. These products and services support Parkland's enterprise network infrastructure, which provides critical data, voice, video, and security services across the organization. Continued maintenance, software updates, hardware support, and technical support are essential to maintaining reliable and secure network operations. This purchase ensures appropriate licensing and support coverage for the entire Parkland enterprise, including hospitals, clinics, and administrative locations, helping to prevent service disruptions that could adversely impact patient care and business operations.

Fair and Reasonable Price Determination

The DIR contract and pricing was obtained in a solicitation process performed by the State of Texas. Market research conducted through Staritas shows that Parkland price is within range for other facilities. Staritas is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Current Approved Contract Amount	FY2027	FY2028	FY2029	FY2030	Total
$18,489,273	$287,724	$228,745	$228,290	$228,290	$19,462,322

Document Contact/Author:	Farrah Smith

Board Approval Request For Contracts Over $200,000

BOM Date: November 18, 2026	**Product or Service:** IT Consultants for Project Align	
Business Owner: Greggory Ervin Michele Davis Brian Ramirez Mia Smith	**Business Owner Dept:** Information Technology	**Contract Number:** POIT-26877
Vendor/Supplier/Contractor: Revuud Inc	**Source Selection Methodology:** Sole Source	**Fair and Reasonable Price Determination:** Sole Source

Revenue, Expense or Capital:

Expense

	Contract Dates	Contract Price
Base Term:	11/18/2026 – 4/30/2028	$1,948,477
Out Years:	0 Year(s)	+$0
Total:	11/18/2026 – 4/30/2028	$1,948,477

Lowest Bidder

Is this contractor the lowest bidder/supplier? N/A-Sole Source
If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes
Does this contract have an IT Component? Yes; and IT approved
Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact: None

Submitted By (Division VP): Joe Longo, Senior Vice President & Chief Information Officer

Parkland

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Recommendation
Approve this contract with Revuud Inc for IT Consultants for Project Align.

Background
This contract is for services for 8 Revuud consultants. Revuud serves as the sourcing platform for Epic-certified healthcare IT professionals with specialized certifications and demonstrated experience in the specific Epic applications and workstreams required for Project Align. The requested resources possess unique Epic certifications, implementation experience, operational knowledge, and application-specific expertise necessary to support critical Project Align objectives, including Epic Foundation adoption, workflow standardization, application build, optimization, testing, organizational readiness, analytics alignment, and go-live support. Replacement of these resources through a new competitive procurement would result in significant project delays, loss of project knowledge, increased onboarding and training requirements, and potential disruption to Project Align implementation timelines and operational readiness activities. Continuity of these specialized resources is essential to maintaining project momentum, achieving implementation milestones, and supporting Parkland's enterprise-wide transformation strategy.

Fair and Reasonable Price Determination
The rate(s) for this contract were negotiated under the Master Agreement dated July 16, 2023, reviewed by internal resources and were determined to be fair and reasonable based on market rates for comparable Epic-certified consulting services.

Financial Forecast

Base Term	FY2027	FY2028	Totals
Expenses	$756,202	$1,192,275	$1,948,477

Sole Source Justification
Consultants obtained via Engagement Agreement under the ReVuud, Inc. contract. Specialized, Epic-certified consultants are required to support Project Align initiatives. These resources provide critical application expertise and project continuity necessary to meet implementation timelines and operational objectives. Replacing these consultants would result in project delays, increased onboarding efforts, and disruption to key project activities. Pricing has been determined to be fair and reasonable based on market rates for comparable Epic consulting services.

Document Drafted By:	Tonya Calhoun

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: November 18, 2026	**Product or Service:** Camera, Badge Reader and Server Upgrades with five years of Warranty and Support	
Business Owner: William Davis / Ryan Humphries	**Business Owner Dept:** Information Technology	**Contract Number:** POIT-26921
Vendor/Supplier/Contractor: Siemens Industry, Inc.	**Source Selection Methodology:** GPO Purchase	**Fair and Reasonable Price Determination:** Adequate Competition

Revenue, Expense or Capital:

Capital

	Contract Dates	Contract Price
Base Term:	11/20/2026 – 11/19/2031	$1,499,914
Out Years:	0 Year(s)	+$0
Total:	11/20/2026 – 11/19/2031	$1,499,914

Lowest Bidder

Is this contractor the lowest bidder/supplier? GPO Purchase

If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? Yes; and IT approved

Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes

FTE Impact: None

Submitted By (Division VP): Joe Longo, Senior Vice President & Chief Information Officer

Parkland

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Recommendation
Approve this contract with Siemens Industry, Inc for Camera, Badge Reader and Server Upgrades with five years of Warranty and Support.

Background
This contract is for the procurement of physical security infrastructure, including cameras, badge readers, access control panels and controllers, servers, and other associated system components, together with five (5) years of warranty coverage and technical support services. The equipment and services are needed to replace and modernize aging infrastructure, improve system reliability and performance, maintain system compatibility and manufacturer support, and ensure the continued operation of critical access control and video surveillance capabilities. These products and services will support the organization's physical security and safety operations across its facilities by enhancing the protection of patients, staff, visitors, and assets while maintaining a secure operating environment. This procurement is part of an ongoing lifecycle replacement strategy to systematically replace aging physical security infrastructure. The remaining eight (8) sections will continue in service and are planned for replacement in subsequent years as part of the lifecycle replacement strategy.

Fair and Reasonable Price Determination

The GPO contract and associated pricing were established through a competitive solicitation process conducted by General Services Administration (GSA). GSA is a federal government agency approved in accordance with Texas local government code 271.103. Parkland obtained additional market research through Staritas. Parkland utilized its contracted Staritas benchmarking service for independent pricing validation; however, Staritas was unable to provide the requested benchmark because sufficient comparable market data was not available in its database.

Financial Forecast

Base Term	FY2027
Equipment/Materials	$1,155,318
Warranty	$8,392
Labor	$336,204
Totals	$1,499,914

Document Contact/Author:	Farrah Smith

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: November 18, 2026	**Product or Service:** Dallas Area Rapid Transit (DART) for the 2027 DART Employee Annual Transit Pass	
Business Owner: Tawana McCullough	**Business Owner Dept:** Office of Talent Management/ Total Rewards	**Contract Number:** HR-27009
Vendor/Supplier/Contractor: Dallas Area Rapid Transit (DART)	**Source Selection Methodology:** Sole Source	**Fair and Reasonable Price Determination:** Prices Established by Law or Regulation

Revenue, Expense or Capital:

Expense

	Contract Dates	Contract Price
Base Term:	1/1/2027 – 12/31/2027	$515,970
Out Years:	0 Year(s)	+$0
Total:	1/1/2027 – 12/31/2027	$515,970

Lowest Bidder

Is this contractor the lowest bidder/supplier? N/A-Sole Source

If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? No

Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.

FTE Impact: None

Submitted By (Division VP): Felicia Miller, Executive Vice President & Chief Talent Officer

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Recommendation
Approve this contract with Dallas Area Rapid Transit (DART) for the 2027 DART Employee Annual Transit Pass.

Background
Parkland offers the DART Annual Pass Program as an employee benefit and retention incentive. Depending on the pass type selected, the program provides unlimited access to local and express bus service, DART Light Rail, the Denton County Transportation Authority (DCTA) A-train, and the Trinity Railway Express (TRE). Parkland employees have participated in and benefited from this program for more than fifteen years. Funding for the program has been included as a budgeted expense for FY2027.

Fair and Reasonable Price Determination
All employees participating in the Corporate Pass Program are subject to a fixed, non-negotiable rate established by DART's Board of Directors.

Pass Type	Count	Price	Subtotal
Local	482	$945.00	$455,490.00
Regional	42	$1,440.00	$60,480.00

Salary Range	Employee Cost	Parkland Cost	Total Engagement
< $50K	$143,842.50	$130,882.50	$274,725
$50K - $80K	$83,974.50	29,200.50	$113,175
>$80K	$128,070.00	-	$128,070

Financial Forecast

Base Term	FY2027	FY2028	Totals
Totals	$386,978	$128,993	$515,970

Sole Source Justification
The acquisition of public transportation services is being made through a governmental entity that serves as the sole provider of such services within its designated service area, with no comparable competitive alternatives available. This agreement is structured as an interlocal contract between local governmental entities and political subdivisions of the State of Texas. The selected provider, Dallas Area Rapid Transit (DART), is the exclusive regional transit authority authorized to provide these public transportation services, including bus, light rail, and commuter rail access within its service area. Accordingly, DART is the only source capable of furnishing the transportation services required under this agreement.

Document Contact/Author:	Terence Durham

CONTRACT RESOLUTION
Board of Managers
November 18, 2026

PARKLAND HEALTH

RESOLUTION NO. _____

Be it resolved, the Parkland Health Board of Managers, by a vote of _____ Yes and _____ Nay, does by this resolution (adopt/reject) _____ the following:

WHEREAS, Parkland Health management requested approval for certain contracts and approval/rejection is as checked below:

Approved	Rejected	Withdrawn	Type	Service or Product	Vendor	Contract Term	Aggregate Contract Amount Approved	Budgeted
			Revenue	Mod # 1 Funding request Sushi Revenue Contract	Advanced Fresh Concepts	7/1/2023 - 6/30/2028	($505,000)	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Expense	Mod#4 Adding funds for six-month extension Main Campus Grounds Maintenance	Bare Roots Landscape Design, Inc.	3/15/2021 - 5/31/2027	$450,000	Expense
			Expense	Coffee Equipment, Services and Supplies	Community Coffee Company LLC	1/1/2027 - 12/31/2031	$538,696	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Expense	Pounce Thrombectomy System	Endologix LLC	12/1/2026 - 11/30/2028	$500,000	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Expense	Mod#1 Add Funds for Durable Medical Equipment Prosthetic Devices, Prosthetics, Orthotics, and Supplies Services	One Source Medical Solutions	12/14/2018 –12/13/2026	$295,212	Yes
			Expense	Mod#2 New Streck Laboratories annual quote for Cell-Free DNA (cfDNA) blood collection tubes (BCT)	Streck Laboratories Inc	12/1/2026 – 12/30/2030	$900,000	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Expense	Mod#1 adding funds for kidney transplant living donor services	The University of Texas Southwestern Medical Center	3/1/2023 - No expiration	$200,000	Yes
			Expense	Mod#3 Adding funds and one year extension Biotel Emergency Medical Services	The University of Texas Southwestern Medical Center	12/1/2016-9/30/2027	$124,260	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Revenue	Mod#4 Phlebotomy Training to UTSW (Revenue)	The University of Texas Southwestern Medical Center	6/1/2018-9/30/2028	($130,000)	N/A-Revenue
			Expense	uPerform Integrations for ServiceNow	Ancile Solutions, Inc. dba uPerform	12/1/2026 - 9/30/2031	$2,164,998	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Capital	Product or Service: Bio-Medical Device (BMDI) Middleware	Masimo America, Inc	12/4/2026 – 12/3/2031	$1,927,650	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Expense	Mod#1 Adding funds Cisco Enterprise Agreement License, Subscription, Maintenance and Support Reconciliation and Co-Term Alignment	Netsync Network Solutions, Inc.	6/30/2025 - 6/29/2030	$973,049	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Expense	IT Consultants for Project Align	Revuud Inc	11/18/2026 – 4/30/2028	$1,948,477	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Capital	Camera, Badge Reader and Server Upgrades with five years of Warranty and Support	Siemens Industry, Inc.	11/20/2026 – 11/19/2031	$1,499,914	Yes
			Expense	Dallas Area Rapid Transit (DART) for the 2027 DART Employee Annual Transit Pass	Dallas Area Rapid Transit (DART)	1/1/2027 – 12/31/2027	$515,970	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.

THEREFORE, BE IT RESOLVED, that the Parkland Health Board of Managers approves these contracts as noted.

Dated this 18th of November 2026.

_____
Vincent Hall
Chair

_____
Brad Nitschke, JD
Assistant Secretary

Eric G. Bing, MD, PhD	Yes _____	No _____	Abstain _____	Absent _____
Byron Cryer, MD	Yes _____	No _____	Abstain _____	Absent _____
Todd Furniss, JD	Yes _____	No _____	Abstain _____	Absent _____
Reina Gonzalez, JD	Yes _____	No _____	Abstain _____	Absent _____
Ramon Miguez, PE	Yes _____	No _____	Abstain _____	Absent _____
Farida Minner, RN	Yes _____	No _____	Abstain _____	Absent _____
Miriam Sharma, RN	Yes _____	No _____	Abstain _____	Absent _____
Yasmin Simon, JD	Yes _____	No _____	Abstain _____	Absent _____
Jeff Tillotson, JD	Yes _____	No _____	Abstain _____	Absent _____

Consideration and Appropriate Action Regarding the Operating Funds Investment Policy 8311104

Fiscal 8311-1-04 Investment Policy – Operating Funds

Requirements regarding this document are found in:

- The Texas Health & Safety Code 281.049

Background:

- Last published 12/23/25 (1-year approval period).

Revisions:

- Add a space that was missing in the second bullet of page 9

Approvals:

- Keri Disney-Story, SVP Finance
- Travis Smith, Chief Financial Officer
- Board Budget, Finance & Infrastructure Committee (scheduled 11/17/26)
- Board of Managers (scheduled 11/18/26)

Investment Policy	8311-1-04	Published: ~~12/23/25~~08/07/2026
Fiscal		Page 1 of 15

PURPOSE:

It is the policy of the Dallas County Hospital District (the District), d/b/a Parkland Health, to invest all available hospital operating and bond funds and related reserves in a manner that provides maximum security and the best commensurate yield while meeting the daily cash flow demands of the District and conforming to the legal and administrative guidelines set forth herein. Parkland Community Health Plan, Inc. (PCHP) funds are covered by this Policy, but are managed as separately invested assets.

The purpose of this Investment Policy is to comply with Chapter 2256 of the Texas Government Code (Public Funds Investment Act), which requires each subject entity to adopt a written policy regarding the investment of its funds and funds under its control. The Investment Policy addresses the methods, procedures and practices that must be exercised to ensure effective and judicious fiscal management of the District's funds.

SCOPE:

All Parkland Workforce members.

POLICY:

1. Investment of the funds covered by this Policy shall be governed by the following investment objectives, in order of priority.

   A. Safety: Safety of principal is the primary objective of the Investment Policy. Investment of the District's funds shall be undertaken in a manner that seeks to ensure the preservation of capital for the overall portfolio. To attain this objective, investment in only high-quality securities and diversification are required in order that potential losses on individual securities do not exceed the income generated from the remainder of the portfolio.

B. Liquidity: The District's investment portfolio shall remain sufficiently liquid to enable the District to meet all operating requirements that might be reasonably anticipated while also seeking maximum yield.

C. Yield: The District's investment portfolio shall be designed with the objective of attaining the best yield, throughout budgetary and economic cycles, commensurate with the District's investment risk constraints and the cash flow characteristics of the portfolio.

2. Investment Officers

A. The District's Board of Managers shall designate by resolution all officers and employees responsible for, and authorized to, manage and invest funds controlled by the District (Investment Officers). The Investment Officers shall be the individuals primarily responsible for investment activity under this Policy. The authority to manage the District's funds is effective until rescinded by the Board of Managers or until termination of the person's employment from the District. A minimum of two Investment Officers shall approve purchases of investment instruments.

B. Investment Officers acting in accordance with this policy and all other applicable laws, are relieved of personal responsibility and liability in the management of the investment portfolio, provided that the Investment Officer acts in accordance with the standard of prudence described below:

1) The Investment Officer does not act in violation of the ethics and conflict of interest standards contained in this policy;

2) The Investment Officer does not act with reckless disregard, fraud, or intentional misconduct; and

3) Deviations from expectations are reported in a timely fashion to the Board of Managers and appropriate action is taken to control adverse developments.

4) The Board of Managers, at its discretion, may designate an SEC-registered Investment Advisor i which meets industry standards in order to manage all, or a portion of, the District's invested funds in accordance with this Policy.

3. Investment Training

A. Investment Officers are required to attend at least one training session, provided by an independent source, within twelve months of assuming investment-related duties under this Policy. Such training must include education in investment controls, security risks, strategy risks, market risks, diversification, and compliance with the Public Funds Investment Act. After the initial training session, each Investment Officer is required to receive not less than ten hours of related instruction at least once during a two-year period beginning with the first day of the fiscal year and consists of the next two fiscal years after this date. Current approved training providers are:

1) Government Treasurers' Organization of Texas (GTOT).
2) Government Finance Officer's Assoc. of Texas (GFOAT).
3) Center for Public Management, Univ. of North Texas (UNT).
4) Texas Municipal League (TML).
5) Virtual Learning Concepts (web-based).
6) TexPool Academy Online.
7) Texas State University (web-based).
8) Hilltop Securities, Inc.
9) North Central Texas Council of Governments (NCTCOG)

B. Additional training providers may be approved by the Board of Managers and included in the Investment Policy at the next review.

4. Prudence

A. The standard of prudence to be applied by Investment Officers shall be the "prudent investor" rule. This rule states that "Investments shall be made with judgment and care, under circumstances then prevailing, which persons of prudence, discretion and intelligence exercise in the management of their own affairs, not for speculation, but for investment, considering the probable safety of their capital as well as the probable income to be derived".

B. In determining whether an Investment Officer has exercised prudence with respect to an investment decision, the determination shall be made taking into consideration the investment of all funds over which the official had responsibility rather than consideration as to the prudence of a single investment.

5. Ethics and Conflicts of Interest

A. Investment Officers involved in the investment process are to refrain from personal business activity that could conflict with proper execution of the investment process, or which could impair their ability to make impartial investment decisions.

B. Investment Officers must file a disclosure statement with the Texas Ethics Commission and the District's Board of Managers if:

1) The Investment Officer has a personal business relationship with a business organization offering to engage in an investment transaction with the District; or

2) The Investment Officer is related within the second degree by affinity or consanguinity (Immediate Family Member), as determined under Chapter 573 of the Texas Government Code (see attachment), to an individual seeking to transact investment business with the District.

C. An Investment Officer has a personal business relationship with a business organization if:

1) The Investment Officer or, their Immediate Family Member, owns 5 percent or more of the voting stock or shares of the business organization or owns $5,000 or more of the fair market value of the business organization;

2) Funds received by the Investment Officer or their Immediate Family Member, from the business organization exceed 5 percent of his/her gross income for the previous year;

3) The Investment Officer, or their Immediate Family Member is, or has been within the last year, an employee, director or officer of the business organization; or

4) The Investment Officer or their Immediate Family Member has acquired from the business organization, during the previous year, investments with a book value of $2,500 or more for his/her personal account.

6. Authorized Investments

A. District funds governed by this Policy may be invested in the instruments described below, all of which are authorized by the Public Funds Investment Act. Investment of District funds in any instrument or security not authorized for investment under the Public Funds Investment Act is prohibited.

B. An investment that requires a minimum rating under this section does not qualify as an authorized investment during the period the investment does not have the minimum rating. The District (and Investment Officer) shall take all prudent measures consistent with this Policy to liquidate an investment that does not have the minimum rating.

C. Authorized:

1) Obligations, including letters of credit, of the United States of its agencies and instrumentalities.

2) Direct obligations of the State of Texas or its agencies and instrumentalities.

3) Other obligations, the principal and interest of which are unconditionally guaranteed or insured by or backed by the full faith and credit of the State of Texas or the United States or their respective agencies or instrumentalities.

4) Obligations of states, agencies, counties, cities, and other political subdivisions of any state having been rated as to investment quality by a nationally recognized investment rating firm and having received a rating of not less than A or its equivalent.

5) Fully collateralized Certificates of Deposit issued by state or national banks domiciled in this state that are:

a) guaranteed or insured by the Federal Deposit Insurance Corporation (FDIC), or its successor; or

b) secured by authorized investments described in 1 – 4 above (which are intended to include all direct federal agency or instrumentality issued mortgage-backed securities) that have a market value of not less than 102% of the principal amount, plus accrued interest, of the certificates, or in any other manner and amount provided by law for deposits of public entities.

6) Fully collateralized repurchase agreements, provided the District has on file a signed Master Repurchase Agreement which details eligible collateral, collateralization ratios, standards for collateral custody and control, collateral valuation, and conditions for agreement termination and also provided that the repurchase agreement:

   a) has a defined termination date;

   b) is secured by obligations of the United States or its agencies and instrumentalities that have a market value of not less than the principal amount, plus accrued interest, of the repurchase agreement;

   c) requires the securities being purchased by the District to be assigned to the District, held in the District's name, and deposited at the time of the investment is made with the District's custodian or a third-party selected and approved by the District; and

   d) is placed through a primary government securities dealer, as defined by the Federal Reserve, or a financial institution doing business in this state.

7) Domestic commercial paper with a stated maturity of 270 days or less which is rated not less than A-1, P-1, or an equivalent rating by two nationally recognized rating agencies.

8) No-load money market mutual funds that are registered with and regulated by the Securities and Exchange Commission that:

   a) have a dollar-weighted average stated maturity of 60 days or fewer;

   b) seek to maintain a stable net asset value of $1 per share; and

c) have provided the District with a prospectus and other information required by the Securities Exchange Act of 1934 or the Investment Company Act of 1940.

d) maintain a minimum rating of AAAm or equivalent by at least one nationally recognized rating agency.

9) The Public Funds Investment Act restricts investment in any one mutual fund in an amount that exceeds 10 percent of the total assets of the mutual fund.

10) Local Government Investment Pools created under the Interlocal Cooperation Act of Texas and which conform to the requirements set forth in Section 2256.016 of the Public Funds Investment Act that:

a) have a dollar-weighted average stated maturity of 60 days or fewer;

b) seek to maintain a stable net asset value of $1 per share; and

c) have provided the District with a prospectus and other information as appropriate; and

d) maintain a minimum rating of AAAm or equivalent by at least one nationally recognized rating agency.

D. Not Authorized:

1) Obligations whose payment represents the coupon payments on the outstanding principal balance of the underlying mortgage-backed security collateral and pays no principal.

2) Obligations whose payment represents the principal stream of cash flow from the underlying mortgage-backed security collateral and bears no interest.

3) Collateralized mortgage obligations.

4) Short sales, margin purchases, or leverage in the portfolio.

5) Option or futures contracts, commodities, or direct real estate investments.

6) Corporate bonds, convertible bonds, or equity shares.

7) Obligations of any foreign banks or other entities issued outside of the United States.

7. Investment Selection

A. It is the policy of the District to require competitive bidding for all individual security purchases and sales except for:

1) Transactions with money market mutual funds and local government investment pools (which are deemed to be made at prevailing market rates);

2) Treasury and agency securities purchased at issue through an approved broker/dealer or financial institution; or

3) Investments purchased by a Registered Investment Advisor.

B. At least three bids or offers must be solicited and documented for all other transactions involving individual securities. In situations where the exact security being offered is not offered by other broker/dealers, offers on the closest comparable investment may be used to establish a fair market price for the security.

8. Sale of Securities

A. The District intends to hold securities to maturity. However, securities may be sold with explicit approval of the VP & Controller, Sr. VP-Finance, or the Executive VP & Chief Financial Officer for purposes of liquidity, safety, or yield enhancement. Investments managed by a Registered Investment Advisor may be sold before maturity provided the strategy adds value through issue selection, yield curve structure, convexity, and diversification in order to provide safety of principal and lower portfolio risks or if the investor requires liquidity from the portfolio.

9. Diversification and Maximum Maturities

A. The District attempts to match its investments with anticipated cash flow requirements. Unless matched to a specific cash flow, the District will not directly invest in:

1) Individual securities maturing more than ten (10) years from the date of purchase.

2) Individual eligible Agency MBS as defined previously herein that exhibit average life characteristics and price sensitivity that exceeds that of a five (5) year security. While each eligible mortgage pool will specify a stated final maturity equal to the last contractual payment date due on the mortgages in the pool, such mortgage pass-through pools exhibit aggregate monthly cash flows that create predictable price volatility or average life / average maturity characteristics significantly shorter than the stated final maturity of the pool. (Example: a 30-year FNMA 6.00% mortgage pool may have a "stated final maturity" of 2035 but exhibit an average maturity of only three and a half (3.5) years). Mortgage pass-through securities otherwise authorized by this section must have average life / price sensitivity characteristics less than five (5) years at the time of purchase.

3) In order to ensure the ability to meet obligations and to minimize potential liquidation losses, the dollar-weighted average maturity (WAM) of the District's pooled portfolio shall not exceed two (2) years. For the PCHP portfolio, the WAM shall not exceed 2 years. The portion of the District's pooled portfolio managed by an Investment Advisor shall not have a WAM greater than three (3) years. In addition, the individual investment portfolios of the District and PCHP will each be diversified to limit market and credit risk by observing the following limitations:

Investment Type	Maximum Portfolio Ratio	Maturity Limit	Minimum Rating
U.S. Treasuries	100% Overall	10 years	N/A
U.S. Agencies & Instrumentalities	100% Overall 40% per Issuer	10 years	AA
Municipals	10% Overall 5% per Issuer	5 years	AA
Certificates of Deposit	40% Overall	2 years	N/A
Repurchase Agreements	40% Overall 20% per Issuer	270 days	N/A
Commercial Paper	40% Overall 5% per Issuer	270 days	A1 – P1
Money Market Mutual Funds	100% Overall	N/A	AAAm
Local Government Investment Pools	100% Overall	N/A	AAAm

10. Authorized Broker Dealers

A. Any broker/dealer wishing to do business with the District must provide the following:

1) most recent audited financial statements;

2) proof of current certification by the Financial Industry Regulatory Authority (FINRA); or

3) proof of current registration with the Texas State Securities Commission;

4) completed Broker/Dealer Questionnaire;

5) resumes of designated brokers.

B. The Treasury Director reviews all submitted documents, checks backgrounds and references as may be appropriate, and presents findings and recommendations to the Investment Officers.

C. The Investment Officers, after consideration of the broker/dealer's qualifications, may propose acceptance of the application to the Board of Managers.

D. If the District has hired an Investment Advisor, the advisor shall state that it has implemented reasonable procedures and controls in an effort to preclude investment transactions conducted between the District and the organization that are not authorized by the District's Investment Policy, except to the extent that this authorization is dependent on an analysis of the makeup of the District's entire portfolio or requires an interpretation of subjective investment standards.

E. The list of approved broker/dealers must be reviewed, no less than annually, by the Board of Managers.

11. Delivery vs. Payment

A. All marketable securities are purchased using the delivery vs. payment method. Payment for securities purchased is made only upon verification that the correct securities were received by the custodian. Payment may be made in a simultaneous transaction but may not be made before delivery of the securities occurs.

12. Safekeeping and Custody:

A. The District shall contract with a bank or banks for safekeeping of securities either owned by the District as part of its investment portfolio or held as collateral to secure demand or time deposits. Securities owned by the District shall be

held in the District's name as evidenced by safekeeping receipts of the institution holding the securities.

B. Collateral for bank deposits shall be held by a third-party custodian designated by the District and pledged to the District as evidenced by safekeeping receipts of the institution with which the collateral is deposited. Collateral may be held by the depository bank's trust department, a Federal Reserve Bank or branch of a Federal Reserve Bank, a Federal Home Loan Bank, or a third-party bank approved by the District.

13. Collateral

A. Consistent with the requirements of the Public Funds Collateral Act, the District requires full collateralization of all uninsured collected bank balances plus accrued interest, if any. In order to anticipate market changes and provide a level of security for all funds, the collateralization level will be 102% of market value of principal and accrued interest on deposits, less the amount insured by the FDIC. The Treasury Director is responsible for approving pledges, releases, and substitutions of collateral and for monitoring the market value of the pledged securities to ensure that it is adequate. Eligible collateral shall be limited to Authorized Investments A) – D) of section 6 of this Policy.

14. Strategy

A. For the Parkland and PCHP portfolios, investments are generally "laddered" to mature according to forecasted cash needs and are held to maturity. In addition, the portfolios are conservatively invested according to the following considerations listed in order of importance:

1) Suitability - All investments will be placed in appropriate instruments that are allowed by this Policy and with which the District's Investment Officers are thoroughly familiar.

2) Safety - Investments will be placed in instruments that offer low credit risk and minimal price volatility with the primary objective of preserving invested principal.

3) Liquidity - Securities will be selected to mature according to forecasted cash needs and to provide for contingencies.

4) Marketability - In order to further protect the District's assets from loss in the event that an early liquidation becomes necessary or desirable, a healthy trading market must exist for any securities maturing more than six (6) months from the purchase date.

5) Diversification - The investment portfolios will be diversified among specific issuers and investment types according to this Policy in order to minimize exposure to market and credit risk.

6) Yield - Investments will be selected which maximize return on invested principal subject to the above considerations.

7) Trading – Trading securities with the intent to profit from short-term changes in interest rates and/or security valuations is only permitted by an Investment Management Firm.

15. Portfolio Reporting and Controls

A. Not less than quarterly, the Treasury Director shall prepare a report of investment activity for presentation to the Board of Managers. This report will describe the investment position for the end of the period. The report will detail balances and changes in market and book values as well as fully accrued interest for the reporting period; state the maturity date of each investment held as of the reporting date; and state the compliance of the investment portfolio with this Investment Policy. Market values will be obtained from a reputable and independent source that is disclosed in the quarterly report. This report will be signed by the Board authorized Investment Officers.

B. In connection with the annual financial audit, a review of management controls on investments and adherence to this Policy will be performed and the results will be reported to the Board of Managers. The annual audit by the District's independent auditors will include a review of the quarterly investment reports, the results of which shall be presented to the Board of Managers.

16. Investment Advisors

A. The District may contract with an SEC-Registered Investment Advisor for purposes of managing the DCHD and PCHP investment portfolios. The firm must be registered either under the Investment Advisors Act of 1940 or with the

Texas State Securities Board. The firm is required to review this policy and confirm acceptance of its terms annually. The firm will only be accountable for the DCHD and PCHP assets in the custody accounts under its control. In accordance with the Public Funds Investment Act, the DCHD Board of Managers must approve by resolution the renewal of the investment management firm's contract every two years.

17. Investment Policy Review and Adoption

A. Not less than annually, the Board of Managers shall adopt a written instrument by resolution stating that it has reviewed the Investment Policy and that the written instrument so adopted shall record any changes made to the Policy.

DEFINITIONS:

Workforce member: An Officer, board member, employee, volunteer, member of the medical staff, contractor, vendor, trainee, or other person whose conduct, in the performance of work for Parkland, is under the direct control of Parkland, whether or not he or she is paid by Parkland.

REFERENCES:

N/A

Parkland

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APPENDIX 1

Consanguinity and Affinity Relationship Chart

Officer or Employee					
Consanguinity (Includes individuals related by blood to the Officer or Employee)			Affinity (Includes the Officer's or Employee's Spouse and individuals related to the Spouse)		
First Degree	Second Degree	Third Degree	First Degree	Second Degree	Third Degree
Father or Mother	Grandparents	Great Grandparents	Spouse	Grandparents	Great Grandparents
Son or Daughter (& Spouse)	Grandchildren (& Spouse)	Great Grandchildren (& Spouse)	Father or Mother	Grandchildren	Great Grandchildren
	Uncle or Aunt (& Spouse)	Great Uncle or Aunt (& Spouse)	Son or Daughter	Uncle or Aunt	Great Uncle or Aunt
	First Cousin (& Spouse)	Children of Great Uncle or Aunt (& Spouse)		First Cousin	Children of Great Uncle or Aunt
	Nephew or Niece (& Spouse)	Second Cousin (& Spouse)		Nephew or Niece	Second Cousin
	Brother or Sister (& Spouse)	Children of First Cousin (& Spouse)		Brother or Sister	Children of First Cousin
		Grand Nephew or Niece (& Spouse)			Grand Nephew or Niece

An Officer or Employee is the starting point from which all degrees of relationship are calculated. Under the Degrees of Consanguinity, where Spouse is indicated, the relationship of the spouse is in the same degree as that of the person related by consanguinity, but the spouse is related only by affinity.

Parkland

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PURPOSE:

It is the policy of the Dallas County Hospital District (the District), d/b/a Parkland Health, to invest all available hospital operating and bond funds and related reserves in a manner that provides maximum security and the best commensurate yield while meeting the daily cash flow demands of the District and conforming to the legal and administrative guidelines set forth herein. Parkland Community Health Plan, Inc. (PCHP) funds are covered by this Policy, but are managed as separately invested assets.

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5) Fully collateralized Certificates of Deposit issued by state or national banks domiciled in this state that are:

a) guaranteed or insured by the Federal Deposit Insurance Corporation (FDIC), or its successor; or

b) secured by authorized investments described in 1 – 4 above (which are intended to include all direct federal agency or instrumentality issued mortgage-backed securities) that have a market value of not less than 102% of the principal amount, plus accrued interest, of the certificates, or in any other manner and amount provided by law for deposits of public entities.

6) Fully collateralized repurchase agreements, provided the District has on file a signed Master Repurchase Agreement which details eligible collateral,

collateralization ratios, standards for collateral custody and control, collateral valuation, and conditions for agreement termination and also provided that the repurchase agreement:

a) has a defined termination date;

b) is secured by obligations of the United States or its agencies and instrumentalities that have a market value of not less than the principal amount, plus accrued interest, of the repurchase agreement;

c) requires the securities being purchased by the District to be assigned to the District, held in the District's name, and deposited at the time of the investment is made with the District's custodian or a third-party selected and approved by the District; and

d) is placed through a primary government securities dealer, as defined by the Federal Reserve, or a financial institution doing business in this state.

7) Domestic commercial paper with a stated maturity of 270 days or less which is rated not less than A-1, P-1, or an equivalent rating by two nationally recognized rating agencies.

8) No-load money market mutual funds that are registered with and regulated by the Securities and Exchange Commission that:

a) have a dollar-weighted average stated maturity of 60 days or fewer;

b) seek to maintain a stable net asset value of $1 per share; and

c) have provided the District with a prospectus and other information required by the Securities Exchange Act of 1934 or the Investment Company Act of 1940.

d) maintain a minimum rating of AAAm or equivalent by at least one nationally recognized rating agency.

9) The Public Funds Investment Act restricts investment in any one mutual fund in an amount that exceeds 10 percent of the total assets of the mutual fund.

10) Local Government Investment Pools created under the Interlocal Cooperation Act of Texas and which conform to the requirements set forth in Section 2256.016 of the Public Funds Investment Act that:

a) have a dollar-weighted average stated maturity of 60 days or fewer;

b) seek to maintain a stable net asset value of $1 per share; and

c) have provided the District with a prospectus and other information as appropriate; and

d) maintain a minimum rating of AAAm or equivalent by at least one nationally recognized rating agency.

D. Not Authorized:

1) Obligations whose payment represents the coupon payments on the outstanding principal balance of the underlying mortgage-backed security collateral and pays no principal.

2) Obligations whose payment represents the principal stream of cash flow from the underlying mortgage-backed security collateral and bears no interest.

3) Collateralized mortgage obligations.

4) Short sales, margin purchases, or leverage in the portfolio.

5) Option or futures contracts, commodities, or direct real estate investments.

6) Corporate bonds, convertible bonds, or equity shares.

7) Obligations of any foreign banks or other entities issued outside of the United States.

7. Investment Selection

A. It is the policy of the District to require competitive bidding for all individual security purchases and sales except for:

1) Transactions with money market mutual funds and local government investment pools (which are deemed to be made at prevailing market rates);

2) Treasury and agency securities purchased at issue through an approved broker/dealer or financial institution; or

3) Investments purchased by a Registered Investment Advisor.

B. At least three bids or offers must be solicited and documented for all other transactions involving individual securities. In situations where the exact security being offered is not offered by other broker/dealers, offers on the closest comparable investment may be used to establish a fair market price for the security.

8. Sale of Securities

A. The District intends to hold securities to maturity. However, securities may be sold with explicit approval of the VP & Controller, Sr. VP-Finance, or the Executive VP & Chief Financial Officer for purposes of liquidity, safety, or yield enhancement. Investments managed by a Registered Investment Advisor may be sold before maturity provided the strategy adds value through issue selection, yield curve structure, convexity, and diversification in order to provide safety of principal and lower portfolio risks or if the investor requires liquidity from the portfolio.

9. Diversification and Maximum Maturities

A. The District attempts to match its investments with anticipated cash flow requirements. Unless matched to a specific cash flow, the District will not directly invest in:

1) Individual securities maturing more than ten (10) years from the date of purchase.

2) Individual eligible Agency MBS as defined previously herein that exhibit average life characteristics and price sensitivity that exceeds that of a five (5) year security. While each eligible mortgage pool will specify a stated final maturity equal to the last contractual payment date due on the mortgages in the pool, such mortgage pass-through pools exhibit aggregate monthly cash flows that create predictable price volatility or average life / average maturity characteristics significantly shorter than the stated final maturity of the pool. (Example: a 30-year FNMA 6.00% mortgage pool may have a "stated final maturity" of 2035but exhibit an average maturity of only three and a half (3.5)

years). Mortgage pass-through securities otherwise authorized by this section must have average life / price sensitivity characteristics less than five (5) years at the time of purchase.

3) In order to ensure the ability to meet obligations and to minimize potential liquidation losses, the dollar-weighted average maturity (WAM) of the District's pooled portfolio shall not exceed two (2) years. For the PCHP portfolio, the WAM shall not exceed 2 years. The portion of the District's pooled portfolio managed by an Investment Advisor shall not have a WAM greater than three (3) years. In addition, the individual investment portfolios of the District and PCHP will each be diversified to limit market and credit risk by observing the following limitations:

Investment Type	Maximum Portfolio Ratio	Maturity Limit	Minimum Rating
U.S. Treasuries	100% Overall	10 years	N/A
U.S. Agencies & Instrumentalities	100% Overall 40% per Issuer	10 years	AA
Municipals	10% Overall 5% per Issuer	5 years	AA
Certificates of Deposit	40% Overall	2 years	N/A
Repurchase Agreements	40% Overall 20% per Issuer	270 days	N/A
Commercial Paper	40% Overall 5% per Issuer	270 days	A1 – P1
Money Market Mutual Funds	100% Overall	N/A	AAAm
Local Government Investment Pools	100% Overall	N/A	AAAm

10. Authorized Broker Dealers

A. Any broker/dealer wishing to do business with the District must provide the following:

1) most recent audited financial statements;

2) proof of current certification by the Financial Industry Regulatory Authority (FINRA); or

3) proof of current registration with the Texas State Securities Commission;

4) completed Broker/Dealer Questionnaire;

5) resumes of designated brokers.

B. The Treasury Director reviews all submitted documents, checks backgrounds and references as may be appropriate, and presents findings and recommendations to the Investment Officers.

C. The Investment Officers, after consideration of the broker/dealer's qualifications, may propose acceptance of the application to the Board of Managers.

D. If the District has hired an Investment Advisor, the advisor shall state that it has implemented reasonable procedures and controls in an effort to preclude investment transactions conducted between the District and the organization that are not authorized by the District's Investment Policy, except to the extent that this authorization is dependent on an analysis of the makeup of the District's entire portfolio or requires an interpretation of subjective investment standards.

E. The list of approved broker/dealers must be reviewed, no less than annually, by the Board of Managers.

11. Delivery vs. Payment

A. All marketable securities are purchased using the delivery vs. payment method. Payment for securities purchased is made only upon verification that the correct securities were received by the custodian. Payment may be made in a simultaneous transaction but may not be made before delivery of the securities occurs.

12. Safekeeping and Custody:

A. The District shall contract with a bank or banks for safekeeping of securities either owned by the District as part of its investment portfolio or held as collateral to secure demand or time deposits. Securities owned by the District shall be held in the District's name as evidenced by safekeeping receipts of the institution holding the securities.

B. Collateral for bank deposits shall be held by a third-party custodian designated by the District and pledged to the District as evidenced by safekeeping receipts

of the institution with which the collateral is deposited. Collateral may be held by the depository bank's trust department, a Federal Reserve Bank or branch of a Federal Reserve Bank, a Federal Home Loan Bank, or a third-party bank approved by the District.

13. Collateral

A. Consistent with the requirements of the Public Funds Collateral Act, the District requires full collateralization of all uninsured collected bank balances plus accrued interest, if any. In order to anticipate market changes and provide a level of security for all funds, the collateralization level will be 102% of market value of principal and accrued interest on deposits, less the amount insured by the FDIC. The Treasury Director is responsible for approving pledges, releases, and substitutions of collateral and for monitoring the market value of the pledged securities to ensure that it is adequate. Eligible collateral shall be limited to Authorized Investments A) – D) of section 6 of this Policy.

14. Strategy

A. For the Parkland and PCHP portfolios, investments are generally "laddered" to mature according to forecasted cash needs and are held to maturity. In addition, the portfolios are conservatively invested according to the following considerations listed in order of importance:

1) Suitability - All investments will be placed in appropriate instruments that are allowed by this Policy and with which the District's Investment Officers are thoroughly familiar.

2) Safety - Investments will be placed in instruments that offer low credit risk and minimal price volatility with the primary objective of preserving invested principal.

3) Liquidity - Securities will be selected to mature according to forecasted cash needs and to provide for contingencies.

4) Marketability - In order to further protect the District's assets from loss in the event that an early liquidation becomes necessary or desirable, a healthy trading market must exist for any securities maturing more than six (6) months from the purchase date.

5) Diversification - The investment portfolios will be diversified among specific issuers and investment types according to this Policy in order to minimize exposure to market and credit risk.

6) Yield - Investments will be selected which maximize return on invested principal subject to the above considerations.

7) Trading – Trading securities with the intent to profit from short-term changes in interest rates and/or security valuations is only permitted by an Investment Management Firm.

15. Portfolio Reporting and Controls

A. Not less than quarterly, the Treasury Director shall prepare a report of investment activity for presentation to the Board of Managers. This report will describe the investment position for the end of the period. The report will detail balances and changes in market and book values as well as fully accrued interest for the reporting period; state the maturity date of each investment held as of the reporting date; and state the compliance of the investment portfolio with this Investment Policy. Market values will be obtained from a reputable and independent source that is disclosed in the quarterly report. This report will be signed by the Board authorized Investment Officers.

B. In connection with the annual financial audit, a review of management controls on investments and adherence to this Policy will be performed and the results will be reported to the Board of Managers. The annual audit by the District's independent auditors will include a review of the quarterly investment reports, the results of which shall be presented to the Board of Managers.

16. Investment Advisors

A. The District may contract with an SEC-Registered Investment Advisor for purposes of managing the DCHD and PCHP investment portfolios. The firm must be registered either under the Investment Advisors Act of 1940 or with the Texas State Securities Board. The firm is required to review this policy and confirm acceptance of its terms annually. The firm will only be accountable for the DCHD and PCHP assets in the custody accounts under its control. In accordance with the Public Funds Investment Act, the DCHD Board of Managers

must approve by resolution the renewal of the investment management firm's contract every two years.

17. Investment Policy Review and Adoption

A. Not less than annually, the Board of Managers shall adopt a written instrument by resolution stating that it has reviewed the Investment Policy and that the written instrument so adopted shall record any changes made to the Policy.

DEFINITIONS:

Workforce member: An Officer, board member, employee, volunteer, member of the medical staff, contractor, vendor, trainee, or other person whose conduct, in the performance of work for Parkland, is under the direct control of Parkland, whether or not he or she is paid by Parkland.

REFERENCES:

N/A

APPENDIX 1

Consanguinity and Affinity Relationship Chart

Officer or Employee					
Consanguinity (Includes individuals related by blood to the Officer or Employee)			Affinity (Includes the Officer's or Employee's Spouse and individuals related to the Spouse)		
First Degree	Second Degree	Third Degree	First Degree	Second Degree	Third Degree
Father or Mother	Grandparents	Great Grandparents	Spouse	Grandparents	Great Grandparents
Son or Daughter (& Spouse)	Grandchildren (& Spouse)	Great Grandchildren (& Spouse)	Father or Mother	Grandchildren	Great Grandchildren
	Uncle or Aunt (& Spouse)	Great Uncle or Aunt (& Spouse)	Son or Daughter	Uncle or Aunt	Great Uncle or Aunt
	First Cousin (& Spouse)	Children of Great Uncle or Aunt (& Spouse)		First Cousin	Children of Great Uncle or Aunt
	Nephew or Niece (& Spouse)	Second Cousin (& Spouse)		Nephew or Niece	Second Cousin
	Brother or Sister (& Spouse)	Children of First Cousin (& Spouse)		Brother or Sister	Children of First Cousin
		Grand Nephew or Niece (& Spouse)			Grand Nephew or Niece

An Officer or Employee is the starting point from which all degrees of relationship are calculated. Under the Degrees of Consanguinity, where Spouse is indicated, the relationship of the spouse is in the same degree as that of the person related by consanguinity, but the spouse is related only by affinity.

Update and Report Regarding Parkland Financial Performance Presentation

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
BOARD OF MANAGERS
FINANCIAL EXECUTIVE SUMMARY

Tuesday, November 17, 2026

October 2026 Financial Performance Summary

Parkland Health's net income for the month of October 2026 reflects a gain of $17.1M, which is $7.6M higher than the budgeted gain of $9.5M. The primary drivers of this higher than budget net income are interest income and unrealized investment income exceeding budget by $8.1M, 234.5%

In October, clinical activity (as measured by adjusted patient days) was behind budget by 2.7%, and hospital discharges are higher than budget by 0.4% and higher than prior year by 5.9%. October adult average length of stay of 5.80 is lower than budget of 5.91 days and prior year of 6.05 days due to lower patient acuity. Overall, patient visits metrics are lower than budget for all deliveries, surgeries, emergency visits and ambulatory visits.

Parkland Health
Financial Summary
October 31, 2026

(Dollars in 000's)

	MTD		
	Actual	Budget	Variance
Operating Revenue	258,407	263,971	(5,564)
Operating Expense	256,696	262,249	(5,553)
Operating Income/(Loss)	1,711	1,722	(11)
Non-operating revenue/(expense)	15,404	7,729	7,675
Total Net Income/(Loss)	**17,115**	**9,450**	**7,665**

Significant items to note from the Parkland Health Monthly Income Statement include the following:

1. **Operating Revenue**

Month to Date

- Net patient revenue is under budget by $6.4M, 5.3%, due to lower than budget Medicaid utilization.
- Other revenues are over budget by $1.3M, 20.5% due to higher than budget Biotel revenue and Network Access Incentive Payments (NAIP) of $.9M and $.4M, respectively.

2. **Operating Expense**

Month to Date

- Salaries and benefits are under budget by $1.5M, 1.0% due to lower than budgeted volumes.
- Supplies and purchased medical services are under budget by $1.5M, 3.5% and $2.0M, 5.8% primarily due to lower than budgeted surgical volumes and patient acuity.

3. **Non-Operating Revenue/Expense**

Month to Date

- Non-operating income is favorable by $8.1M, 203.5% due to booking an unbudgeted unrealized gain of $6.9M and higher than budget interest income of $1.1M, 21.4%.

Balance Sheet Key Highlights

The balance sheet gives a picture of the financial health of an organization. The key highlights are as follows:

- Days in Accounts Receivable (including hospital, professional billing, retail pharmacy) is 58.4 days compared to a budget of 56.5 days.
- Net position improved by $157.9M to $2.6B, indicating continued financial strength.
- Parkland has $292.8M in unencumbered cash designated for approved capital projects. Total year-to-date capital spend (including committed/encumbered) is $7.5M.

_____
Travis Smith
Executive Vice President/
Chief Financial Officer

_____
Dr. Frederick Cerise
President/Chief Executive Officer

Budget and Finance Committee

Parkland Health

Financials Updated as of October 2026

November 17, 2026

Parkland

Parkland

Income Statement
MTD and YTD October 2026

Hospital (excl NH) Income Statement MTD and YTD October 2026

PHHS Without Nursing Homes MTD

(Dollars In Thousands)

	FY27 Actual	FY27 Budget	Var From Budget	% Var From Budget	FY26 Actual	Var FY27-26	%Var FY27-26
REVENUES							
Net Patient Revenues	$ 115,305	$ 121,694	$ (6,390)	-5.3%	$ 120,520	$ (5,216)	-4.3%
Net Ad Valorem Taxes	81,308	81,308	0	0.0%	77,742	3,566	4.6%
Government Programs	54,049	54,049	(0)	-0.0%	40,093	13,956	34.8%
Other Revenues	7,745	6,919	826	11.9%	7,576	169	2.2%
OPERATING REVENUES	258,407	263,971	(5,564)	-2.1%	245,931	12,476	5.1%
EXPENSES							
Salaries and Benefits	150,106	151,557	1,451	1.0%	147,347	(2,759)	-1.9%
Supplies	40,048	41,499	1,451	3.5%	37,861	(2,187)	-5.8%
Purchased Medical Services	29,834	31,670	1,836	5.8%	27,276	(2,558)	-9.4%
Other Expenses	29,110	29,735	625	2.1%	23,543	(5,567)	-23.6%
Depreciation	7,597	7,787	190	2.4%	7,180	(417)	-5.8%
OPERATING EXPENSES	256,696	262,249	5,553	2.1%	243,207	(13,489)	-5.5%
OPERATING INCOME (LOSS)	**$ 1,711**	**$ 1,722**	**$ (11)**	**-0.6%**	**$ 2,724**	**$ (1,013)**	**-37.2%**
Grants and Contributions	3,338	3,753	(415)	-11.1%	5,843	(2,505)	-42.9%
Other NonOperating Revenues (Ex	12,066	3,976	8,090	203.5%	4,603	7,463	162.1%
NonOperating Income	15,404	7,729	7,675	99.3%	10,446	4,957	47.5%
Total Net Income (Loss)	$ 17,115	$ 9,450	$ 7,665	81.1%	$ 13,170	$ 3,945	30.0%
Cash Flow Margin	$ 9,308	$ 9,509	$ (201)	-2.1%	$ 9,904	$ (595)	-6.0%
Operating Cash Flow Margin %	3.6%	3.6%	3.6%		4.0%		
Operating Margin %	0.7%	0.7%	0.2%		1.1%		

Total All Entities Income Statement MTD and YTD October 2026

All Entities Month to Date Income Statement

(Dollars In Thousands)

	FY 27 Actual	FY 27 Budget	Var From Budget	%Var From Budget	FY 26 Actual	Var FY27-26	%Var FY27-26
REVENUES							
Net Patient Revenues	$ 147,982	$ 153,258	$ (5,276)	-3.4%	$ 149,417	$ (1,435)	-1.0%
Net Ad Valorem Taxes	81,308	81,308	0	0.0%	77,742	3,566	4.6%
Government Programs	63,750	57,022	6,728	11.8%	66,630	(2,880)	-4.3%
PCHP Premium Revenues	32,988	47,779	(14,791)	-31.0%	46,748	(13,760)	-29.4%
Other Revenues	38,601	44,486	(5,885)	-13.2%	47,112	(8,511)	-18.1%
OPERATING REVENUES	364,629	383,853	(19,224)	-5.0%	387,649	(23,020)	-5.9%
EXPENSES							
Salaries and Benefits	172,059	173,860	1,801	1.0%	168,423	(3,636)	-2.2%
Supplies	49,354	52,106	2,752	5.3%	46,538	(2,816)	-6.1%
Purchased Medical Service	29,834	31,670	1,836	5.8%	27,276	(2,558)	-9.4%
Other Expenses	44,473	42,005	(2,468)	-5.9%	36,921	(7,552)	-20.5%
PCHP Claims	58,175	72,218	14,044	19.4%	101,587	43,412	42.7%
Depreciation	7,726	7,918	192	2.4%	7,335	(390)	-5.3%
OPERATING EXPENSES	361,621	379,778	18,157	4.8%	388,081	26,460	6.8%
OPERATING INCOME (LOSS)	**$ 3,008**	**$ 4,075**	**$ (1,067)**	**-26.2%**	**$ (432)**	**$ 3,440**	**796.1%**
NonOperating Income	16,926	7,265	9,661	133.0%	11,088	5,838	52.7%
Total Net Income (Loss)	$ 19,934	$ 11,340	$ 8,594	75.8%	$ 10,655	$ 9,279	87.1%
Cash Flow Margin	$ 10,734	$ 11,993	$ (1,259)	-10.5%	$ 6,903	$ 3,831	55.5%
Operating Cash Flow Margin %	2.9%	3.1%	4.6%		1.8%		
Operating Margin %	0.8%	1.1%	5.6%		-0.1%		

Parkland

Key Statistics

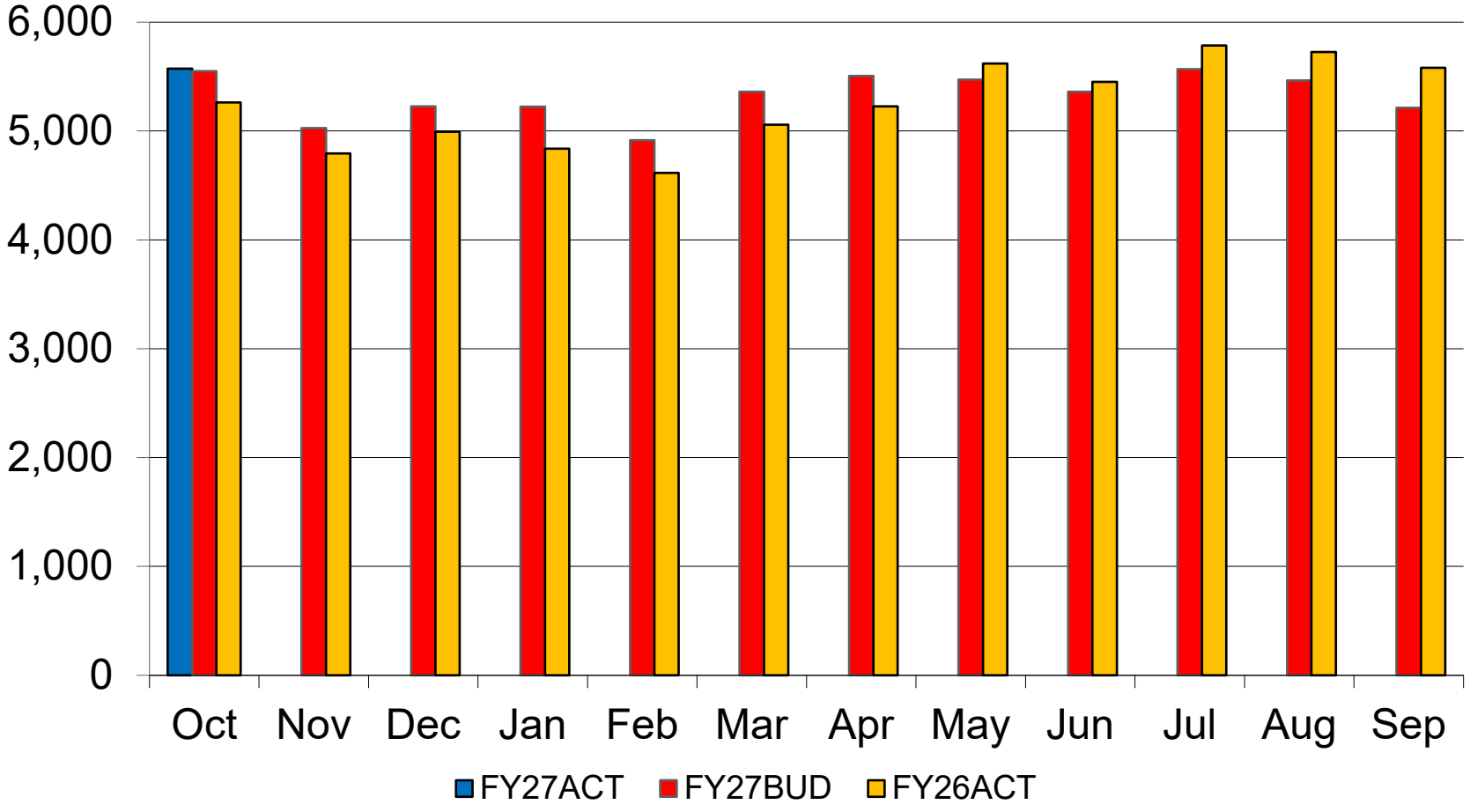
Parkland

Hospital Key Statistics
MTD and FYTD October 2026

	Actual	Budget	Budget Variance	Budget % Variance	PY Actual	PY Actual % Variance
Hospital Discharges (Adult, NICU and Obs)	5,573	5,549	24	0.4%	5,262	5.9%
Average Daily Census (Adult, NICU and Obs)	924	931	(7)	-0.8%	909	1.6%
Average Length of Stay (Adult)	5.80	5.91	0.11	1.9%	6.05	4.1%
Case Mix Index (Acute Service Line)	1.89	1.95	(0.06)	-3.1%	1.98	-4.5%
Emergency Visits	20,895	22,243	(1,348)	-6.1%	21,949	-4.8%
Ambulatory Visits	116,410	123,808	(7,398)	-6.0%	123,190	-5.5%
Surgeries	2,113	2,157	(44)	-2.0%	2,027	4.2%
Deliveries	1,013	1,022	(9)	-0.9%	1,068	-5.1%

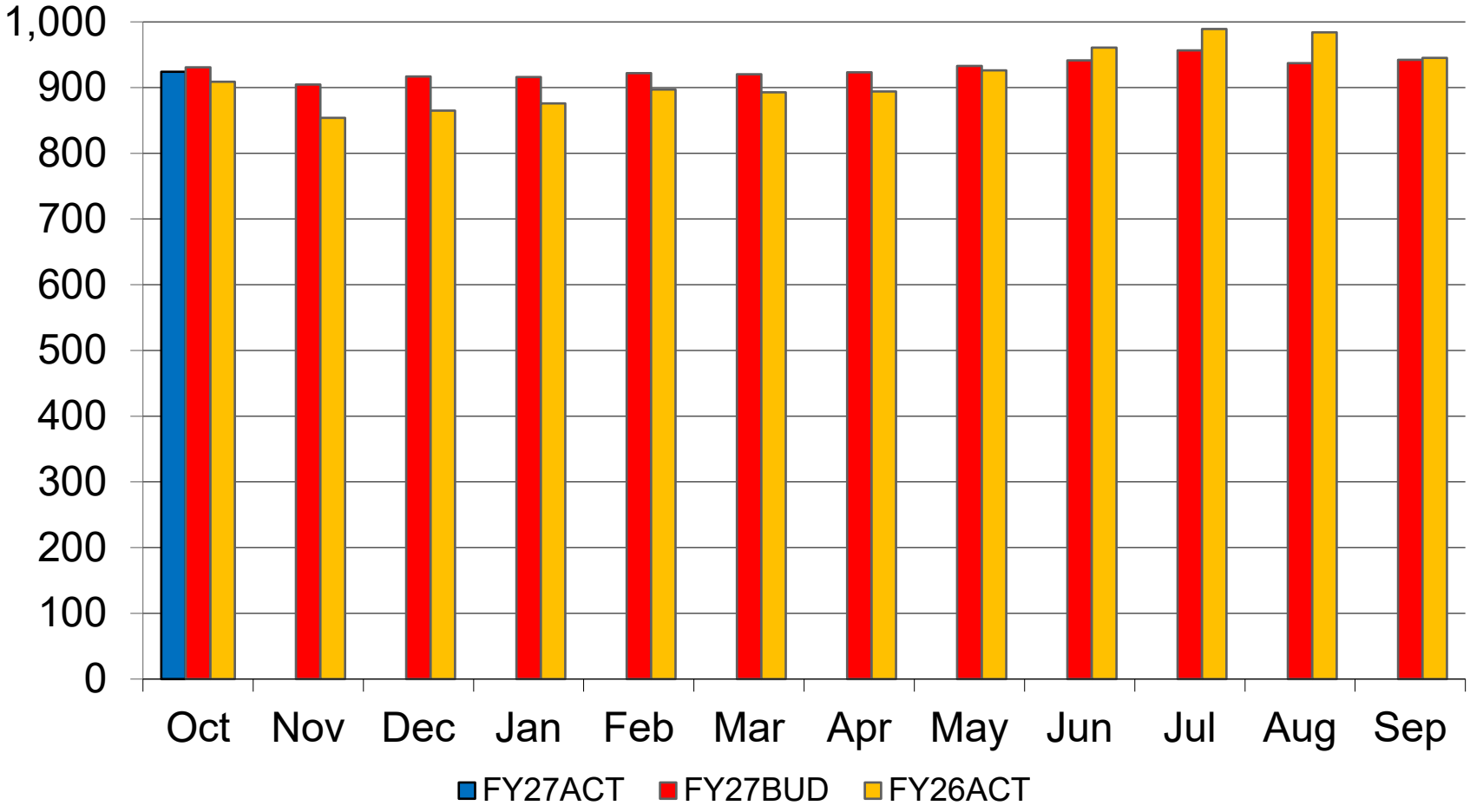
Volumes
Discharges

Hospital Discharges
(Adult, NICU and Obs)

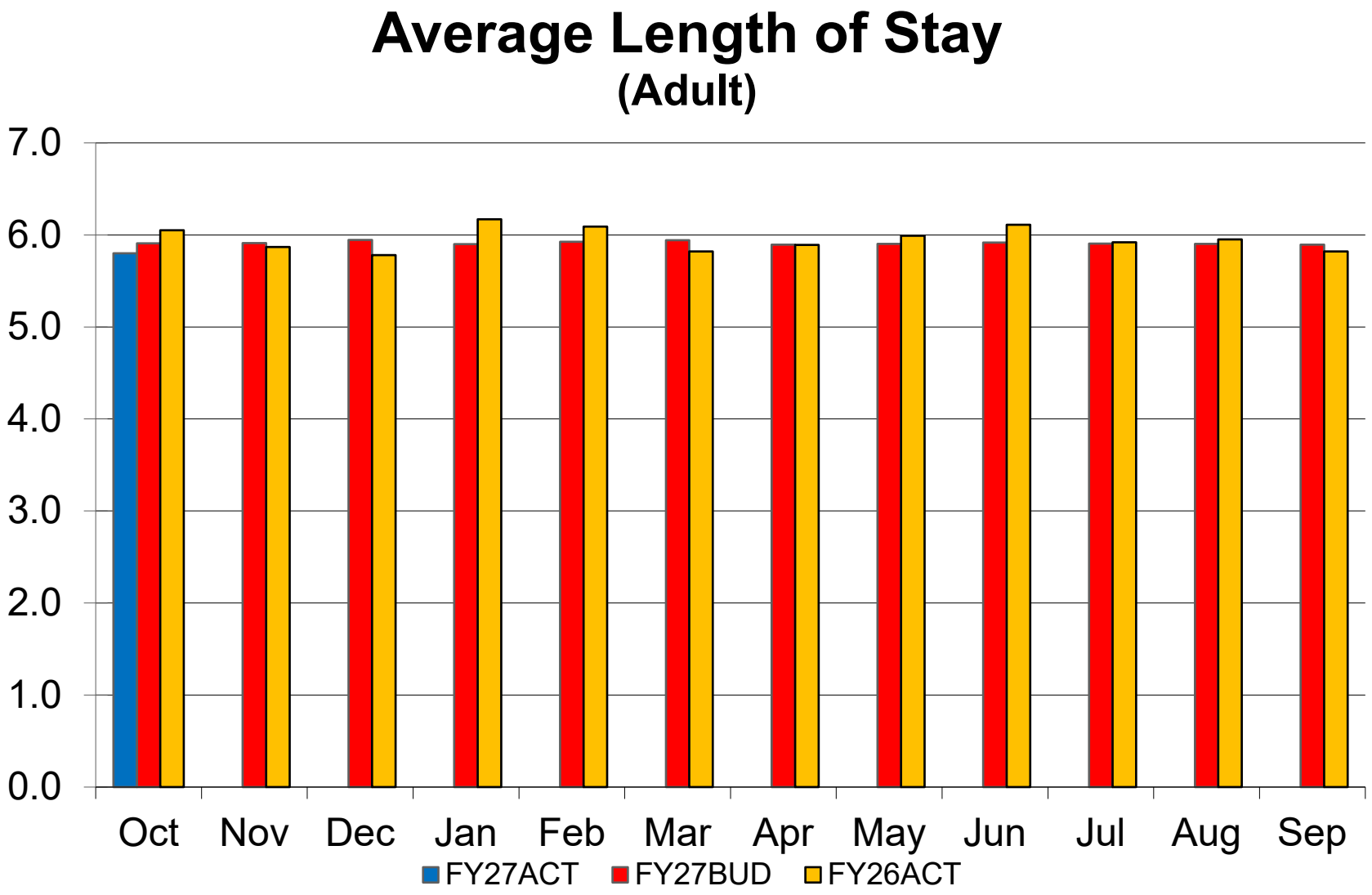


Volumes
Average Daily Census

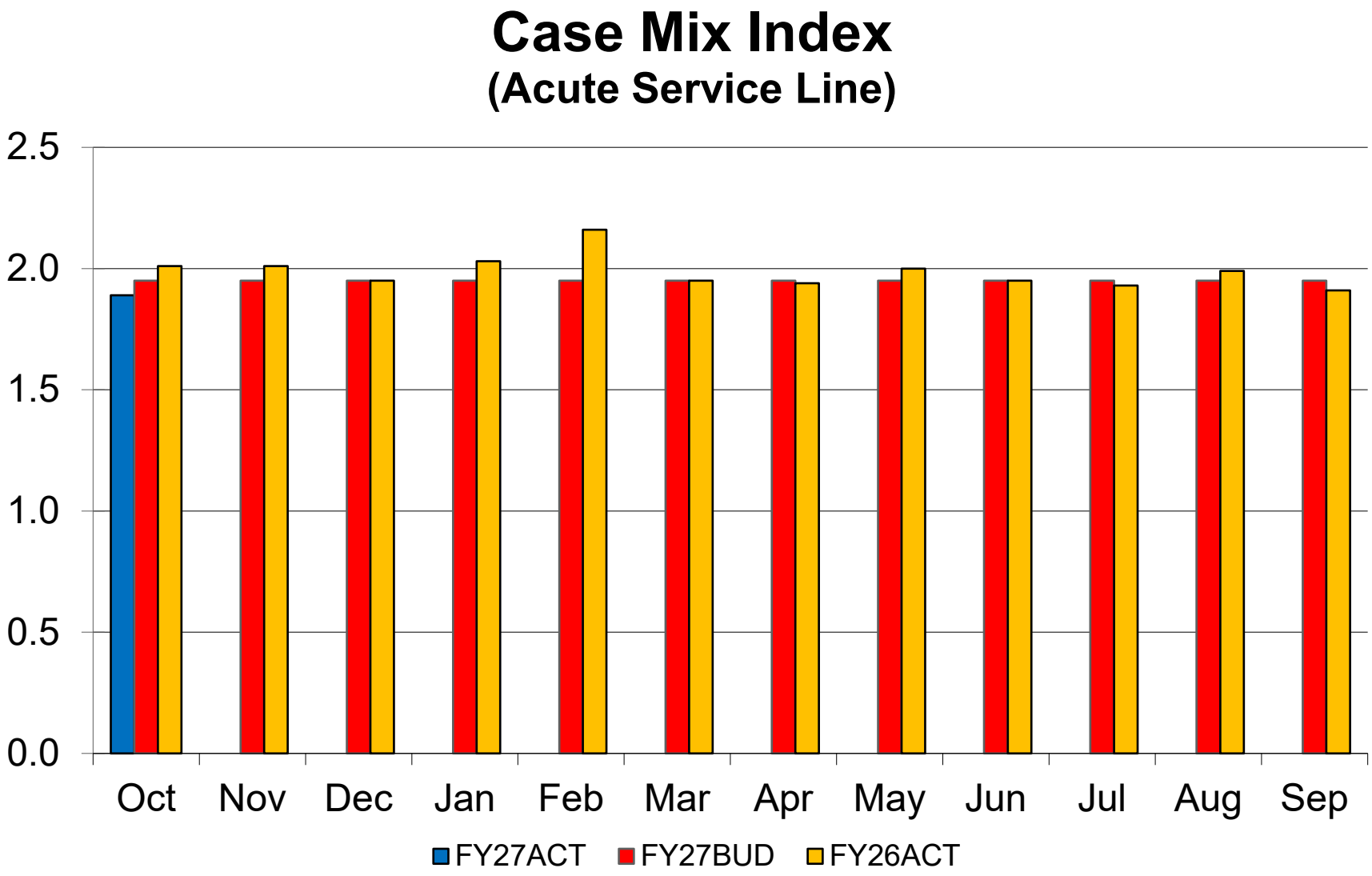
Average Daily Census
(Adult, NICU and Obs)



Volumes
Average Length of Stay

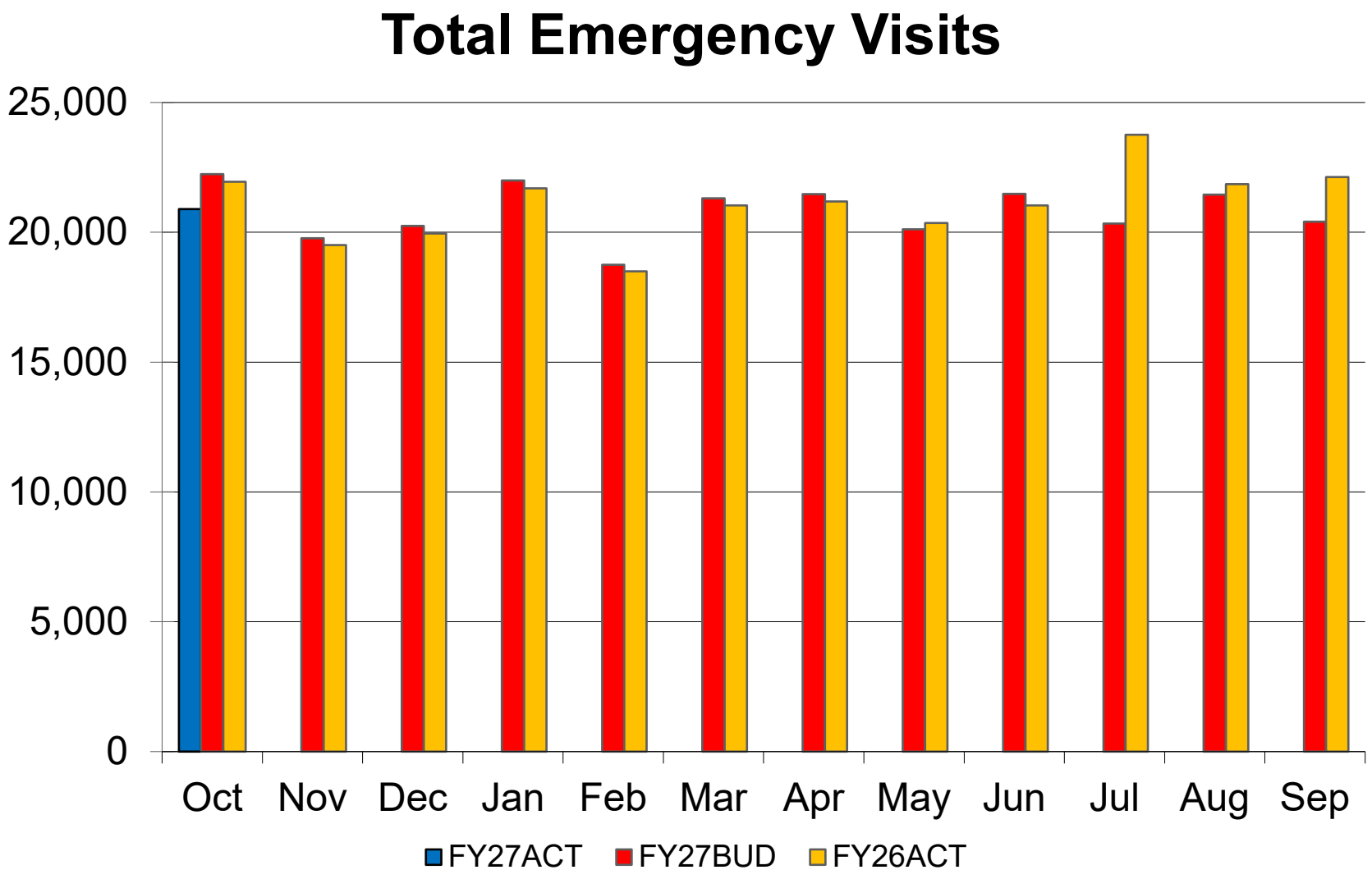


Volumes
Case Mix Index

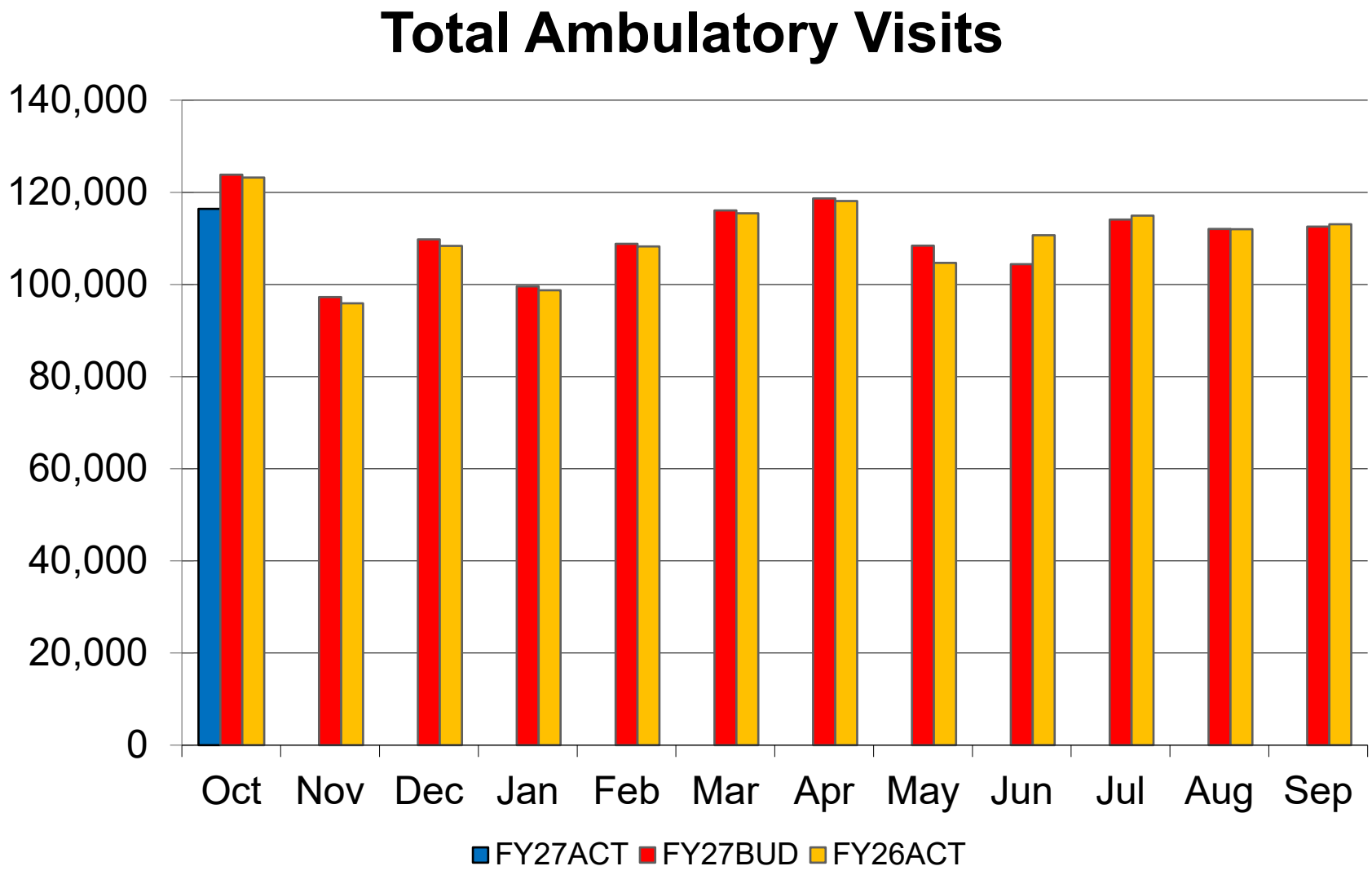


Parkland

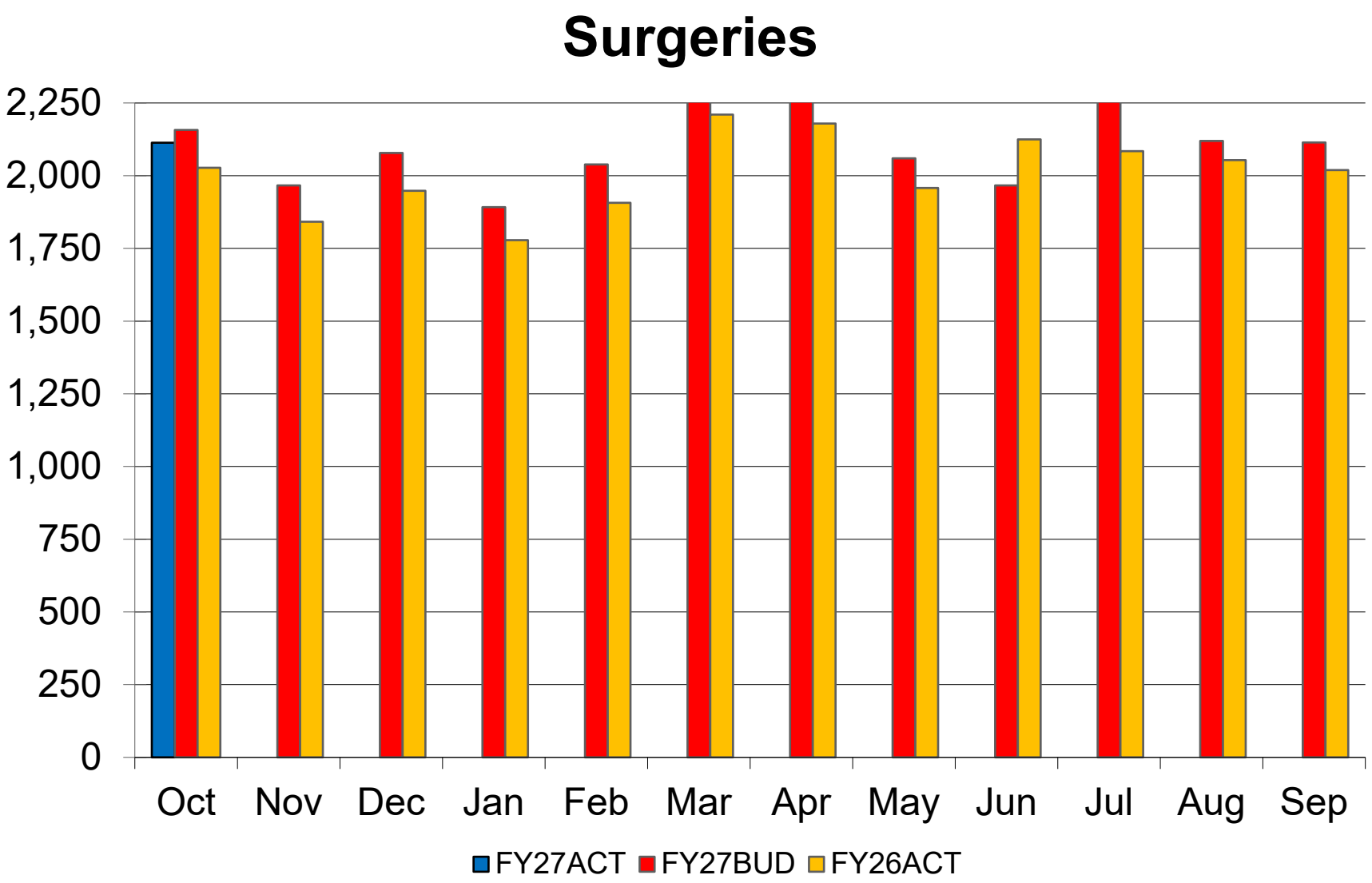
Volumes
Emergency Visits



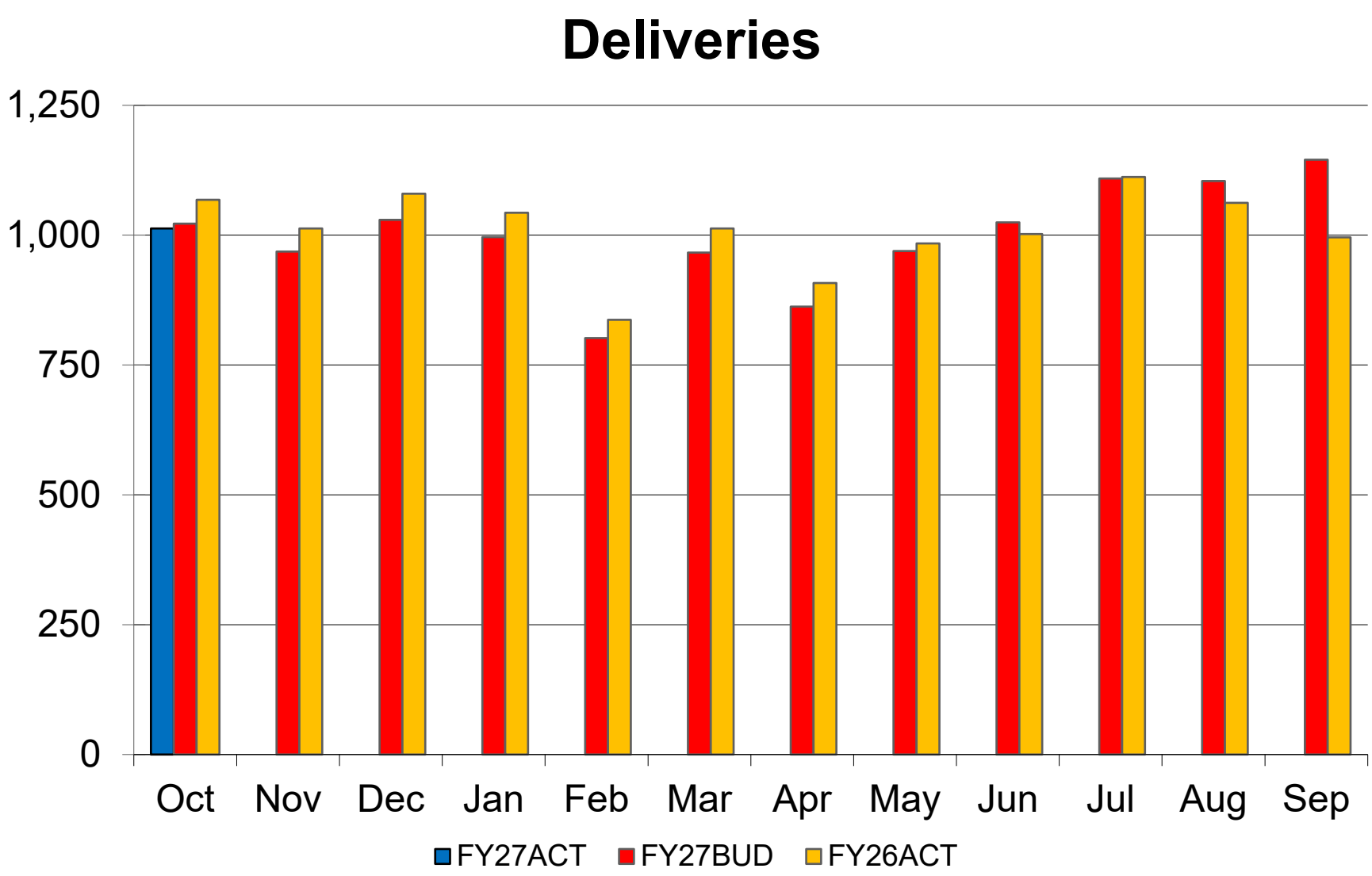
Volumes
Ambulatory Visits



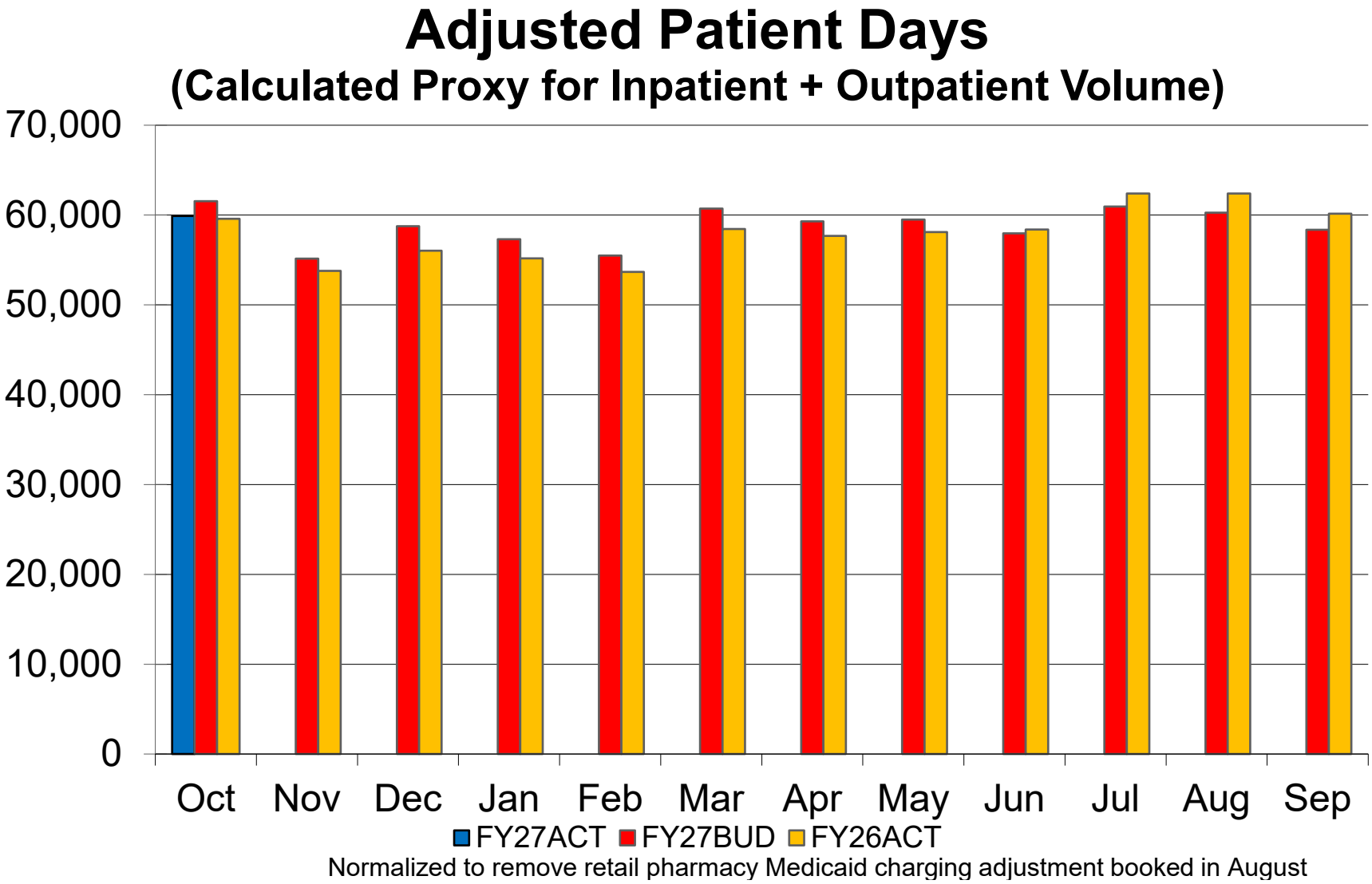
Volumes
Surgeries



Volumes
Deliveries



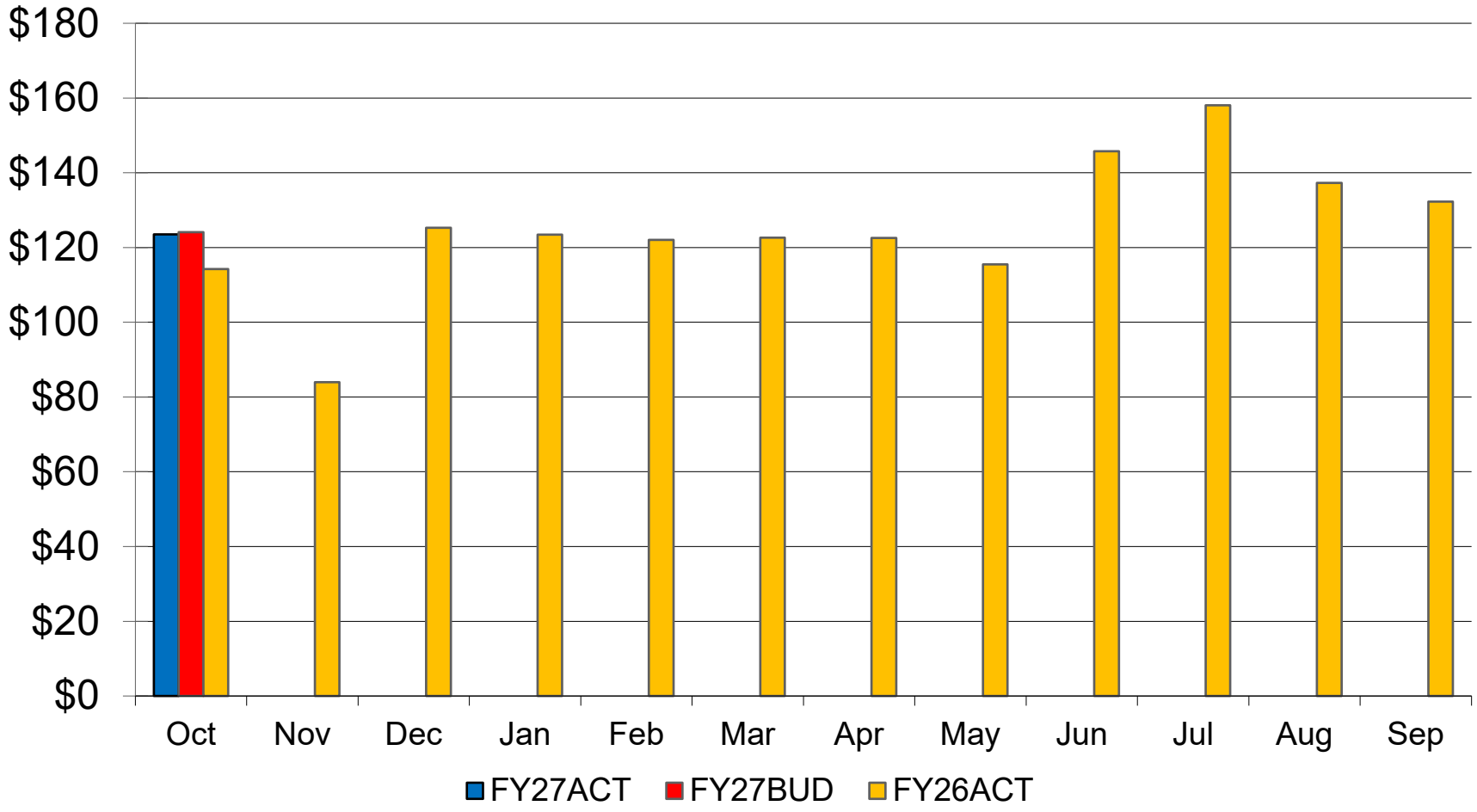
Volumes
Adjusted Patient Days



Key Operating Performance Metrics

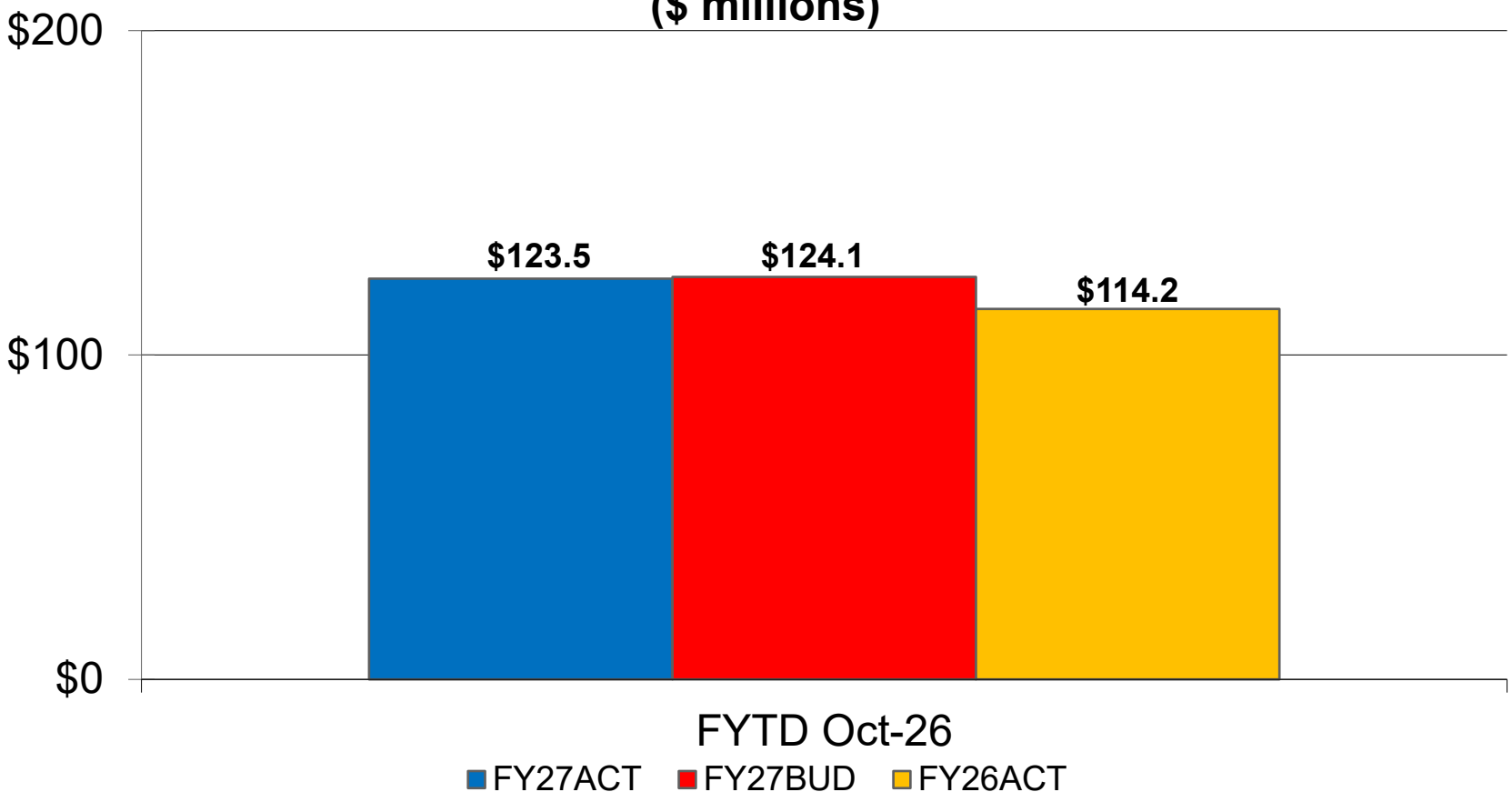
Patient Cash Collections

($ millions)



Key Operating Performance Metrics

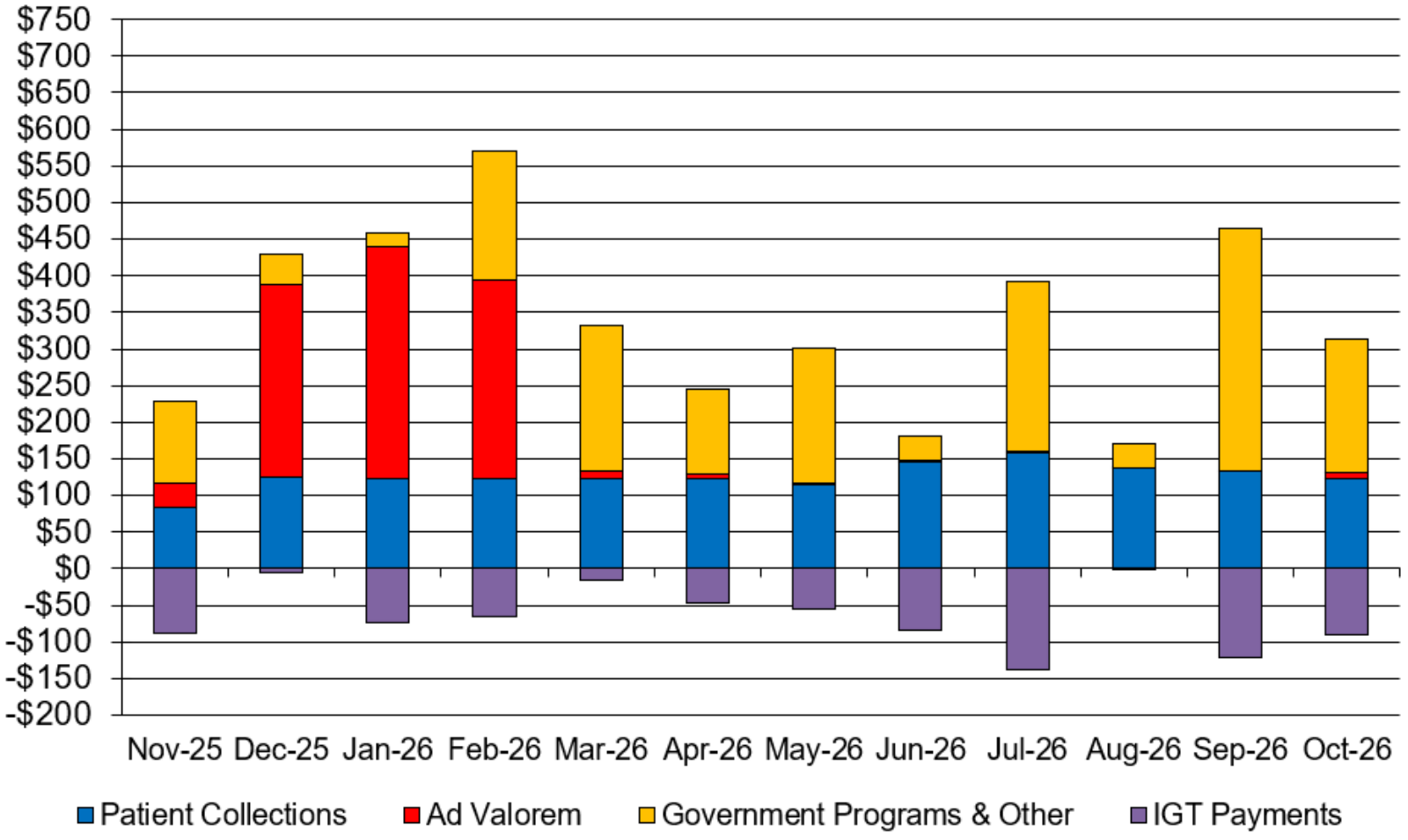
Patient Cash Collections
Cumulative Year to Date
($ millions)



Key Operating Performance Metrics

Total Cash Collections

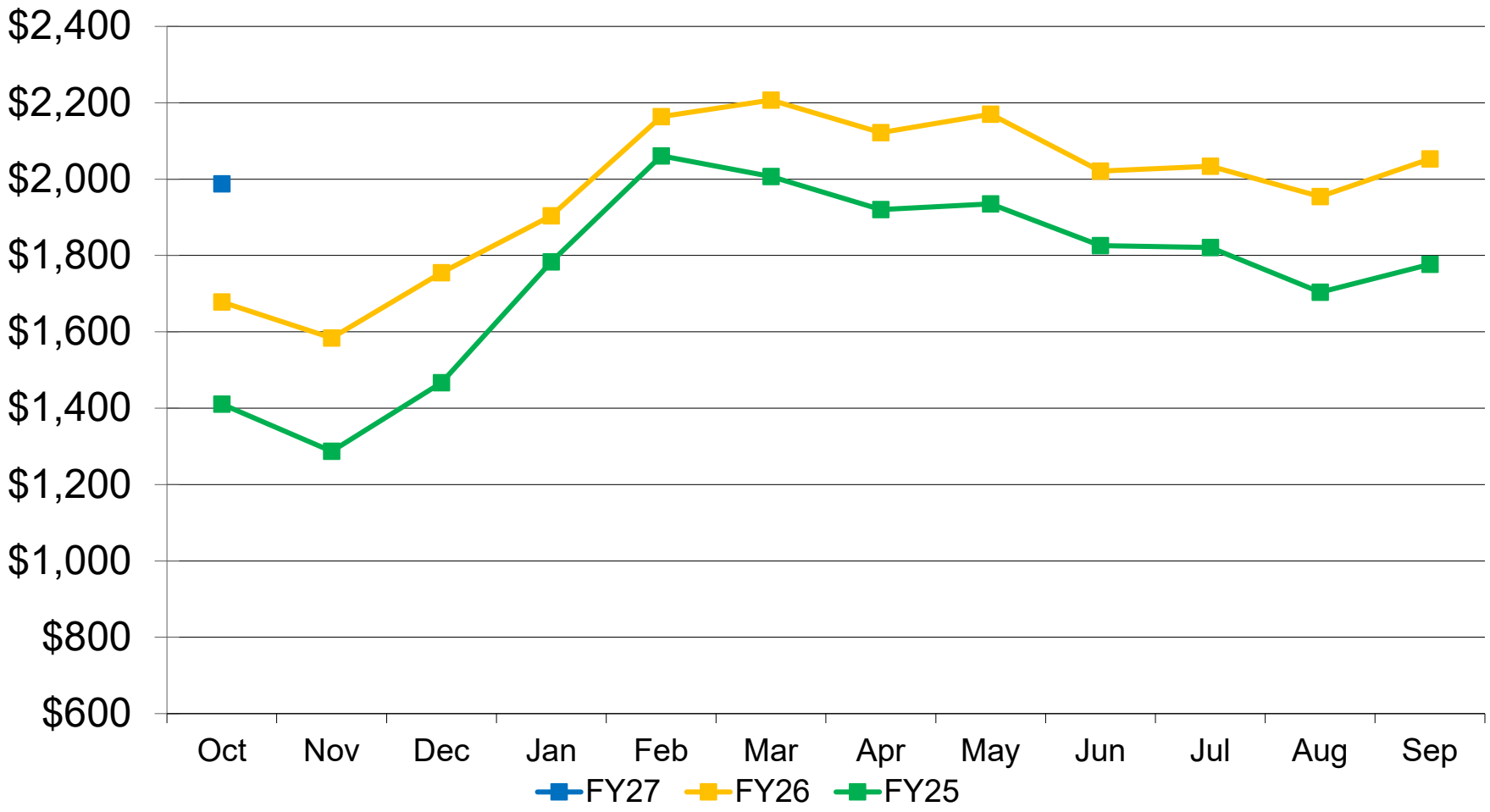
($ millions)



Key Operating Performance Metrics

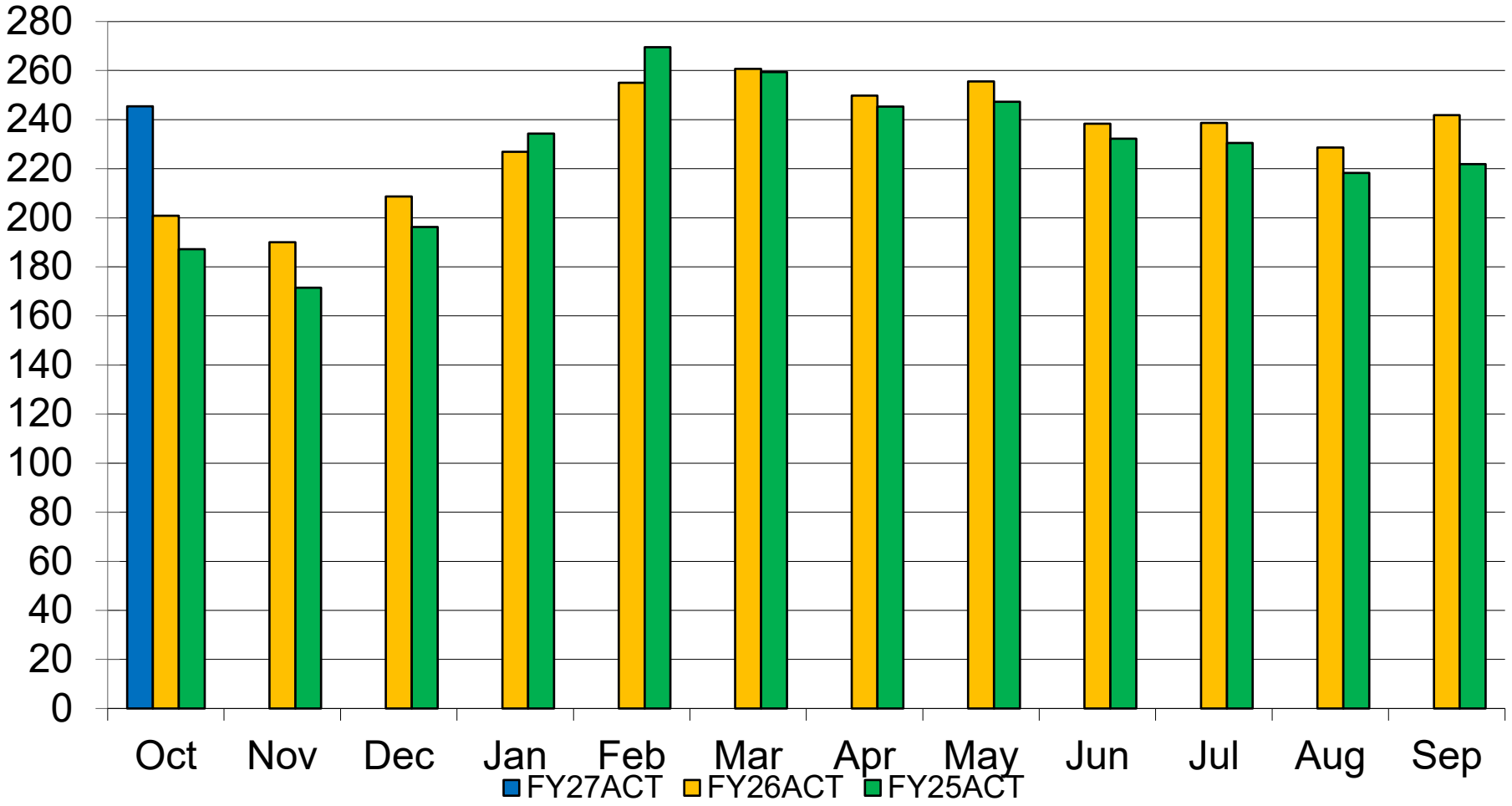
Cash Balance Trending

($ millions)



Key Operating Performance Metrics

Days Cash on Hand

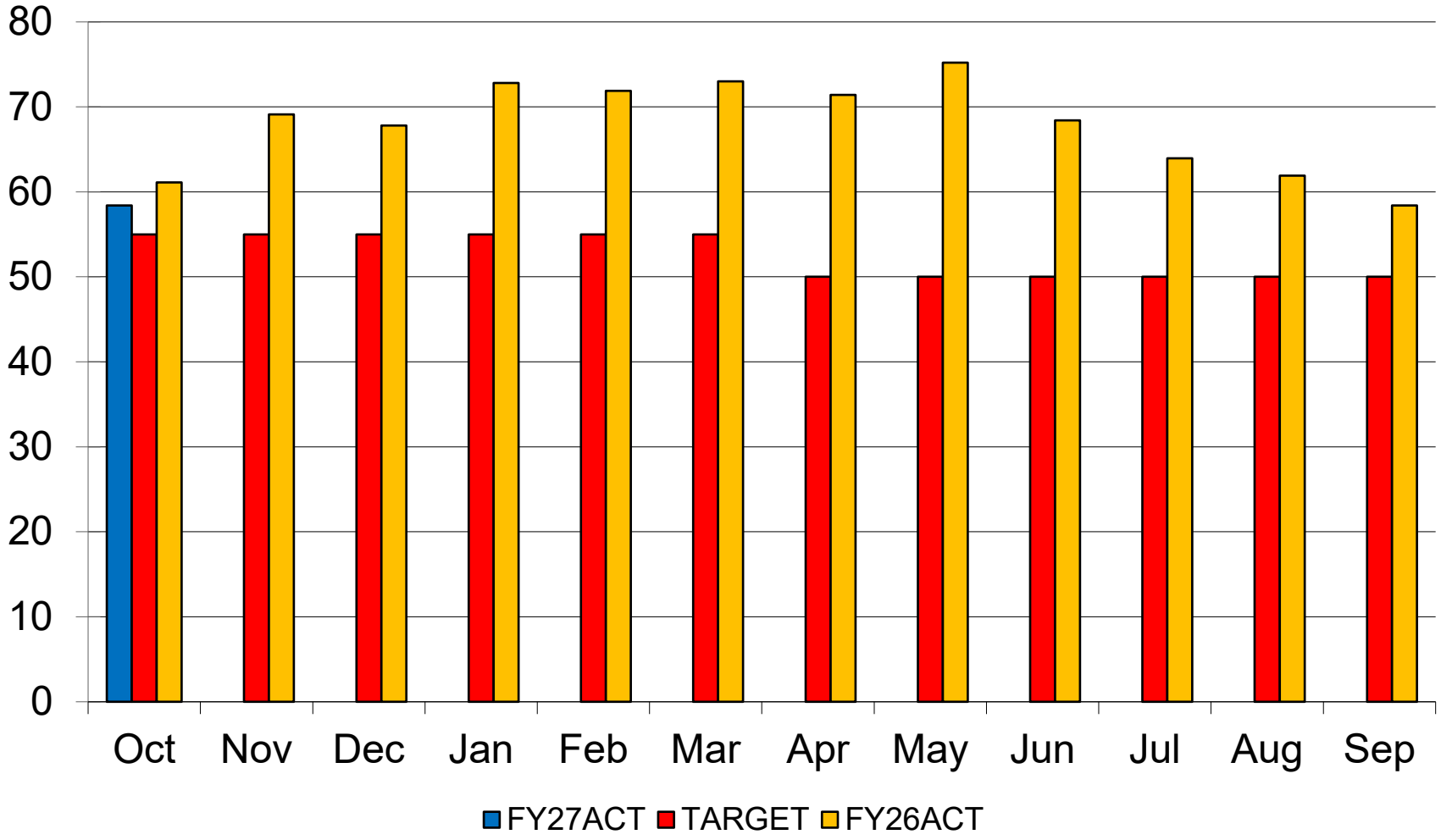


Excludes LPPF and insurance and debt reserves, which are included in total cash

Parkland

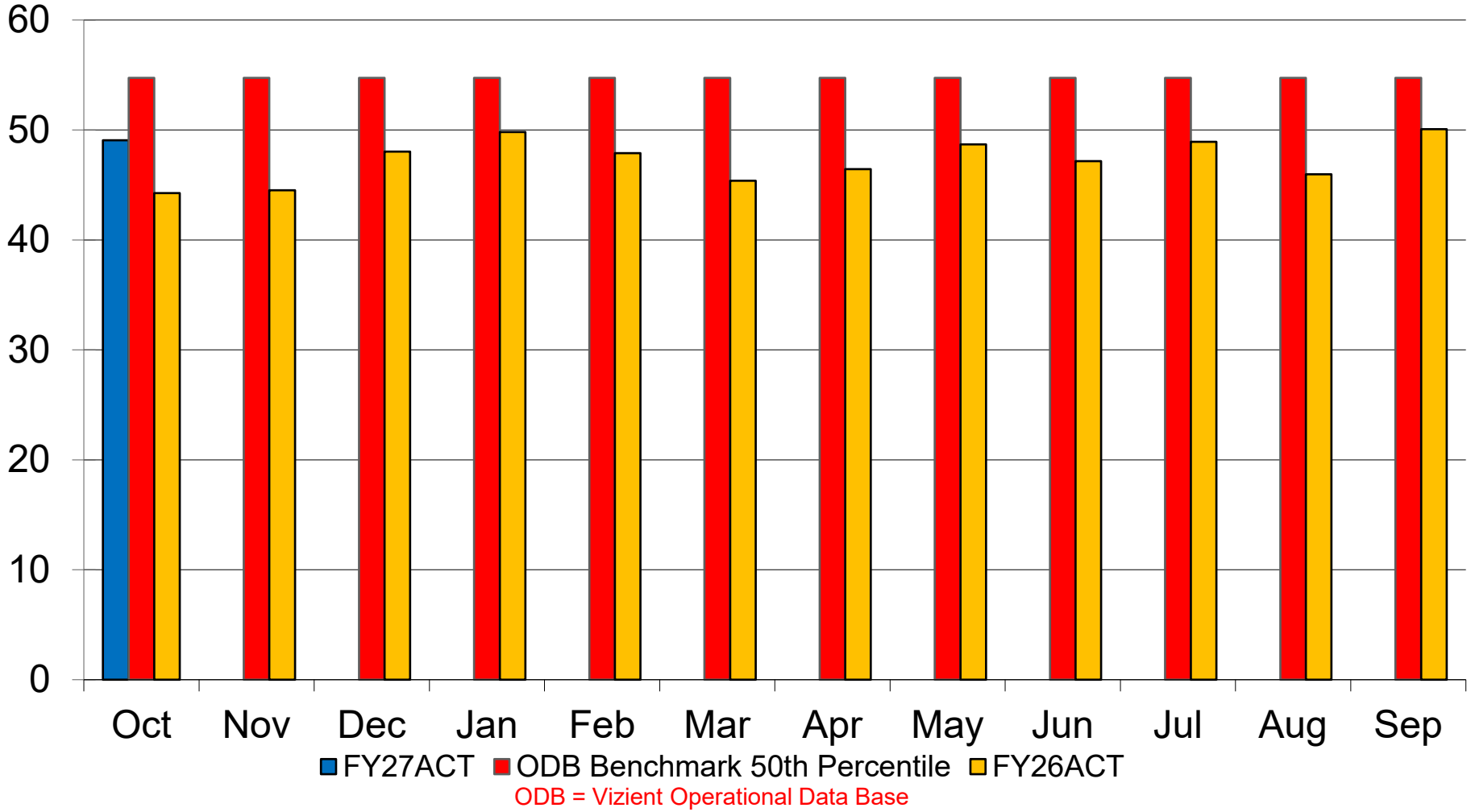
Key Operating Performance Metrics

Days in Accounts Receivable



Key Operating Performance Metrics

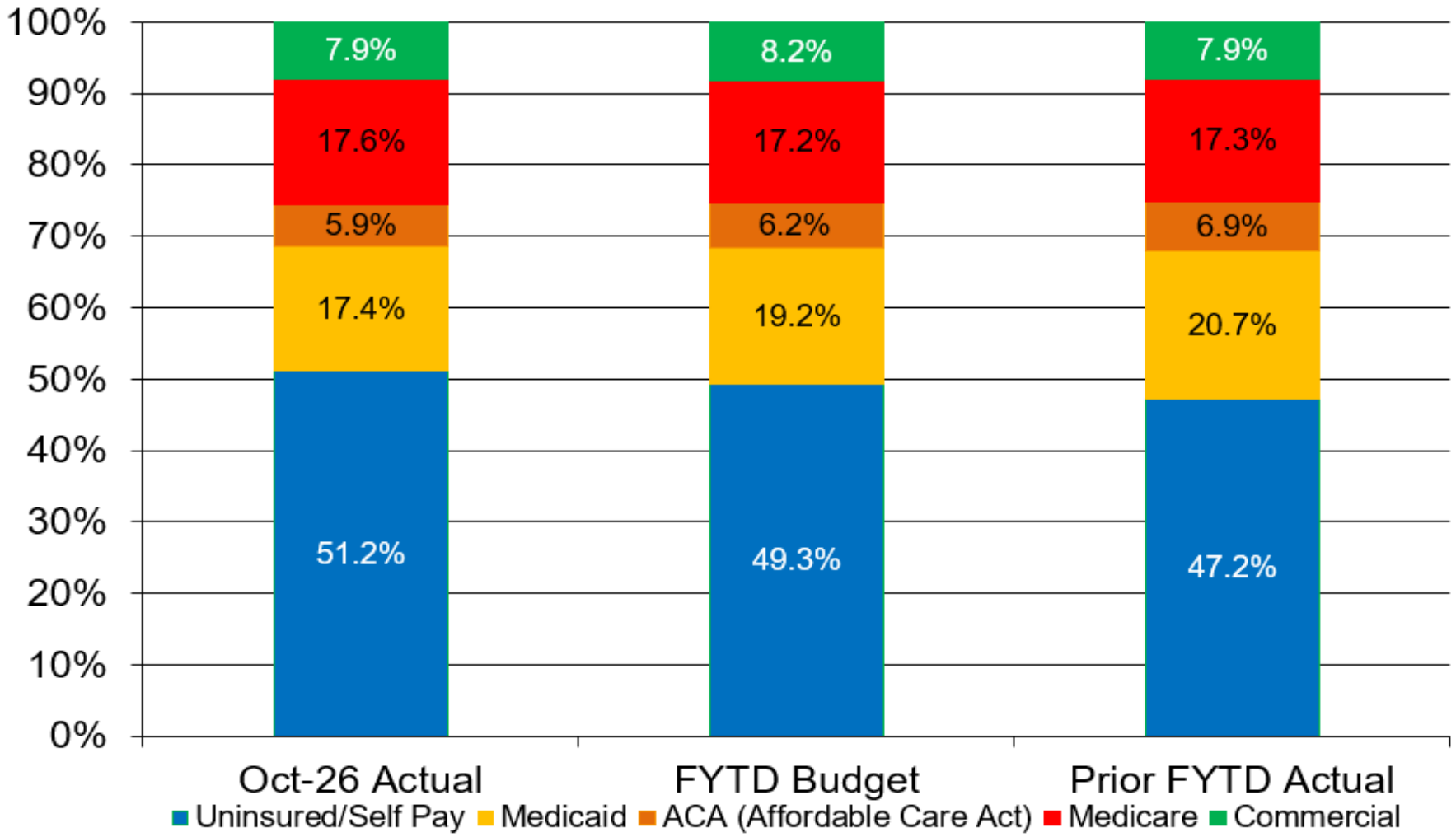
Days in Accounts Payable



ODB = Vizient Operational Data Base

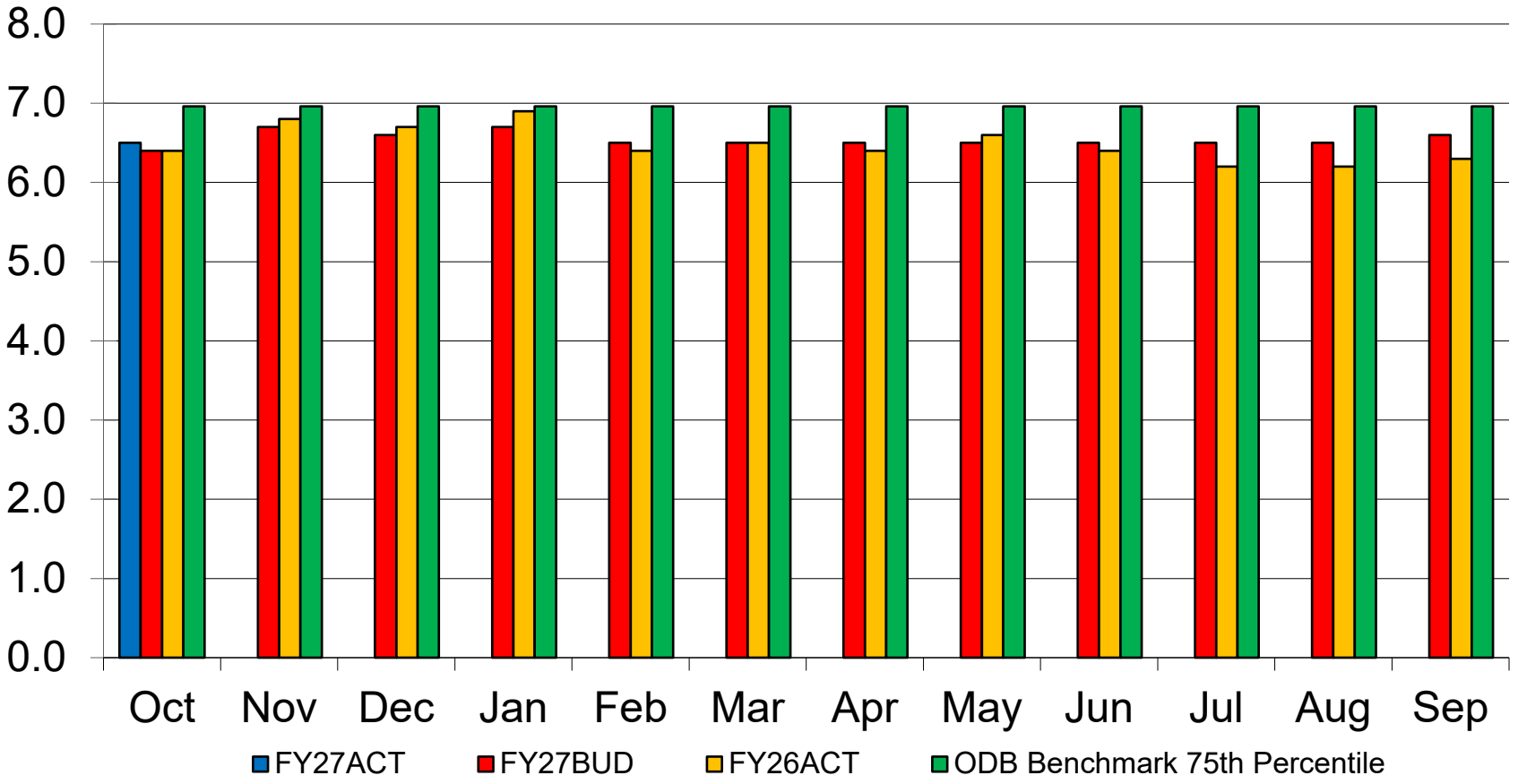
Key Operating Performance Metrics

Gross Patient Revenue By Payor Type



FTEs per Adjusted Occupied Bed

(includes Contract Labor and excludes Nursing Homes and Jail)



ODB = Vizient Operational Data Base

Parkland

Appendix

PCHP Financial Performance
Current Month – October 2026

PCHP Month to Date Income Statement

(Dollars in Thousands)

	FY 26 Actual	FY 26 Budget	Var From Budget	%Var From Budget	FY 25 Actual	Var FY26-25	%Var FY26-25
MEMBERSHIP	131,280	150,391	(19,111)	-12.7%	166,543	(35,263)	-21.2%
REVENUE							
Premium/DSP	$ 32,988	$ 47,779	$ (14,791)	-31.0%	$ 46,748	$ (13,760)	-29.4%
NAIP/DPP/ATLIS	33,402	33,241	162	0.5%	59,387	(25,984)	-43.8%
OPERATING REVENUE	66,390	81,019	(14,629)	-18.1%	106,135	(39,744)	-37.4%
EXPENSE							
Administration	8,119	8,415	296	3.5%	8,942	823	9.2%
Claims	25,876	40,339	14,464	35.9%	47,206	21,331	45.2%
NAIP/DPP/ATLIS	32,299	31,879	(420)	-1.3%	54,380	22,081	40.6%
OPERATING EXPENSE	66,294	80,634	14,340	17.8%	110,529	44,235	40.0%
OPERATING INCOME (LOSS)	**$ 97**	**$ 386**	**$ (289)**	**-75.0%**	**$ (4,394)**	**$ 4,491**	**102.2%**
Interest and Investment Income	992	500	492	98.4%	840	152	18.1%
Unrealized Gain (Loss) on Investments	937	-	937	0.0%	(79)	1,016	1283.6%
Total Net Income (Loss)	$ 2,025	$ 886	$ 1,140	128.7%	$ (3,634)	$ 5,659	155.7%
Operating Cash Flow Margin %	0.1%	0.5%	-0.3%	-69.5%	-4.1%		
Medical Loss Ratio (excluding DPP/NAIP/ATLIS)	78.4%	84.2%			100.7%		

PCHP Fiscal Year ends 12/31/2026

PCHP Financial Performance
Calendar YTD – October 2026

PCHP Year to Date Income Statement

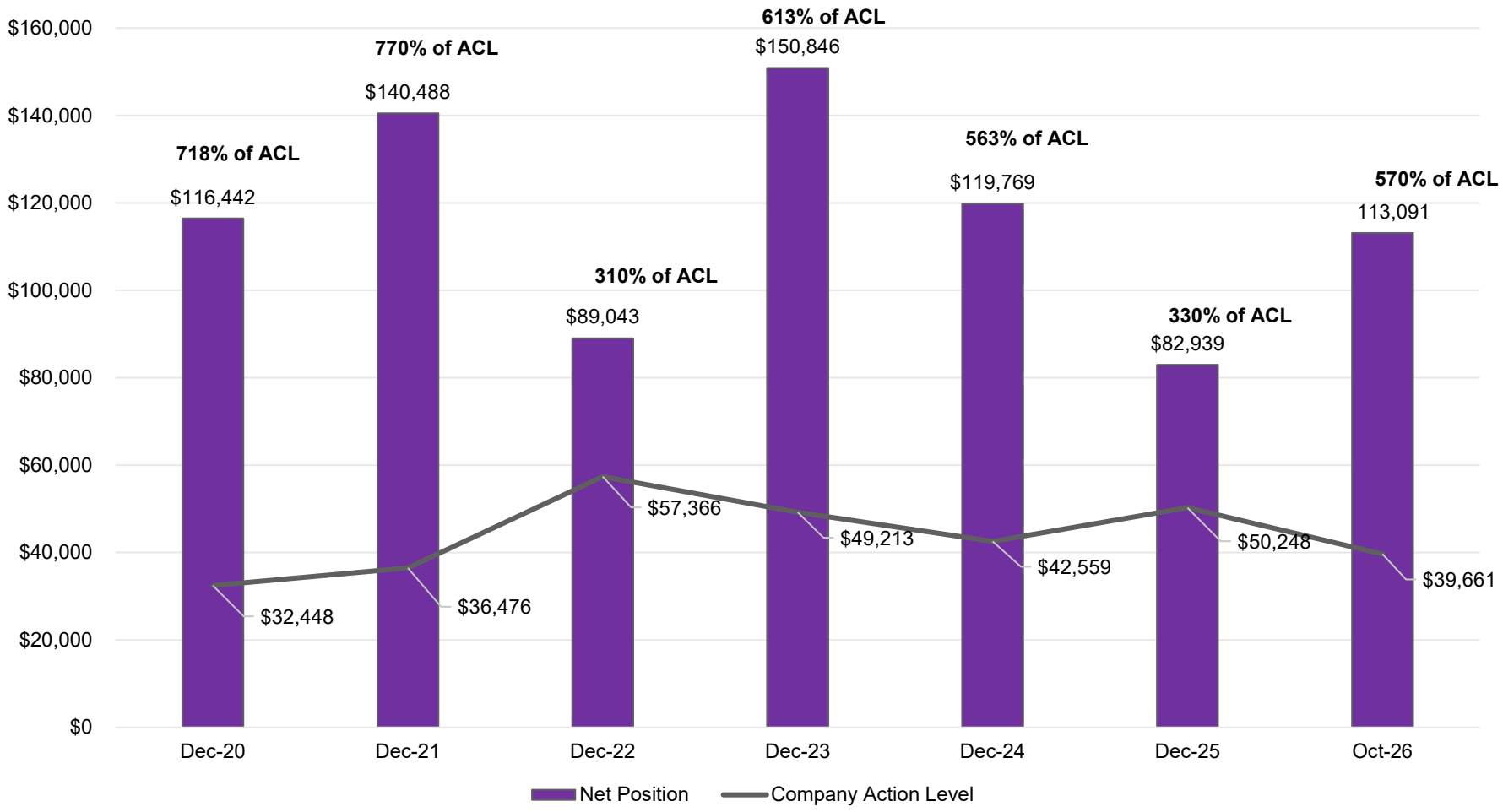
(Dollars in Thousands)

	FY 26 Actual	FY 26 Budget	Var From Budget	%Var From Budget	FY 25 Actual	Var FY26-25	%Var FY26-25
MEMBERSHIP	1,495,233	1,546,673	(51,440)	-3.3%	1,697,392	(202,159)	-11.9%
REVENUE							
Premium/DSP	$ 421,448	$ 466,178	$ (44,729)	-9.6%	$ 510,163	$ (88,715)	-17.4%
NAIP/DPP/ATLIS	351,747	341,646	10,102	3.0%	338,904	12,843	3.8%
OPERATING REVENUE	773,196	807,824	(34,628)	-4.3%	849,068	(75,872)	-8.9%
EXPENSE							
Administration	80,991	68,138	(12,853)	-18.9%	81,307	316	0.4%
Claims	350,459	410,238	59,779	14.6%	463,593	113,135	24.4%
NAIP/DPP/ATLIS	322,184	327,659	5,475	1.7%	321,662	(522)	-0.2%
OPERATING EXPENSE	753,633	806,035	52,401	6.5%	866,562	112,929	13.0%
OPERATING INCOME (LOSS)	**$ 19,563**	**$ 1,789**	**$ 17,774**	**993.6%**	**$ (17,494)**	**$ 37,057**	**211.8%**
Interest and Investment Income	9,205	5,050	4,155	82.3%	9,077	128	1.4%
Unrealized Gain (Loss) on Investments	(3,531)	-	(3,531)	0.0%	1,373	(4,904)	-357.2%
Total Net Income (Loss)	$ 25,236	$ 6,839	$ 18,397	269.0%	$ (7,044)	$ 32,280	458.3%

Operating Cash Flow Margin %	2.5%	0.2%	2.3%	1042.5%	-2.1%
Medical Loss Ratio (excluding DPP/NAIP/ATLIS)	83.4%	87.8%			90.9%

PCHP Fiscal Year ends 12/31/2026

PCHP Net Position vs Risk-Based Capital Requirements as of October 2026

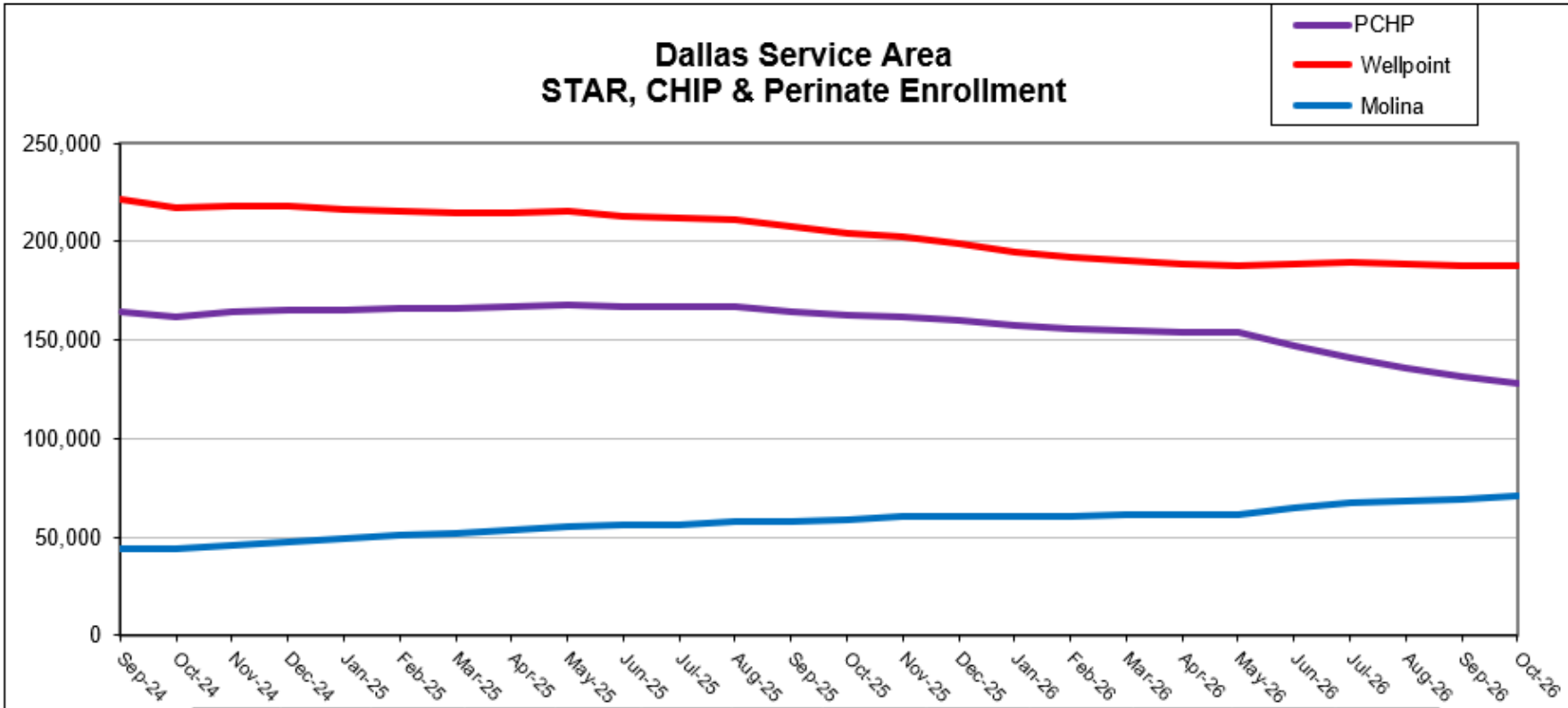


- Dollars in graph represented in Thousands
- Black bar represents Company Action Level (CAL aka Action Level) which = 200% of Authorized Control Level (ACL)
- The Company Action Level and Asset Control Level for the most recent year are forecasted year-end values. Capital for the most recent year is based on the most recent quarterly statutory statement plus GAAP net income in subsequent months. All other years are actual year-end values.

PCHP Enrollment

Parkland

Dallas Service Area
STAR, CHIP & Perinate Enrollment



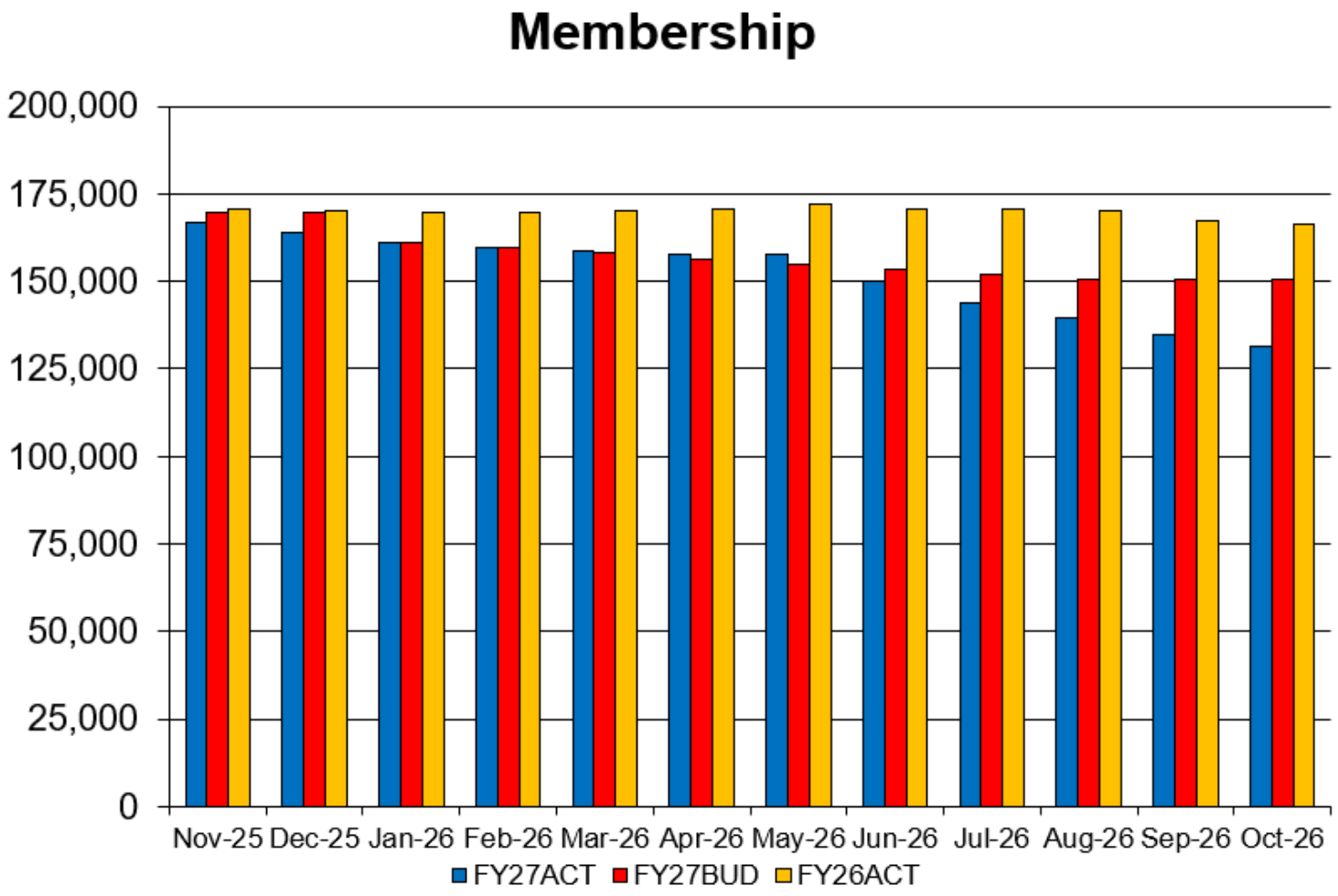
Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26	Jul-26	Aug-26	Sep-26	Oct-26
163,016	162,179	160,359	157,679	155,930	154,966	154,105	153,721	146,933	141,146	136,065	131,588	127,808

Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26	Jul-26	Aug-26	Sep-26	Oct-26
204,539	202,273	199,012	194,469	192,118	190,250	188,880	187,832	189,019	189,112	188,658	187,794	187,511

Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26	Jul-26	Aug-26	Sep-26	Oct-26
59,029	60,171	60,545	60,236	60,507	60,848	61,143	61,672	64,813	67,082	68,382	69,239	70,430

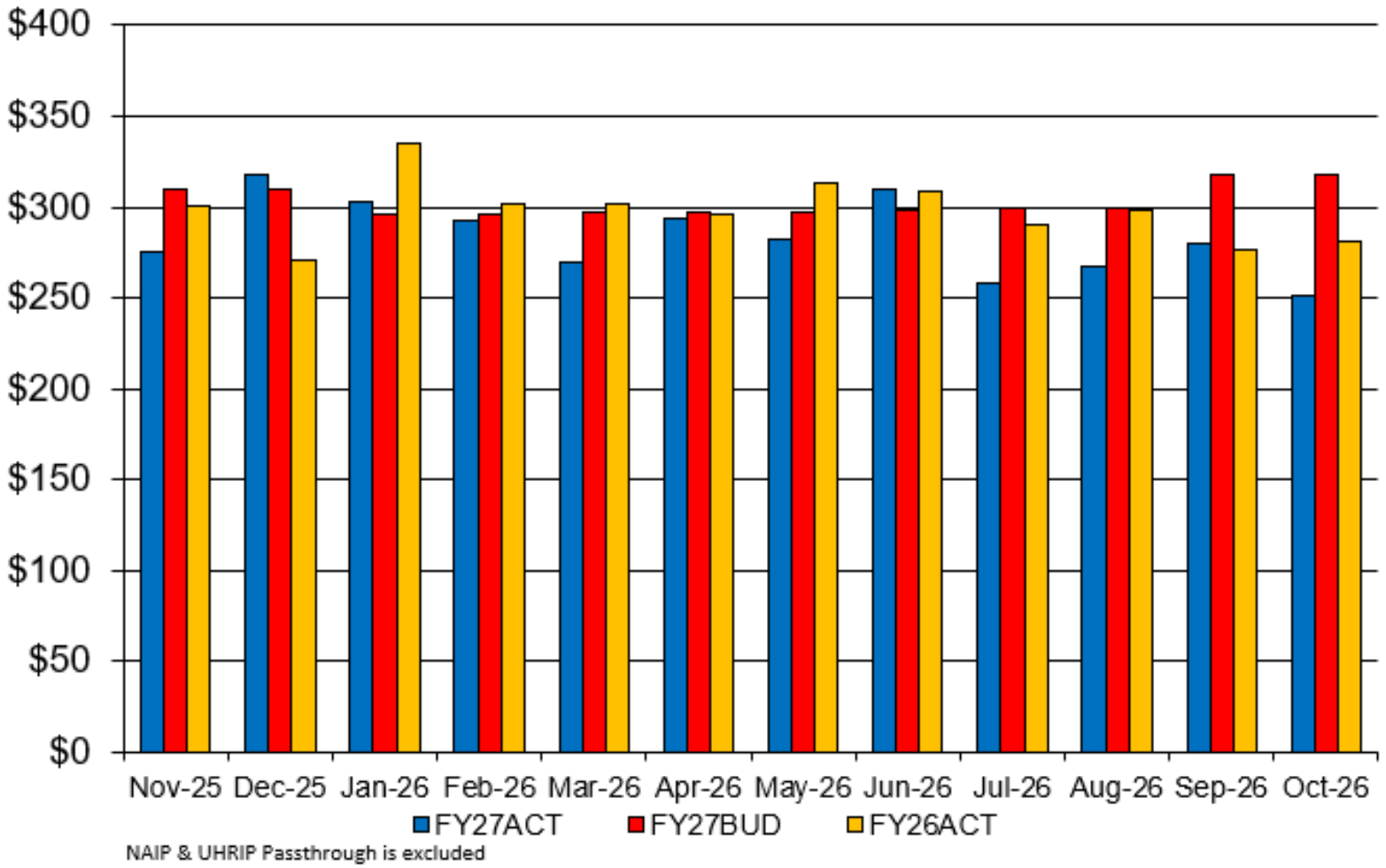
- Enrollment data does not include retroactive adjustments (typically included in PCHP financial statements)

Key Operating Performance Metrics



Key Operating Performance Metrics

Premium Revenue PMPM



NAIP & UHRIP Passthrough is excluded

Parkland

Balance Sheet

Balance Sheet Combined as of October 30, 2026 and 2025

PARKLAND HEALTH & HOSPITAL SYSTEM

BALANCE SHEET

October 31, 2026 and 2026

(Dollars in Thousands)

Assets	FY 2027 PHHS	FY 2027 PCHP	FY 2027 PCCI	FY 2027 AUX	FY 2027 FDN	FY 2027 Total	FY 2026 Total
Current Assets							
Cash, Cash Equivalents & Investments	$ 1,689,867	$ 286,703	$ -	$ 1,181	$ 34,852	$ 2,012,603	$ 1,518,324
Net Ad Valorem Taxes Receivable	(7,895)	-	-	-	-	(7,895)	(15,231)
Net Patient Accounts Receivable	299,602	-	-	-	-	299,602	306,866
Other Receivables	210,967	104,437	739	514	0	316,657	462,344
Inventories & Other Assets	100,388	4,629	267	382	39	105,705	99,231
Total Current Assets	2,292,929	395,769	1,006	2,076	34,891	2,726,672	2,371,534
Capital Assets, Net							
Construction In Progress	38,470	-	-	-	-	38,470	81,308
Property, Plant, and Equipment	1,513,478	1,634	3,807	8	-	1,518,927	1,494,265
Total Net Capital Assets	1,551,948	1,634	3,807	8	-	1,557,397	1,575,574
Long Term Assets							
Other Noncurrent Assets	-	-	2,069	-	4,655	6,724	7,144
Total Other Long Term Assets	-	-	2,069	-	4,655	6,724	7,144
Assets Limited to Use:							
New Parkland Relocation	-	-	-	-	-	-	-
Community Service Capital Expansion	-	-	-	-	-	-	-
Breast Center	-	-	-	-	-	-	-
Irving Clinic - Foundation Repair	3,777	-	-	-	-	3,777	3,777
Routine Capital	292,780	-	-	-	13,696	306,477	402,773
Debt Service	115	-	-	-	-	115	182
LPPF	21,424	-	-	-	-	21,424	237,699
Insurance Reserves	5,717	-	-	-	-	5,717	10,111
Total Assets Limited to Use	323,813	-	-	-	13,696	337,510	654,541
Deferred Outflows of Resources	218,779	-	-	-	-	218,779	218,779
Total Assets	$ 4,387,470	$ 397,403	$ 6,882	$ 2,084	$ 53,243	$ 4,847,082	$ 4,827,572

Balance Sheet Combined as of October 30, 2026 and 2025

(Dollars in Thousands)	FY 2027					FY 2027	FY 2026
	PHHS	PCHP	PCCI	AUX	FDN	Total	Total
Liabilities and Net Position							
Current Liabilities							
Accounts Payable	$ 312,535	$ 63,181	$ 202	$ 32	$ 2,718	$ 378,668	$ 598,477
Accrued Payroll & Benefits	145,900	(18)	2,157	-	-	148,039	139,255
Claims Payable	-	195,124	-	-	-	195,124	151,436
Deferred Ad Valorem Taxes	(81,308)	-	-	-	-	(81,308)	(77,742)
Interest Payable	5,594	-	-	-	-	5,594	5,809
Due to Third Party	30,461	-	-	-	-	30,461	10,902
Other Current Liabilities	63,555	729	35,187	-	250	99,721	91,443
Total Current Liabilities	476,737	259,016	37,546	32	2,968	776,299	919,580
Long Term Debt	503,967	1,277	-	-	-	505,244	549,920
Net Pension Liability	779,190	-	-	-	-	779,190	730,071
Other Non-Current Liabilities	15,694	133	-	-	-	15,827	17,045
Total Liabilities	1,775,588	260,426	37,546	32	2,968	2,076,560	2,216,615
Deferred Inflows of Resources	12,440	-	-	-	-	12,440	12,440
Net Position	2,599,442	136,978	(30,664)	2,052	50,275	2,758,082	2,598,517
Total Liabilities and Net Position	$ 4,387,470	$ 397,403	$ 6,882	$ 2,084	$ 53,243	$ 4,847,082	$ 4,827,572

Parkland

Statement of Cash Flow and Routine Capital

Cash Flow Combined
FYTD October 2026

(Dollars in Thousands)	FYE 2027				FY 27	FY 26
	PHHS	PCHP	PCCI	FDN/AUX	Total	Total
Cash Flows from Operating Activities:						
Receipts from Customers	127,796	66,338		66	194,199	2,446,957
Ad Valorem Tax Receipts	6,684			0	6,684	917,220
Government Programs	71,505			0	71,505	582,992
Stimulus Funds	0			0	0	7,371
Other Receipts	7,189	937	836	0	8,962	235,575
Donations Received		(39,748)		0	(39,748)	3,181
Contributions Paid to/from Foundation				511	511	(11,950)
Payments for Medical Claims Costs				(559)	(559)	(938,551)
Payments to Suppliers	(90,917)	(13,805)	(41)	241	(104,523)	(833,772)
Payments to Employees	(199,957)	(2,624)	(669)	(411)	(203,662)	(2,017,731)
Net Cash Flow from Operations	(77,701)	11,098	126	(152)	(66,629)	391,293
Cash Flows from Capital and Financing Activities:						
Purchases of Capital assets	462		(128)	0	334	(83,764)
Sale of Capital Assets	0			0	0	161
Interest Received	13,768	1,093	2	635	15,499	78,046
Interest Paid	(544)			0	(544)	(50,792)
Bond Principal Paid	0	0	0	0	0	0
Net Cash Flows from Capital and Financing Activities	13,685	1,093	(126)	635	15,288	(56,350)
Net Change in Cash	$ (64,015)	$ 12,191	$ 0	$ 483	$ (51,341)	$ 334,943
Beginning Cash Balance	2,056,288	274,512	-	49,245	2,380,044	2,045,102
Ending Cash Balance	$ 1,992,272	$ 286,703	$ 0	$ 49,728	$ 2,328,703	$ 2,380,045

Routine Capital Summary (FY27 Only)
October 30, 2026

CAPITAL SPENDING SUMMARY
Year to Date as of 10/31/2026

2027 Budget Only

(Dollars in Thousands)

Description	Amount
FY27 Capital Budget	$ 294,397
YTD Actual Spend	(1,617)
Committed/Encumbered	(104)
Remaining Budget	292,677

% Total Capital Funding Spent and Committed/Encumbered 0.6%

Parkland

Statistics
MTD & FYTD October 2026

Parkland Health & Hospital System

	Month					Fiscal Year to Date					FY 2027
	Oct-26 Actual	Oct-26 Budget	Oct-25 Actual	% Var Budget	% Var FY27-26	Oct-26 Actual	Oct-26 Budget	Oct-25 Actual	% Var Budget	% Var FY27-26	Annual Budget
Hospital Discharges (Adult/Infant Inpatient, Observation)											
Adult Inpatient	3,322	3,286	3,097	1.1%	7.3%	3,322	3,286	3,097	1.1%	7.3%	38,626
Neonatal ICU	105	124	129	-15.3%	-18.6%	105	124	129	-15.3%	-18.6%	1,382
Newborn Nursery / Room-in	925	906	947	2.1%	-2.3%	925	906	947	2.1%	-2.3%	10,772
Total Inpatient Discharges	4,352	4,316	4,173	0.8%	4.3%	4,352	4,316	4,173	0.8%	4.3%	50,780
Observation Discharges	2,146	2,139	2,036	0.3%	5.4%	2,146	2,139	2,036	0.3%	5.4%	23,884
Total Hospital Discharges	6,498	6,455	6,209	0.7%	4.7%	6,498	6,455	6,209	0.7%	4.7%	74,664
Total Hospital Discharges (excluding Newborn Nursery)	5,573	5,549	5,262	0.4%	5.9%	5,573	5,549	5,262	0.4%	5.9%	63,892
Inpatient Posted Census Days											
Adult Inpatient	19,251	19,415	18,745	-0.8%	2.7%	19,251	19,415	18,745	-0.8%	2.7%	228,366
Neonatal ICU	2,468	2,089	2,182	18.1%	13.1%	2,468	2,089	2,182	18.1%	13.1%	25,177
Newborn Nursery / Room-in	2,111	2,018	2,162	4.6%	-2.4%	2,111	2,018	2,162	4.6%	-2.4%	25,083
Total Inpatient Posted Census Days	23,830	23,522	23,089	1.3%	3.2%	23,830	23,522	23,089	1.3%	3.2%	278,626
Average Length of Stay											
Adult	5.80	5.91	6.05	1.9%	4.1%	5.80	5.91	6.05	1.9%	4.1%	5.91
Neonatal ICU	23.50	16.85	16.91	-39.5%	-39.0%	23.50	16.85	16.91	-39.5%	-39.0%	18.2
Case Mix Index											
Acute	1.89	1.95	1.98	-3.1%	-4.5%	1.89	1.95	1.98	-3.1%	-4.5%	1.95
Adult Average Inpatient Available Beds (less L&D)	845	849	746	-0.5%	13.2%	845	849	746	-0.5%	13.2%	852
Observation Unit Beds	58	40	65	45.0%	-10.2%	58	40	65	45.0%	-10.2%	40
Adult Inpatient Occupancy Rate	66%	69%	73%	-4.3%	-9.6%	66%	69%	73%	-4.3%	-9.6%	68%
Adjusted Patient Days											
Inpatient Days x (Total Charges/Inpatient Charges)	59,902	61,548	59,572	-2.7%	0.6%	59,902	61,548	59,572	-2.7%	0.6%	705,296
Equivalent Patient Days											
Adult Census, NNICU, and Observation Days	28,642	28,861	28,194	-0.8%	1.6%	28,642	28,861	28,194	-0.8%	1.6%	339,005
Adjusted Occupancy Rate (includes Observation)											
Medicine/ Surgery	85%	93%	95%	-8.6%	-10.5%	85%	93%	95%	-8.6%	-10.5%	92%
Psych	100%	99%	99%	1.0%	1.0%	100%	99%	99%	1.0%	1.0%	99%
Rehab	96%	99%	99%	-3.0%	-3.0%	96%	99%	99%	-3.0%	-3.0%	99%
WISH *(Less: Newborn Nursery, NNICU, and L&D)*	71%	79%	81%	-10.1%	-12.3%	71%	79%	81%	-10.1%	-12.3%	75%

Parkland

Statistics
MTD & FYTD October 2026

Parkland Health & Hospital System

	Month					Fiscal Year to Date					FY 2027
	Oct-26 Actual	Oct-26 Budget	Oct-25 Actual	% Var Budget	% Var FY27-26	Oct-26 Actual	Oct-26 Budget	Oct-25 Actual	% Var Budget	% Var FY27-26	Annual Budget
Average Daily Inpatient Census											
Medicine/ Surgery	464	469	441	-1.1%	5.3%	464	469	441	-1.1%	5.3%	466
Psych	28	28	28	0.0%	0.7%	28	28	28	0.0%	0.7%	32
Rehab	23	24	22	-4.2%	5.2%	23	24	22	-4.2%	5.2%	24
WISH *(Less: Newborn Nursery, NNICU, and L&D)*	80	84	89	-4.8%	-9.7%	80	84	89	-4.8%	-9.7%	83
L&D	26	22	26	18.2%	1.0%	26	22	26	18.2%	1.0%	22
Total Adult Inpatient	621	627	605	-1.0%	2.7%	621	627	605	-1.0%	2.7%	627
Observation	223	237	234	-5.9%	-4.9%	223	237	234	-5.9%	-4.9%	234
Total Adult Average Daily Census	844	864	839	-2.3%	0.6%	844	864	839	-2.3%	0.6%	861
Neonatal ICU	80	67	70	19.4%	13.7%	80	67	70	19.4%	13.7%	69
Total Average Daily Census	924	931	909	-0.8%	1.6%	924	931	909	-0.8%	1.6%	930
Deliveries	1,013	1,022	1,068	-0.9%	-5.1%	1,013	1,022	1,068	-0.9%	-5.1%	12,000
Surgeries											
Day Surgery Cases (Hospital)	730	723	709	1.0%	3.0%	730	723	709	1.0%	3.0%	8,399
Day Surgery Cases (ASC)	485	480	422	1.0%	14.9%	485	480	422	1.0%	14.9%	6,073
Total Day Surgery Cases	1,215	1,203	1,131	1.0%	7.4%	1,215	1,203	1,131	1.0%	7.4%	14,472
Inpatient Cases	898	954	896	-5.9%	0.2%	898	954	896	-5.9%	0.2%	10,864
Total Surgical Cases	2,113	2,157	2,027	-2.0%	4.2%	2,113	2,157	2,027	-2.0%	4.2%	25,336
Emergency Services (unduplicated patients)											
Arrivals Count	20,370	19,105	19,169	6.6%	6.3%	20,370	19,105	19,169	6.6%	6.3%	228,646
Treated Patients Count	20,074	18,896	18,790	6.2%	6.8%	20,074	18,896	18,790	6.2%	6.8%	226,320
Percent Left w/o Being Seen	1.5%	1.1%	2.0%	-36.4%	25.0%	1.5%	1.1%	2.0%	-36.4%	25.0%	1.0%
Emergency Visit Counts (includes multiple visits)											
Main ED	13,766	14,647	14,224	-6.0%	-3.2%	13,766	14,647	14,224	-6.0%	-3.2%	165,750
Psych / EOU ED	797	838	848	-4.9%	-6.0%	797	838	848	-4.9%	-6.0%	9,415
Urgent Care - ED	4,460	4,913	5,016	-9.2%	-11.1%	4,460	4,913	5,016	-9.2%	-11.1%	52,510
ICC ED (OB/Gyn Intermediate Care)	1,872	1,845	1,861	1.5%	0.6%	1,872	1,845	1,861	1.5%	0.6%	21,899
Total Emergency Visit Counts	20,895	22,243	21,949	-6.1%	-4.8%	20,895	22,243	21,949	-6.1%	-4.8%	249,574
Ambulatory Visits by Division											
COPC	46,928	51,723	51,930	-9.3%	-9.6%	46,928	51,723	51,930	-9.3%	-9.6%	529,386
WISH	20,959	20,615	20,762	1.7%	0.9%	20,959	20,615	20,762	1.7%	0.9%	235,598
Ambulatory Specialty Clinics	39,552	42,043	41,369	-5.9%	-4.4%	39,552	42,043	41,369	-5.9%	-4.4%	458,100
Employee Health Integration	3,046	3,393	2,949	-10.2%	3.3%	3,046	3,393	2,949	-10.2%	3.3%	36,300
All Other Divisions	5,925	6,034	6,180	-1.8%	-4.1%	5,925	6,034	6,180	-1.8%	-4.1%	66,118
Total Ambulatory Visits	116,410	123,808	123,190	-6.0%	-5.5%	116,410	123,808	123,190	-6.0%	-5.5%	1,325,502

Key Operating Performance Metrics

Staffing Information:	Actual	FYTD 2027 Budget	Variance	FYTD 2026 Actual	FY27 to FY26 Variance
Total Paid FTEs, includes Contract Labor and excludes Nursing Homes and Jail	13,138	13,374	(236)	12,814	324
Productivity:					
Paid Hours/Adjusted Patient Day	39	38	1	38	1
Labor Rates:					
Average Hourly Rate	$ 48.42	$ 48.17	$ 0.25	$ 47.17	$ 1.25

Parkland

Truven Comparative Peer Group

FACILITY NAME	City	ST
Denver Health	Denver	CO
Erlanger Medical Center	Chattanooga	TN
Georgia Regents Health System	Augusta	GA
Harborview Medical Center	Seattle	WA
Harris Health - Ben Taub	Houston	TX
Harris Health - Lyndon B. Johnson General Hospital	Houston	TX
Harris Health - Quentin Mease	Houston	TX
JPS Health Network	Fort Worth	TX
OSU Medical Center - Academic Medical Center	Columbus	OH
OSU Medical Center - University Hospital East	Columbus	OH
Parkland Health & Hospital System	Dallas	TX
San Francisco General Hospital	San Francisco	CA
Shands at University of Florida	Gainesville	FL
Shands Jacksonville	Jacksonville	FL
Stony Brook University Medical Center	Stony Brook	NY
Temple University Hospital	Philadelphia	PA
The U of A Medical Center - University Campus	Tucson	AZ
UAMS Medical Center	Little Rock	AR
UCSD - Health System, San Diego	San Diego	CA
University Health System	San Antonio	TX
University Medical Center of El Paso	El Paso	TX
University of Alabama Hospital	Birmingham	AL
University of California Davis Medical Center	Davis	CA
University of California Irvine Medical Center	Irvine	CA
University of Chicago Hospitals	Chicago	IL
University of Colorado Hospital	Aurora	CO
University of Illinois Medical Center at Chicago	Chicago	IL
University of Kansas Hospital	Kansas City	KS
University of Kentucky Hospital	Lexington	KY
University of New Mexico Hospitals	Albuquerque	NM
University of Texas Medical Branch, Galveston	Galveston	TX
University of Utah Hospitals & Clinics	Salt Lake City	UT

Glossary of Terms

Total Hospital Discharges	The number of inpatients who left the hospital to return home or were transferred to another facility
Total Average Daily Census	Equivalent Patient Days / Number of Days in the Month
Average Length of Stay	Total Inpatient Census Days / Total Discharged Cases
Case Mix Index	The weighted average diagnosis-related group (DRG) value for Parkland (Total CMS MS DRG Assigned Weights / Total Discharged Cases)
Total Emergency Service Visits	Emergency Room Visits includes Main ED, Psych ED, Urgent Care ED, and ICC ED (OB/Gyn Intermediate Care)
Total Ambulatory Visits	Hospital Clinic Visits + Hospital Community Visits + Wish Clinical Visits + COPC Clinical Visits
Surgeries	Main Operating Room Cases + Main Day Surgery Cases
Deliveries	Inpatient + Outpatient Deliveries
Adjusted Patient Days	Inpatient Days x (Total Charges/Inpatient Charges)
Operating Margin	(Total Operating Revenue + Gov't Subsidies - Total Operating Expenses) / (Total Operating Revenue + Government Subsidies)
Operating Cash Flow Margin	(Total Operating Revenue + Gov't Subsidies - Total Operating Expenses + Interest & Depreciation) / (Total Operating Revenue + Gov't Subsidies)
Days Cash on Hand	The number of Days that Parkland could continue to pay its obligations with no new cash resources becoming available
Days in Accounts Payable	The average number of days it takes to pay outstanding bills, defined as (Total Current Liabilities - Deferred Revenue) / ((Total Opererating Expenses - Depreciation) / Days in Period)
Days In Accounts Receivable	The average time that it takes Parkland to collect a patient account



Parkland

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Update and Report on Current FY27 Facilities Projects

Parkland

FY27 Projects

Project is "On Track" and progressing as planned within the establilshed timeline and budget
Project is "At Risk" issues exist that could impact the deadline or budget if not addressed quickly
Project Is "Off Track" major problems are affecting progress and immediate actions are required
Current Completion = Construction Substantially Complete

Project Name	Description	Project Budget	Architect	Contractor	Project Schedule	Project Health	Pending Board Actions
Mike A. Myers Health Center **PM:** Paul Woodard	Expand clinical programs currently located at Vickery Health Center	• **Original Budget:** $21,062,060 • **Adjustments:** $10,275,740 • **Current Budget:** $31,337,800 • **Cost to Date:** $6,303,345	• **Architect:** Corgan & Associates • **Base Contract:** $983,330 • **Modifications:** $146,575 • **Current Contract:** $1,129,905	• **Contractor:** Russell + Post L JV • **Base Contract:** $22,528,685 • **Modifications:** $0 • **Current Contract:** $22,528,685	• **Original Completion:** August 2027 • **Adjustments:** None • **Current Completion:** August 2027		Anticipate forthcoming change order for City of Dallas permitting requirements for consideration at November Board
Parkland Campus Demolition OK Paper Warehouse **PM:** Paul Woodard	Demolition of the Big OK Paper building and prepping site for construction of 764 parking spaces.	• **Original Budget:** $3,517,600 • **Adjustments:** $2,264,404 • **Current Budget:** $5,782,004 • **Cost to Date:** $5,202,353	• **Architect:** HED Architects • **Base Contract:** $279,680 • **Modifications:** $14,482 • **Current Contract:** $294,162	• **Contractor:** Phillips-May • **Base Contract:** $3,994,303 • **Modifications:** $484,320 • **Current Contract:** $4,478,623	• **Original Completion:** June 2026 • **Adjustments:** 4 Months • **Current Completion:** October 2026		None
Parkland Hospital ACH 8th & 9th Floor Shell Buildout **PM:** Marc Leediker	This project adds 112 new med surg beds (80 semi-private beds and 32 private beds)	• **Original Budget:** $54,383,500 • **Adjustments:** $0 • **Current Budget:** $54,383,500 • **Cost to Date:** $42,456,646	• **Architect:** Beck Architecture • **Base Contract:** N/A (Design/Build) • **Modifications:** N/A • **Current Contract:** N/A	• **Contractor:** Beck-AO Joint Venture • **Base Contract:** $36,096,663 • **Modifications:** $911,356 • **Current Contract:** $37,008,019	• **Original Completion:** June/Oct 2026 • **Adjustments:** None • **Current Completion:** 9th FL April 2026 • **Current Completion:** 8th FL July 2026		None
Parkland Hospital Emergency Department Triage Expansion **PM:** Paul Woodard	Emergency Department triage area expansion: three triage and two exam rooms at former Satelite Pharmacy footprint	• **Original Budget:** $1,909,300 • **Adjustments:** $0 • **Current Budget:** $1,909,300 • **Cost to Date:** $491,639	• **Architect:** Hoefer Welker • **Base Contract:** $159,000 • **Modifications:** $0 • **Current Contract:** $159,000	• **Contractor:** GC Legacy • **Base Contract:** $1,200,129 • **Modifications:** $0 • **Current Contract:** $1,200,129	• **Original Completion:** June 2026 • **Adjustments:** 8 Months • **Current Completion:** January 2027		None
Parkland Hospital Interventional Radiology Expansion Rooms 5 & 6 **PM:** Marc Leediker / Asma Momin	Construction two new Interventional Radiology rooms plus state required renovations to prep and recovery areas.	• **Original Budget:** $3,065,400 • **Adjustments:** $6,254,969 • **Current Budget:** $9,320,369 • **Cost to Date:** $613,282	• **Architect:** Hoefer Welker • **Base Contract:** $361,900 • **Modifications:** $98,500 • **Current Contract:** $460,400	• **Contractor:** TBD • **Base Contract:** N/A • **Modifications:** N/A • **Current Contract:** N/A	• **Original Completion:** TBD • **Adjustments:** N/A • **Current Completion:** TBD		Anticipate board consideration for construction contract in February 2027
South Region Strategy Bluitt Flowers Health Clinic Renovation **PM:** Hyma Vennapusa	Renovate existing staff areas to include specialty clinics with 3 exam rooms, 1 consultation room, 5-6 staff work areas, relocate nurse stations, expanded check-in windows, and IT room reconfiguration.	• **Original Budget:** $1,455,420 • **Adjustments:** $0 • **Current Budget:** $1,455,420 • **Cost to Date:** $0	• **Architect:** Leo A Daly • **Base Contract:** N/A (Design/Build) • **Modifications:** N/A • **Current Contract:** N/A	• **Contractor:** Post L Group • **Base Contract:** $133,793 (Precon) $935,100 (BOM) • **Modifications:** $0 • **Current Contract:** $133,793	• **Original Completion:** TBD • **Adjustments:** N/A • **Current Completion:** TBD		None
Inland Port Clinic (Official Name TBD) **PM:** Thad Smith	The Inland Port Clinic addresses a lack of services in several cities including Wilmer and Hutchins.	• **Original Budget:** $7,350,000 • **Adjustments:** $4,675,000 • **Current Budget:** $12,025,000 • **Cost to Date:** $3,458,899	• **Architect:** Hoefer Welker • **Base Contract:** $1,263,072 • **Modifications:** $0 • **Current Contract:** $1,263,072	• **Contractor:** TBD • **Base Contract:** N/A • **Modifications:** N/A • **Current Contract:** N/A	• **Original Completion:** Anticipated May 2028* • **Adjustments:** N/A • **Current Completion:** Anticipated May 2028*		None

Parkland

FY27 Projects Continued

Project is "On Track" and progressing as planned within the establilshed timeline and budget
Project is "At Risk" issues exist that could impact the deadline or budget if not addressed quickly
Project Is "Off Track" major problems are affecting progress and immediate actions are required
Current Completion = Construction Substantially Complete

Project Name	Description	Project Budget	Architect	Contractor	Project Schedule	Project Health	Pending Board Actions
Southeast Health Center **PM:** Asma Momin	Health Center replacement with expanded services supporring Urgent Care, Ambulatory Surgery Center, Specialty Services, Imaging/Infusion and associated parking and site improvements.	• **Original Budget:** $88,559,300 • **Adjustments:** -$12,943,347 • **Current Budget:** $75,615,953 • **Cost to Date:** $229,634	• **Architect:** Cannon Design • **Base Contract:** $23,626,298 • **Modifications:** $0 • **Current Contract:** $23,626,298	• **Contractor:** TBD • **Base Contract:** N/A • **Modifications:** N/A • **Current Contract:** N/A	• **Original Completion:** Anticipate April 2030* • **Adjustments:** N/A • **Current Completion:** Anticipate April 2030*		None
Parkland Hospital Cardiac EP Lab Shell Buildout **PM:** Thad Smith	Buildout shell space in ACH 2nd floor to accommodate a new Cardiac Electrophysiology Lab.	• **Original Budget:** $4,400,000 • **Adjustments:** $0 • **Current Budget:** $4,400,000 • **Cost to Date:** $0	• **Architect:** E4H • **Base Contract:** $152,000 • **Modifications:** $0 • **Current Contract:** $152,000	• **Contractor:** TBD • **Base Contract:** N/A • **Modifications:** N/A • **Current Contract:** N/A	• **Original Completion:** TBD • **Adjustments:** N/A • **Current Completion:** TBD		Anticipate board consideration for construction contract in January/February 2027.
Parkland Campus Pediatric Behavioral Health Center Renovation **PM:** Thad Smith	The Pediatric Behavioral Health Clinic at 6 Moody finishes out shell space to create a dedicated outpatient pediatric behavioral health clinic with seven consult rooms and associated patient and staff support spaces.	• **Original Budget:** $2,045,100 • **Adjustments:** $0 • **Current Budget:** $2,045,100 • **Cost to Date:** $154,043	• **Architect:** HKS • **Base Contract:** $198,000 • **Modifications:** $0 • **Current Contract:** $198,000	• **Contractor:** TBD • **Base Contract:** N/A • **Modifications:** N/A • **Current Contract:** N/A	• **Original Completion:** TBD • **Adjustments:** N/A • **Current Completion:** TBD		Anticipate board consideration for construction contract in January 2027.
Parkland Campus Redfield Parking Lot Improvements **PM:** Thad Smith	Parking lot improvements at the corner of Redfield and Butler.	• **Original Budget:** $562,800 • **Adjustments:** $0 • **Current Budget:** $562,800 • **Cost to Date:** $0	• **Architect:** RLG Consulting • **Base Contract:** $64,000 • **Modifications:** $0 • **Current Contract:** $64,000	• **Contractor:** TBD • **Base Contract:** N/A • **Modifications:** N/A • **Current Contract:** N/A	• **Original Completion:** TBD • **Adjustments:** N/A • **Current Completion:** TBD		Anticipate board consideration for construction contract in January 2027.

Detailed Project Appendix Slides

Parkland

Mike A. Myers Health Center

Project Scope

Mike A. Myers Health Center to expand clinical programs currently located at Vickery Health Center on Park Lane. Services will include women's health, adult, pediatrics, optometry, and podiatry.

Project Images



Key Events and Dates

- Civil sitework underway (23% completion)
- Anticipate forthcoming change order for City of Dallas permitting requirements for consideration at November Board
- Site utility construction underway
- Building grade beams have been poured
- Anticipated substantial completion August 2027

Project Budget

- Project budget: $31,337,800

	Budget	Cost To Date
Owner's Consultants	$460,000	$140,299
Design	$2,749,400	$1,234,687
Construction	$22,551,400	$4,928,359
Major Equipment	$2,474,076	$0
FF&E	$976,090	$0
IT	$1,214,034	$0
Owner's Contingency	$912,800	$0
Totals	$31,337,800	$6,303,345

Project Directory

- Project Manager: Paul Woodard AIA
- Procurement: Construction Manager at Risk (CMAR)
- Architect: Corgan Associates, Inc.
- Contractor: HJ Russell + Post L Joint Venture

Parkland Campus
Demolition of OK Paper Warehouse

Project Scope

- Demolition of the Big OK Paper building and prepping site for construction of 764 parking spaces.

Project Images



Key Events and Dates

- Parking lot opened on October 12th
- Minor punch items ongoing

Project Budget

- Project budget: $5,782,004

	Budget	Cost To Date
Owner's Consultants	$56,265	$14,115
Design	$294,162	$284,585
Construction	$5,404,874	$4,903,653
Major Equipment	$0	$0
FF&E	$0	$0
IT	$0	$0
Owner's Contingency	$26,703	$0
Totals	$5,782,004	$5,202,353

Project Directory

- Project Manager: Paul Woodard AIA
- Procurement: Design – Bid – Build
- Architect: HED Architects
- Contractor 1: GCC (Demolition)
- Contractor 2: Phillips-May (Surface Parking)

Parkland

Parkland Hospital
Level 8 & 9th Floor Shell Buildout

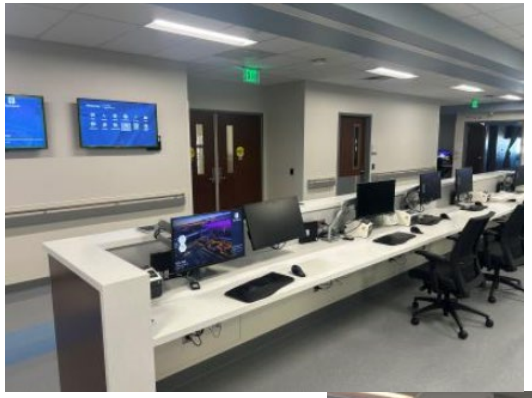
Project Scope

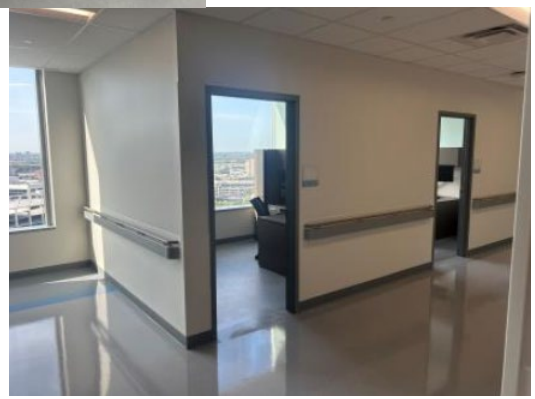
- This project adds 112 new med surg beds (80 semi-private beds and 32 private beds).
- Our goal to have first patient day on the 9th floor (56 beds) in time for the World Cup was accomplished.

Key Events and Dates

- Both floors fully opened in October 2026
- Vista Matic patient windows on back order until December, 2026
- Minor punch items ongoing

Project Images





Project Budget

- Project budget: $54,383,500

	Budget	Cost To Date
Owner's Consultants	$125,000	$31,755
Design	$0	$0
Construction	$37,485,216	$34,557,220
Major Equipment	$7,836,079	$5,950,820
FF&E	$2,225,708	$1,123,403
IT	$2,822,279	$793,448
Owner's Contingency	$3,889,218	$0
Totals	$54,383,500	$42,456,646

Project Directory

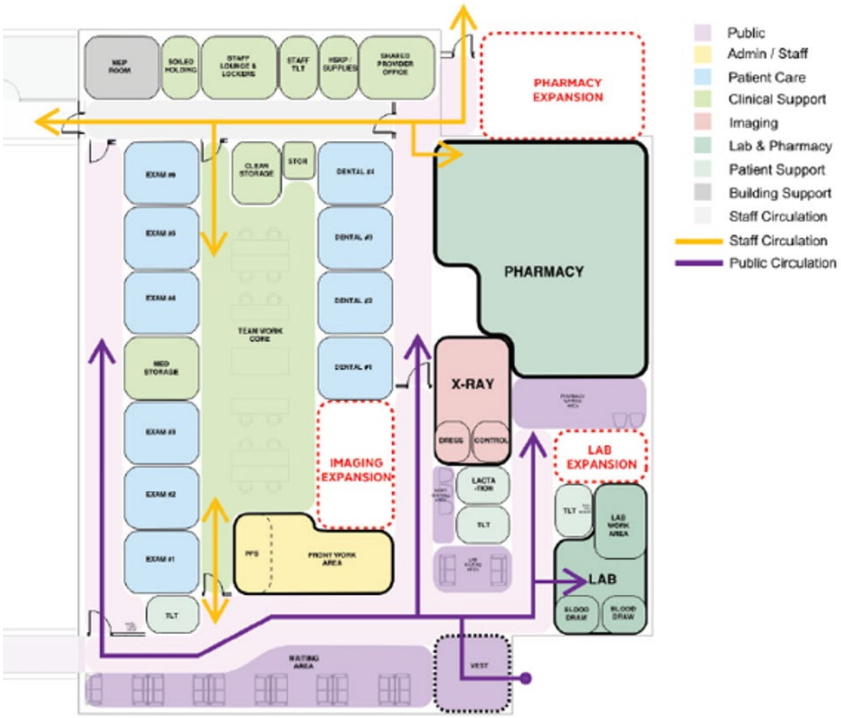
- Project Manager: Marc Leediker AIA
- Procurement: Design/Build
- Architect: Beck Architecture
- Contractor: Beck-AO Joint Venture

Inland Port Clinic (Official Name TBD)

Project Scope

- The Inland Port Clinic addresses a lack of services in several cities including Wilmer and Hutchins finalized at 8,800 design square foot facility.

Project Images



Key Events and Dates

- Pending total project scope and budget development
- Pre-design completed in October 2026
- Basis of design manual finalized early November 2026
- Schematic design to commence early November

Project Budget

- Project budget: $12,025,000

	Budget	Cost To Date
Owner's Consultants	$20,000	$19,700
Design	$1,300,000	$10,550
Construction	$7,276,351	$0
Land Acquisition	$3,428,649	$3,428,649
FF&E	$0	$0
IT	$0	$0
Owner's Contingency	$0	$0
Totals	$12,025,000	$3,458,899

Project Directory

- Project Manager: Thad Smith, R.A.
- Procurement: CMAR
- Architect: Hoefer Welker
- Contractor: TBD

South Region Strategy
Bluitt Flowers
Clinic Renovation

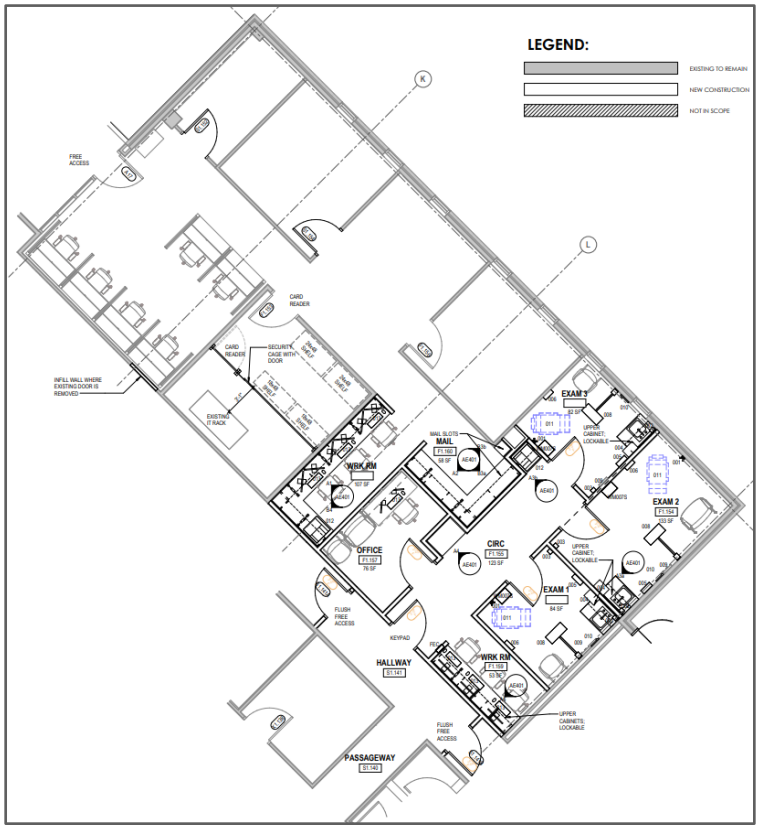
Project Scope

- Renovate existing staff areas to include specialty clinic with 3 exam rooms, 1 consultation room, 5-6 staff work areas, relocate nurse stations, expanded check-in windows, and IT room reconfiguration.

Key Events and Dates

- Design development complete
- Construction documents on-going
- Anticipated substantial completion March 2027

Project Images



Project Budget

- Project budget: $1,455,420

	Budget	Cost To Date
Owner's Consultants	$120,000	$0
Design	$117,100	$0
Construction	$755,000	$0
Major Equipment	$0	$0
FF&E	$113,600	$0
IT	$108,000	$0
Owner's Contingency	$231,720	$0
Totals	$1,445,420	$0

Project Directory

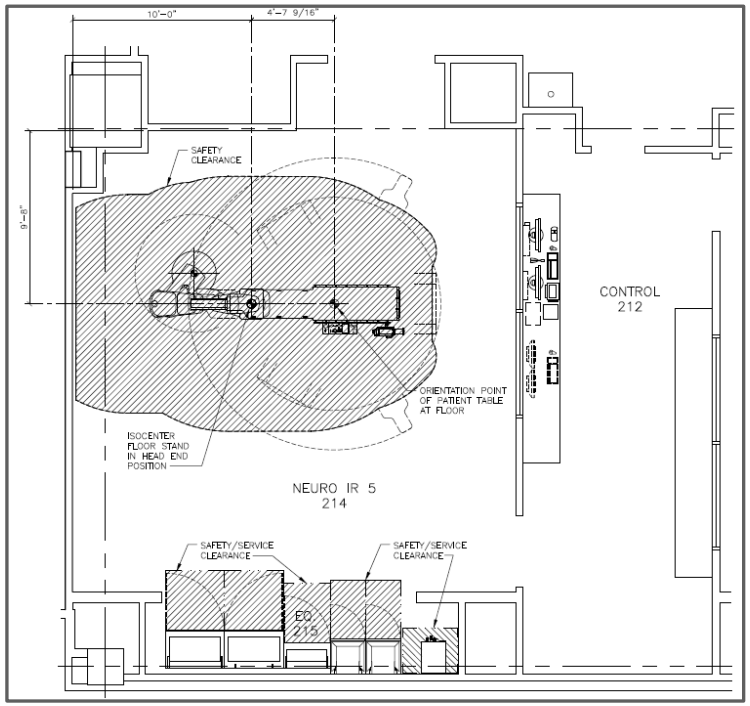
- Project Manager: Hyma Vennapusa
- Procurement: Design/Build
- Architect: Leo A Daly
- Contractor: Post L

Interventional Radiology Expansion Rooms 5 & 6

Project Scope

- The Radiology Department has requested two additional IR rooms to be added
- Only available space is current main reading room
- Phase 1 work renovates three smaller areas and enables creation of 22 reading rooms
- Phase 2 creates two new IR rooms
- Texas Department of Health requires improvements for patient flow from prep to procedure.

Project Images



Key Events and Dates

- Construction documents completed in October 2026
- Project documents out for bid in November 2026
- Anticipate consideration of construction contract approval at February 2027 board

Project Budget

- Project budget: $9,320,369

	Budget	Cost To Date
Owner's Consultants	$3,794	$2,481
Design	$461,625	$286,115
Construction	$3,692,400	$131,947
Major Equipment	$4,616,985	$54,081
FF&E	$164,515	$138,658
IT	$231,050	$0
Owner's Contingency	$150,000	$0
Totals	$9,320,369	$613,282

Project Directory

- Project Manager: Marc Leediker AIA
- Procurement: Hard Bid w/Competitive Pricing
- Architect: Hoefer Welker
- Contractor 1: Team North Texas
- Contractor 2: TBD